



Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM

Analyst Meeting

for the 2017 financial results



CPN Head Office



27 Feb 2018



Agenda

Topics of Discussion



2017 Year Achievements

Full Year 2017 Periormance





Business Update

2018 Guidance





2017 Achievements

A year of milestones for strong growth foundation











4Q & FY 2017 Financial Performance

Solid growth with further efficiencies achieved

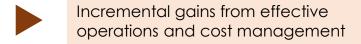


Key Performance Drivers

Growth from new & renovated malls open this year and the previous year







Lower financing costs

Key Financial Performance and Ratios

Unit: THB mn	2016	2017	YoY%
Total Revenue	29,234	30,875	+5.6%
Incl. non-recurring items**	29,234	34,594	+18.3%
Operating Profit	10,814	11,314	+4.6%
Norm. Net Profit	9,244	9,893	+7.0%
Incl. non-recurring items**	9,244	13,568	+46.8%
Gross Profit Margin	49.2%	49.6%	+0.4%
EBITDA Margin	54.4%	53.8%	-0.6%
Net D/E Ratio	0.28x	0.07x	-0.21x

** Non-recurring items in 2017 include:

^{*} Includes area transferred to CPNREIT and CPNCG

⁽¹⁾ Insurance claim received from terrorism risk protection at THB 3,500 mn

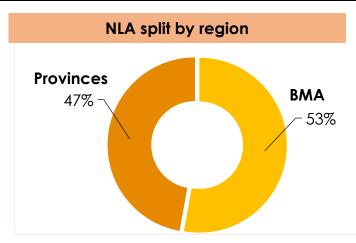
⁽²⁾ Net income receipt of THB 175 mn on execution fee on the lease of CentralFestival Pattaya Beach (certain parts) and Hilton Pattaya to CPNREIT following the conversion of CPNRF to CPNREIT

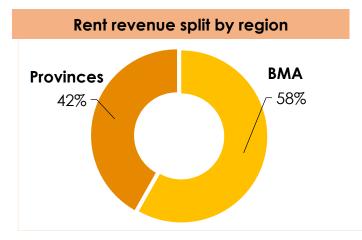


Leasable Area and Occupancy

Healthy occupancy levels in both BMA and provinces

	Land		Land	NLA ⁽¹⁾⁽²⁾ (mn sqm)		Occupancy Rate ⁽¹⁾				
Retail Properties	No. of Projects	Freehold	Leasehold	Freehold & Leasehold	Retail	Department Store	Total	4Q16	3Q17	4Q17
ВМА	14	4	7	3	0.70	0.06	0.77	95%	91%	91%
Provinces	18	12	4	2	0.63	0.06	0.68	94%	93%	93%
Total ⁽¹⁾	32	16	11	5	1.33	0.12	1.45	94%	93%	92%





Non-core Properties	No. of	NII A (come)	Occupancy Rate ⁽¹⁾ (%)		
Non-core rropenies	Projects	NLA (sqm)	4Q16	3Q17	4Q17
Office in BMA ⁽¹⁾⁽²⁾	5	56,239	96%	93%	93%
Residential in BMA	1	1,568	21%	21%	21%
Hotel in provincial area	2	561 rooms	83%	88%	85%

¹⁾ Excludes area transferred to CPNREIT and CPNCG

⁽²⁾ Excludes rental agreements < 1 year, such as kiosk, carts, ATMs and coin machines.



Financial Summary

Solid top line and profit growth



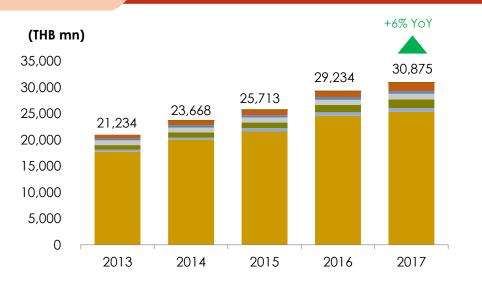
% YoY Growth	2013	2014	2015	2016	2017
Total revenues (Exc. non-recurring items) /1	19%	13%	9%	14%	6%
Operating profit (Exc. non-recurring items)	31%	15%	7%	19%	5%
Normalized Net profit	36%	21%	7%	19%	7%
Net profit	2%	16%	8%	17%	47%
Same store revenue growth	12%	4%	2%	2%	3.5% ^{/2}
Gross Profit Margin (Exc. Other Income)(%)	47%	48%	48%	49%	50%
EBITDA Margin (%)	52%	53%	53%	54%	54%

^{/1} Total revenue includes rental & service, hotel operation, food & beverage, and other incomes, excluding interest income, and share of profit from investment. /2 Excl. CentralWorld, CentralPlaza Rama 3, CentralMarina, CentralPlaza Nakhon Si Thammarat, CentalPlaza Nakhon Ratchasima and CentralPlaza Mahachai

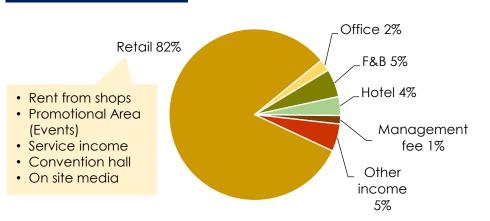


Revenue Breakdown

Strong baseline business performances



2017 Breakdown



FY17 total revenues /1 +6% YoY mainly contributed by Rent and services +3% YoY

- Contributions from new shopping malls in 2016, CentralPlaza Nakhon Si Thammarat, and in 2017, CentralPlaza Nakhon Ratchasima and CentralPlaza Mahachai
- Contributions from fully-resumed operation after major renovations at Central Marina and Central Plaza Pinklao
- Strong performances of existing shopping malls: EastVille, WestGate, Grand Rama 9, Chiangrai, Khonkaen, Ubonratchathani, Suratthani and Phitsanulok

Hotel +10% YoY

 Higher occupancy rates and room rates at Hilton Pattaya and higher room rate from Centara Hotel & Convention Centre Udonthani

F&B sales +17% YoY

- New food courts launched in 2016 at Nakhon Si Thammarat, Bangna, CentralMarina and Chaengwattana, and in 2017 at Nakhon Ratchasima, Mahachai and Phuket
- Strong performances with double digit sales growth from EastVille, WestGate and Samui

Active marketing and promotional events throughout the year

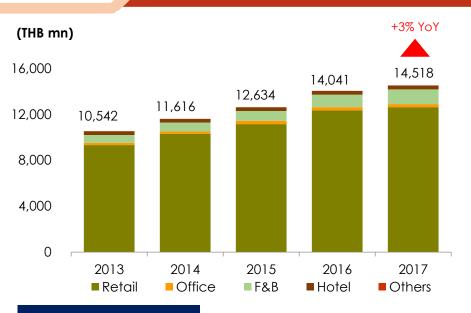
Collaboration with business partners, holding promotional campaigns to encourage more spending from local customers and cater for expanding foreign tourists visiting Thailand, are vital to the strong revenue performance throughout the year.

Note: /1 Includes revenues from residential projects and water & amusement park, and property management fees from CPNREIT & CPNCG. Excludes non-recurring items.

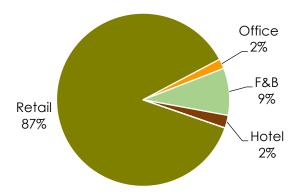


Cost Breakdown

Further operating cost savings captured



2017 Breakdown



Note: Excludes non-recurring items.

FY17 total costs +3% YoY mainly contributed by Cost of rent and services +2% YoY

- Full year recognition of operating and depreciation costs of new and renovated projects in 2016: CentralPlaza Nakhon Si Thammarat, CentralMarina and CentralPlaza Pinklao, as well as operating and depreciation costs of newly opened projects in 2017: CentralPlaza Nakhon Ratchasima and CentralPlaza Mahachai.
- Higher maintenance, repair and personnel expenses to support the expansion of new shopping malls
- Higher energy efficiencies at shopping malls result in reduction of utility costs by approx. 3% YoY

Cost of hotel operations +6% YoY

• In line with revenues of hotel business mainly from effective cost management and control in the operations

Cost of F&B sales +18% YoY

 Higher from newly opened and renovated food courts launched in 2016 and 2017

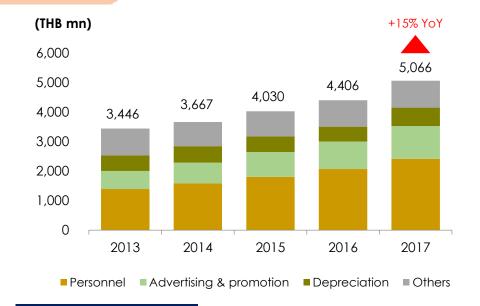
Continued focus on efficient cost management

Implementation of energy conservation initiatives at shopping malls to yield lower electricity unit consumption, in face of rising unit cost, is actively carried out to maintain or increase overall aross profit margin.



SG&A Expenses Breakdown

In line with business expansion



Personnel 48% Personnel 48% Others 18%

FY17 SG&A expenses +15% YoY mainly contributed by

- Higher personnel expenses due to an increase in headcount to support business expansion
- Higher marketing expenses for the opening of new and renovated shopping malls in 2016 and 2017, namely CentralPlaza Nakhon Si Thammarat, CentralPlaza Nakhon Ratchasima, CentralPlaza Mahachai, CentralPlaza Pinklao and CentralPlaza Rama 3
- Higher promotional and event-based expenditures due to higher magnitude of activities in the festive seasons during the year

Balancing overhead expenses with business plan

Close monitoring of operating performance and maintain optimal SG&A expenses level according to business requirements with potential incremental savings from 1) synergy with Central Group in marketing activities and supply chain management 2) preparing organizational readiness for future growth

Note: Excludes non-recurring items.

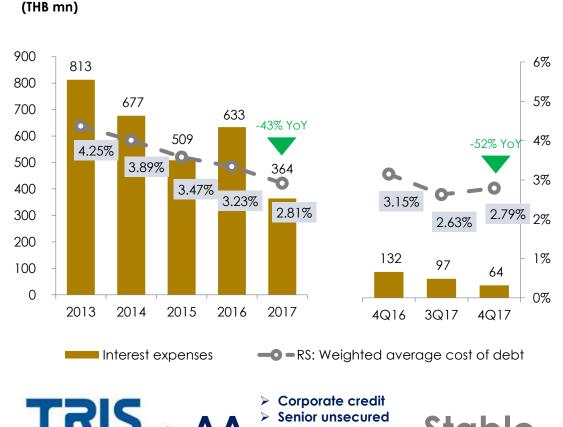


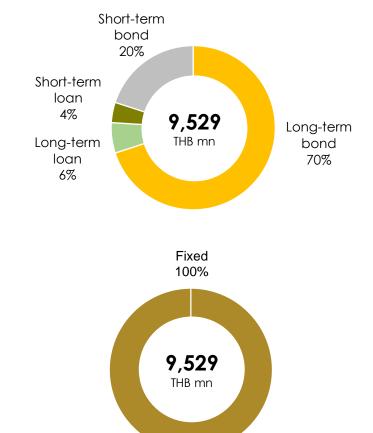
Debt Analysis

Low finance cost and strong credit rating

Finance cost and average cost of debt

YE17 Outstanding Debt Breakdown









Stable Rating Outlook

Note: Weighted average interest rate was derived from interest expenses including interest capitalization for projects under development.

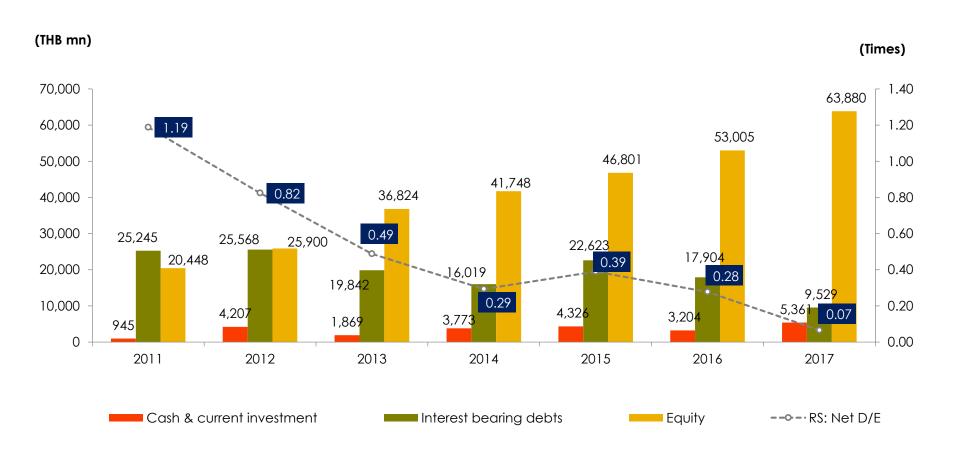
All borrowings at denominated in THB



Capital Structure

Ample debt headroom available

CPN's net D/E ratios are historically below its debt covenant of 1.75x





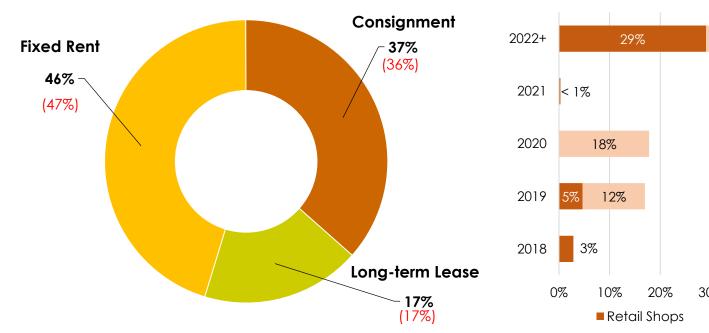
Rental Contract Structure

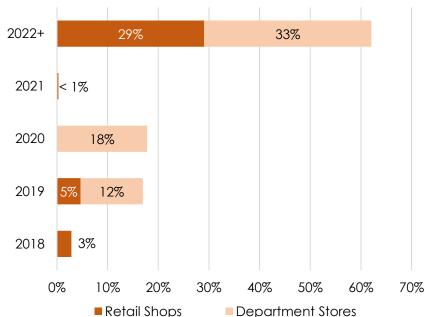
Strong structure reinforces stable and growing revenues

Upside from long-term lease contract expirations to convert into short term contracts at market rental rate should help increase revenues

Rental contract composition by area⁽¹⁾

Long-term lease contracts expiration⁽²⁾





Source: Company estimate as of 31 December 2017

(1) Percentage based on occupied area.
(%) YE16 figure

(2) Based on total long-term lease area of 154,027 sq.m. with less than 4% rental income contribution.



CentralPlaza Nakhon Ratchasima

The MAHANAKORN of Isan



The largest mixed-use development project in the Isan region

The biggest synergy of Central Group



























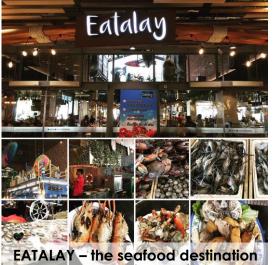




CentralPlaza Mahachai

MAHANAVA – The ship of happiness









The best highway destination in the southwest of Bangkok

One stop destination for shopping, dining, entertainment, gifts and lifestyle conveniences







Create Retail Destination

Roll out 'Destination Concept'

Fish Market



Government Center

Co-working Space

















Food Destination

Family Destination

Sport Destination

Think Space



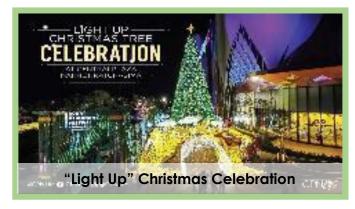
Create Retail Destination

Continued quality events







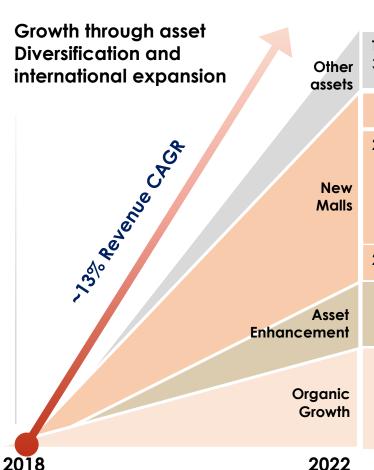




Our Growth Strategy in 2018-2022

The Center of Life Strategy

"To be a top 5 <u>diversified regional</u> developer"



Key Drivers

The new living space
3-5 projects / year in the pipeline

	Domestic	Oversea	
2018	CentralPhuket 1 new mall	Central i-City (Malaysia) Ongoing: study possibility of expansion into SE Asia countries, with Vietnam as a leading prospect	
2019-'22	2-3 new projects / year		

Ongoing renovation program

2-3 existing projects / year

to optimize design, format, tenant mix, thus occ. rate and NLA

Maintain leadership position as "Center of Life"

- Roll out "destination" concepts
- Integration of digitalized features to promote O2O interactivity and customer engagement
- Space utilization



CPN Strategic Direction

Focus areas with emphasis on asset diversification

















New Retail Destination

Diversified Assets

CENTER



OF LIFE

Focused Portfolio Management

Operational Excellence











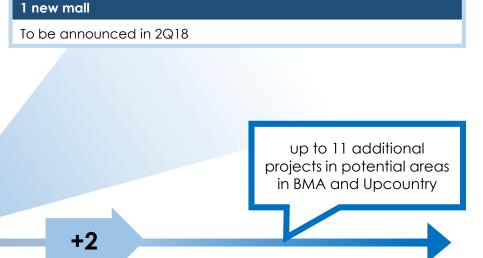
Enlarge the Asset Base

Maintain growth momentum in domestic market

CentralPlaza Nakhon Ratchasima Open Date 3-Nov-17 Investment¹ (THB) ~5.00 bn NLA² (sq.m.) ~49,447 Joint developer³ Central Land type Freehold Freehold Occ. Rate ~80%







2019 - 2022

Note 1: Includes land and construction cost of shopping center and parking building. Excludes Central Department Store or Robinson Department Store, and BUs' area.

Note 2: Excludes Central Department Store or Robinson Department Store, BUs' area

Note 3: Area will be developed and owned by the joint developer. However, the store will serve as a magnet to draw traffic into CPN's plaza area.

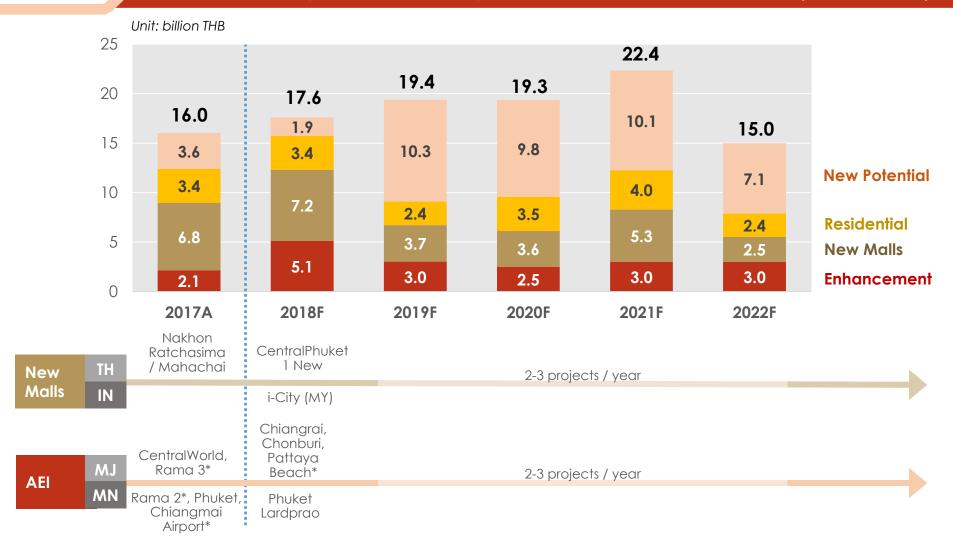
2018

2017



Capital Expenditure Plan

Mainly focus on expansion of core business (i.e., malls)



TH = Thailand; IN = International; MJ/MN = major/minor enhancement program

^{*} Assets under the ownership of CPNREIT, except for CentralFestival Pattaya Beach (renovation work does not include areas transferred to CPNREIT)



International Expansion

Opportunities in regional markets





Vietnam – CPN's next focus area

- High growth potential in retail market
- Large population
- Low competition with few major players
- Strong growth in disposable income albeit still with low spending power

Central Group companies present in Vietnam:











Malaysia – cautiously progressive

- Realistic land prices and minimal restriction on freehold ownership
- Moderate competition with fragmented market
- High spending power with consumer profile similar to that of Thailand

Indonesia – high potential and risk

- Large and rapidly growing population, especially amongst middle class
- Strong competition in sophisticated market
- High cost of fund and unrealistic land prices with underdeveloped infrastructure



Regional Expansion Update

First project in Malaysia

Central i-City (i-City, Shah Alam, Selangor Darul Ehsan, Malaysia)



Exp. Open Date	4Q18
Investment ¹ (THB)	~8.30 bn
NLA ² (sq.m.)	~89,000
JV partner	I-R&D Sdn Bhd. ³
CPN role in project	60% ownership; operator
Land type	Freehold

Project progress:

- 100% completion of Anchor Leasing (Department Store, Supermarket, and Cinema)
- Secured fashion anchors and fitness





Note 1: Includes land and construction cost of shopping center and parking building.

Note 2: Includes department store area (Department Store Operator TBA)

Note 3: A wholly owned subsidiary of I-Berhad and holds 40% stake in the joint-venture.



i-City Development

Ultrapolis masterpiece across 72 acres of freehold land



Source: i-City website



Residential Projects

3-5 projects per year

Announced projects in 2016 (transfer in 2018)



Announced projects in 2017 (transfer in 2019)

Nakhon Ratchasima		Chia	ngrai	Chiangmai (2)	
	ESCENT	ESC	ENT VILLE	ESC	ENT VILLE
Pre-sale	100%	Pre-sale	~80%	Pre-sale	~60%
Transfer	3Q19	Transfer	2Q19	Transfer	2Q19
Units	380	Units	312	Units	450
Bldgs.	2	Bldgs.	2	Bldgs.	2
Stories	22/17	Stories	8/8	Stories	8/8

~2.8 bn THB total value

~2.2 bn THB total value



2 New Residential Projects in 2018

Diversified housing projects within CPN catchment area

Pahol Yothin 34 Condominium



Baromrajchonnee Housing Project



Near	CentralPlaza Lardprao	Near	CPN Pinklao & Salaya
Pre-sale start	3Q18	Sale start	3Q18
Transfer	4Q19	Transfer	4Q18-2019
Type	Low-rise condominium	Туре	Single-detached House



Asset Enhancement Initiatives

Continued value-accretive renovation programs

Completed in 2017 Central Plaza Rama 31 "Kad Luang" Market central plaza chiangmai Airport Central plaza chiangmai Airport

Note 1: Renovation program not including area transferred to CPNREIT

Note 2: CentralWorld resumed normal operation during December 2017 - February 2018 to accommodate the festive season. Hence, renovation work will resume thereafter.

Ongoing since 2017

Commence in 2018

CentralFestival Phuket

CentralPlaza Lardprao

CentralPlaza Chiangrai

CentralPlaza Chonburi

CentralFestival Pattaya Beach¹

2020



Asset Enhancement Projects

Ongoing renovation @ CentralWorld



"Central to Your World"

Enhancement Type	Major
Start Program	4Q16
Est. Completion	3Q18
Est. Total Cost (THB)	~2.00 bn

Key Enhancement Activities

- Enhance circulation and simplified navigation
- Re-zone merchandise to suit current market
- · Major anchors & entertainment addition
- Enhance customer experience through new retail concept design
- Enhance linkage to public transportation
- Better service & more convenience

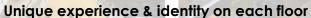
Examples of Enhancement Features

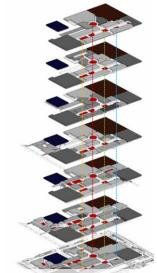












Vertical access alignment



2018 Performance Guidance

Significant revenue growth from residential projects

		2018	Key Drivers
	Revenue Growth	~20%	 Residential projects (CMI, KKN, RYG) New malls (NKM, MHC, PKT2, i-City) Recovered Occ. Rate & ARR Asset Enhancement Space Utilization
Financial Performance	Gross Profit Margin	Slightly lower vs. 2017	 Slight impact from lower margin residential projects Incremental cost savings initiatives (e.g., utility) Efficiency improvement through data analytics
Capital Management	CAPEX	~17-18	Operating cash flow of 15-16 bn THBDebt financing
	Net D/E Ratio	< 0.5x	 Ample debt headroom to fund prudently reviewed investments plan Remain comfortably below policy level of 1.0x
CG & SD	DJSI Status	Listed 5 consecutive years	 Increase DJSI score to strengthen position on the index
	CG Rating	> SET50 Average	 Maintain high level of CG practice standard with focus on sound business ethics, transparency and anti-corruption commitment



End of Presentation

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Appendices



Principal changes on conversion of CPNRF to CPNREIT

Transfer existing assets









centralplaza



central playa
CHIANGMAI AIRPORT

Offices: PINKLAO Tower A & B

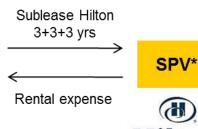
Assets	Remaining Life (years)	NLA (sqm)
RM2	7 Y 10 M	83,023
RM3	77 Y 10 M	37,062
РКО	7 Y 3 M	27,605
PKA & PKB	7 Y 3 M	33,951
CMA	26 Y 7 M	37,480

New asset divestment

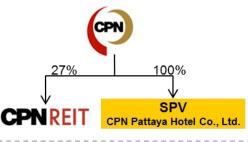










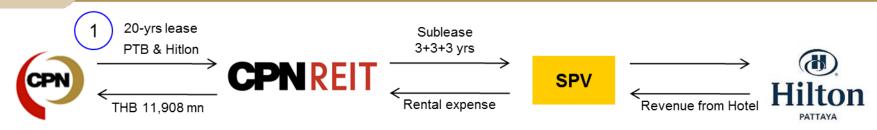


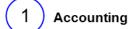
Assets	Assets Remaining Life (years)			
PTB	20 Y	29,404		
Hilton	Expire 31 Aug 2037	n/a		

^{*} SPV is setup as CPNREIT is prohibited from operating any other business that CPNREIT itself is unable to undertake directly such as a hotel business or a hospital business etc.



Transactions on transfer of assets at Pattaya Beach





Record immovable asset sales

Dr. Cash 11,241 mn Withholding Tax 592 mn

Cr. Unearned income 11,833 mn

Record movable asset sales

Dr. Cash 75 mn

Cr. Equipment 35 mn Gain on movable asset sales 40 mn

Balance Sheet:

<u>Assets</u>

 Cash
 11,316 mn

 Other AR (WHT)
 592 mn

 Equipment
 (34) mn

Liabilities

CL

Advance received from rental income 592 mn

Non-CL

Unearned income 11,241 mn

Income & Expense occurred from asset transfer



P&L:

Other income

Gain on movable asset sales 40 mn Acquisition Fee (1.5% of new asset)

Other expenses (34.5mn)

FA Fee

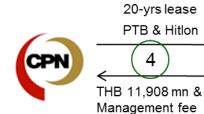
Legal Fee

Auditor Fee

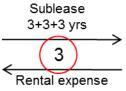
Pre-AGM, AGM



P&L of CPN and CPNREIT after the asset transfers







SPV





Accounting treatment as Operating Lease

P&L	CPN	CPNREIT	SPV
Revenue Rental and service income	Decrease from PTB	Increase from PTB & rental income on Hilton from SPV	-
Realized income	Increased from Unearned income amortized over 20-yrs lease term	-	-
Revenue from hotel	unchanged	-	Hotel Income
Cost Cost of rental and service income Cost of hotel business	Decrease from PTB unchanged	Increase from PTB	- Cost of hotel
Management Income (Other income) REIT Management Fee Property Management Fee	Increase 0.275% of total asset value (old+ new assets) 0.28% of appraisal value (old + new assets)	Increase from new assets	-
SG&A • Rental expense from SPV to CPNREIT	Increase from Fixed: 65% of hotel income, 3.5% increase every year Variable: 90% of Net EBITDA & not >50% of fixed rent		Increase Rental expense paid to CPNREIT
Share of Profit	Increase from performance from old + new assets	-	-
Corporate Income Tax	Increase from 20% of dividend from CPNREIT	n/a	
Depreciation	unchanged	-	n/a

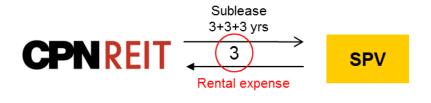


Projected impact to P&L in 2018

Unit: '000 Baht	CPNRF	CPNREIT	CPNREIT +
Investment Income	 ~		new assets
Shopping Malls and Office Buildings			The second second second
Rental and service income	3,922,605	3,922,605	4,563,765
Other income	208,384	208,384	238,385
Total income-Shopping Malls and Office Buildings	4,130,989	4,130,989	4,802,150
Hotel			
Fixed rental income	-	-	217,436
Variable rental income	-		77,096
Total income-Hotel	-	-	294,532
Total gross income	4,130,989	4,130,989	5,096,682
Interest income	6,753	5,961	7,553
Total income	4,137,742	4,136,950	5,104,235
Fund/REIT expenses			The state of the s
Property management expenses	(234,843)	(234,843)	(263,088)
Fund/REIT management fees and administrative expenses	(48,890)	(142,329)	(181,952) (4)
Property management fee	(381,812)	(380,591)	(461,860)
Amortization of issuance and offering costs	-	(20)	(93)
Finance cost	(103,204)	(78,239)	(415,115)
Total expenses	(768,749)	(836,022)	(1,322,107)
Net investment income before adjustments	3,368,993	3,300,928	3,782,127
Add: Excess liquidity from amortization of issuance and			-
offering costs	-	20	93
Less: Non-cash rental and service income	-		(7,436)
Net cash available for distribution/distribution of benefit	3,368,993	3,300,948	3,774,784
Projected distribution/distribution of benefits (%)	90.1	98.7	98.2
Number of investment units/trust units (Millions of Units)	2,212	2,212	2,212
Projected distribution/distribution of benefits	3,035,355	3,259,638	3,705,844
Distribution/distribution of benefits per unit (THB)	1.3719	1.4733	1.6750



SPV – Rental Expense paid to CPNREIT



CPNREIT will gain the benefits in form of fixed rent and variable rent from the sublessee of the assets under the conditions specified in the sublease agreement.

Year	Fixed Rent (Bt mn)	Variable Rent
2018	210.0	
2019	217.4	90% of Net EBITDA of Hilton Pattaya and not more than 50% of accumulated fixed rent
2020	225.0	
2021	232.8	
2022	241.0	
2023	249.4	
2024	258.1	
2025	267.2	
2026	276.5	

^{*}Net EBITDA = Total revenue – Total cost & expenses – Reserves for repairs, improvement, procurement – Fixed rent



CPNREIT – Fee expenses



Fee expense	CPNRF CPNREIT				
Property Management Fees – to CPN					
- Property Management Fees	Not > 0.30% of NAV	Not > 0.28% of appraisal value of investment properties ex hotel			
- Commission for securing tenants	Calculate from monthl	y rental rate			
- Rent collection fee	Not > 3% of total net r	ental income			
- Incentive fee	Not > 2.35% of Net Property Income				
- Purchase and sale of property	1.5% of acquired property value and 0.75% of sold property value				
- Construction management Fee for improvement/development	2% of total cost of improvement				
Annual Management fee – to SCBAM or REIT Management Fee – to RM	Not > 1% of NAV	Not >1% of Total asset values (floor not < Bt 15 mn in 2018), and increase 3% per year (0.275% of Total asset values)			
Advertising, PR, Sale promotion expense	Not > 0.5% of NAV	Actual payment, not > 0.5% of NAV			
Trustee fee - SCBAM	Not > 0.05% of NAV Not > 1% of Total asset values (floor of not < Bt 20 mn)				
Registrar fee	Not > 0.05% of NAV	As specified by the registrar			



CPNREIT – Other expenses

- 1) Property management expenses
 - Property tax
 - Insurance expenses
 - Advertising and other expenses
- 2) REIT Management fees
 - REIT Management fee
 - Trustee fee
 - Registrar fee
- 3) Administrative expenses including annual listing fee in the SET, Annual report filing fees, Audit and advisory fees, Asset appraisal fees, Media and publishing and admin expenses
- 4) Property Management fee
 - Rental and service collection fee
 - Leasing commission
 - PM base fee
 - PM incentive fee
 - Fee for overseeing the renovation



Statement of Financial Position

Financial Position (THB mn)	End of 4Q16	End of 3Q17	End of 4Q17	% Change QoQ	% Change YoY
Current assets					
Cash and current investments	3,204	1,975	5,361	171%	67%
Other current assets	3,455	5,305	7,753	46%	124%
Total current assets	6,659	7,279	13,114	80%	97%
Non-current assets					
Investment properties (1)	76,700	81,111	84,972	5%	11%
Leasehold rights	10,647	11,240	11,207	(0%)	5%
Property & equipment (PP&E)	1,797	1,698	1,676	(1%)	(7%)
Other non-current assets	8,724	11,027	9,604	(13%)	10%
Total non-current assets	97,868	105,075	107,459	2%	10%
Total assets	104,527	112,354	120,574	7%	15%
Current liabilities	14,878	17,750	14,354	(19%)	(4%)
Non-current liabilities	36,644	33,863	42,340	25%	16%
Total liabilities	51,523	51,613	56,694	10%	10%
Total equity	53,005	60,741	63,880	5%	21%

⁽¹⁾ Investment Properties are booked at cost and depreciated with the straight-line basis over the life of the assets. The estimated fair value is 180,409 mn (THB 167,688mn in December 2016), stated in the disclosure notes to the main financial statement no. 9 under "Investment Properties".



Statement of Comprehensive Income

Consolidated Earnings (THB mn)	4Q16	3Q17	4Q17	% Change QoQ	% Change YoY	FY2016	FY2017	% Change YoY
Revenue from rent and services	6,492	6,422	6,587	3%	1%	25,247	26,057	3%
Retail	6,323	6,249	6,415	3%	1%	24,579	25,367	3%
Office	168	173	172	(1%)	2%	667	690	3%
Other supportive businesses	0.2	0.2	0.2	(6%)	(23%)	1	1	(29%)
Revenue from hotel operations	247	274	290	6%	18%	998	1,097	10%
Revenue from food and beverage	362	407	433	6%	20%	1,389	1,633	17%
Other income	386	4,096	743	(82%)	92%	1,600	5,809	263%
Total revenues	7,487	11,198	8,053	(28%)	8%	29,234	34,596	18%
Total revenues excluding non-recurring items	7,487	7,698	7,834	2%	3%	29,234	31,096	6%
Cost of rent and services	3,273	3,249	3,387	4%	3%	12,630	12,894	2%
Retail	3,201	3,181	3,319	4%	4%	12,349	12,627	2%
Office	72	68	68	(0%)	(5%)	279	267	(5%)
Other supportive businesses	0.3	0.1	0.3	121%	3%	1	1	(51%)
Cost of hotel operation	79	89	91	2%	15%	325	344	6%
Cost of food and beverage	288	323	341	6%	19%	1,086	1,280	18%
Total costs	3,639	3,661	3,819	4%	5%	14,041	14,518	3%
Operating profit	2,522	6,386	2,540	(60%)	1%	10,814	14,989	39%
Operating profit excluding non-recurring items	2,522	2,886	2,365	(18%)	(6%)	10,814	11,314	5%
Net profit	2,219	5,983	2,326	(61%)	5%	9,244	13,568	47%
Net profit excluding non-recurring items	2,219	2,483	2,151	(13%)	(3%)	9,244	9,893	7 %
EPS (Bt)	0.49	1.33	0.52	(61%)	5%	2.06	3.02	47%
EPS (Bt) excluding non-recurring items	0.49	0.55	0.48	(13%)	(3%)	2.06	2.20	7 %
Gross Profit Margin (excl. other income)	49%	48%	48%	(1%)	(1%)	49%	50%	0%
Operating Profit Margin (exc. non-recurring item)	34%	37%	30%	(7%)	(3%)	37%	37%	(0%)



2017 Awards and Achievements

MEMBER OF Dow Jones Sustainability Indices In Collaboration with RobecoSAM 40

consecutive vears (2014-17)

Member of Dow Jones Sustainability Indices (DJSI) Emerging Markets 2017 showcases a track record of excellence in performance, governance, social and environmental development

years (2015-17)

consecutive



SET Thailand Sustainability Investment 2017 listing confirms CPN's commitment towards sustainable growth and focus on environmental, social and governance (ESG) factors

Property Developer and Manager

Sustainable Retail

consecutive (2014-17)

Thailand's Top **Corporate Brands**

2017 for property development sector in recognition of the most widely regarded brand amongst customers, investors and the general public.

Top-Class Operator

Accredited Energy Conserver



CentralPlaza Suratthani



CentralPlaza Chonburi



Thailand Energy Awards 2017 honors CPN on developing and promoting energy conservation retail facilities at 2 shopping centers.





CentralPlaza Nakhon Si Thammarat

BRAND VALUES



CentralFestival Eastville

Asia Pacific Property Awards 2017

organized by International Property Awards, recognizes CPN amongst the highest levels of achievement in the category 'Retail Development -Thailand' for 2 shopping centers



The 2017 ICSC Asia-Pacific **Shopping Center Silver Award -**New Development was presented in recognition of the exemplary design innovation for CentralFestival Eastville



CPN Shares Trading Statistics

Key Trading Statistics as of YE17

Key Metrics	ТНВ
Par Value	0.50
Share Price (THB)	85.25
Earnings per Diluted Share (THB)	3.02
P/E (x)	28.23
P/BV (x)	5.99
Dividend Yield ⁽³⁾ (%)	1.6%
Market Capitalization (THB bn)	383
Authorized Share Capital (mn shares)	4,488

Dividend History

Key Metrics	2017	2016	2015	2014	2013	2012	2011
Par Value (THB)	0.50	0.50	0.50	0.50	0.50(2)	1.00	1.00
Dividend (THB/Share)	1.40(3)	0.83	0.70	0.65	0.55	0.475	0.37
Dividend Paid (THB mn)	6,283 ⁽³⁾	3,725	3,142	2,917	2,468	2,070	806
Dividend Payout Ratio	46% ⁽³⁾	40%	40%	40%	39%	33%(1)	39%

Dividend policy is paid annually approximately 40% of net profit

(unless there is compelling reason against this).

Note 1: Dividend payout ratio of 33% in 2012 was derived from 40% of normal net profit and 17% of gain from transferring assets into CPNCG.

Note 2: Par split from THB 1.00 to THB 0.50 per share effective on May 7, 2013

Note 3: Subject to the approval of shareholders at the 2018 Annual General Meeting of Shareholders on April 27, 2018

Source: SETSMART (except P/E and P/BV ratios, calculated based on the latest financial results), company announcements on SET



CPNREIT and CPNCG

Operational performance

On December 1, 2017, CPNRF was converted into CPNREIT, which also leased additional assets in CentralFestival Pattaya Beach and Hilton Pattaya. At the end of 4Q17, CPNREIT has five retail properties and two office towers in its portfolio, with CPN REIT Management Co., Ltd., as the REIT manager and CPN as the property manager.

CPNCG was established in September 2012 and currently owns one office with SCB Asset Management Co., Ltd. as the fund manager and CPN as the property manager.

Remaining Life Leasable Area ⁽¹⁾		Occupancy Rate (%) ⁽²⁾			
(years)	(sq.m.)	4Q16	3Q17	4Q17	
7 Yr & 7 M	82,746	87	92	94	
77 Yr & 7 M	36,285	90	59	78	
7 Yr	27,611	96	98	99	
7 Yr	34,031	90	85	85	
26 Yr & 4 M	37,490	96	93	93	
19 Yr & 8 M	29,404	n/a	n/a	98	
	247,567	91	86	91	
	7 Yr & 7 M 77 Yr & 7 M 7 Yr 7 Yr 26 Yr & 4 M	7 Yr & 7 M 82,746 77 Yr & 7 M 36,285 7 Yr 27,611 7 Yr 34,031 26 Yr & 4 M 37,490 19 Yr & 8 M 29,404	(years) (sq.m.) 4Q16 7 Yr & 7 M 82,746 87 77 Yr & 7 M 36,285 90 7 Yr 27,611 96 7 Yr 34,031 90 26 Yr & 4 M 37,490 96 19 Yr & 8 M 29,404 n/a	(years) (sq.m.) 4Q16 3Q17 7 Yr & 7 M 82,746 87 92 77 Yr & 7 M 36,285 90 59 7 Yr 27,611 96 98 7 Yr 34,031 90 85 26 Yr & 4 M 37,490 96 93 19 Yr & 8 M 29,404 n/a n/a	

CDNCC Office Bronowty	Remaining Life							
CPNCG Office Property	(years)	Leasable Area (sq.m.)		3Q17	4Q17			
CentralWorld (Office)	15 Yr & 3 M	81,400	100	98	99			

Note 1: Includes rental agreements < 1 year such as kiosk, carts, ATMs and coin machines and CPN acts as the property manager. Note 2: Percentage based on leasable area.