

# TOWARDS SUSTAINABLE CENTER OF LIFE

CENTER OF  
COMMUNITY

CENTER OF HAPPINESS

CENTER OF  
ALL LIFESTYLES

CENTER OF ACTIVITIES



Central Pattana Public Company Limited (CPN)

## Analyst Meeting

For the second quarter 2019 financial results

14 August 2019



CPN Head Office



**PROPERTY  
DEVELOPMENT  
& INVESTMENT**

A Member of Central Group



## 2Q19 Key Highlights



## 2Q19 Financial Results



## Business Updates

# 2Q19 Key Highlights & Performance



# 2Q19 Key Highlights

Growing sustainably and a start of the overseas era

DASHBOARD



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## CENTRAL I-CITY OFFICIAL UNVEILING

Grand opening ceremony on 15 June



Event attended by His Royal Highness Sultan of Selangor and the honorary members of Central Group, CPN and i-Berhad

## PHUKET'S LATEST LUXURY DESTINATION

The opening of luxury zone at Central Phuket



Distinctive global luxury brands marks Central Phuket as the "New World of Luxury"

## NEW DEVELOPMENT AND ENHANCEMENTS

Completed residential and renovation projects

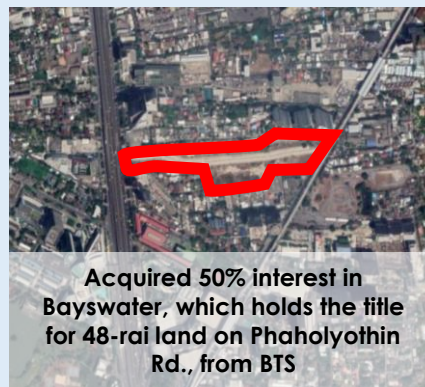


Continuous development of new retail and mixed-use projects

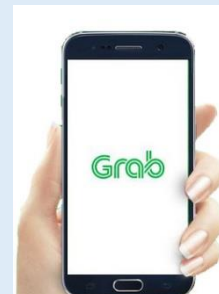
Announcement of "Dusit Central Park"

## INVESTMENTS TOWARDS DIVERSIFICATION

Strengthening a sustainable growth platform



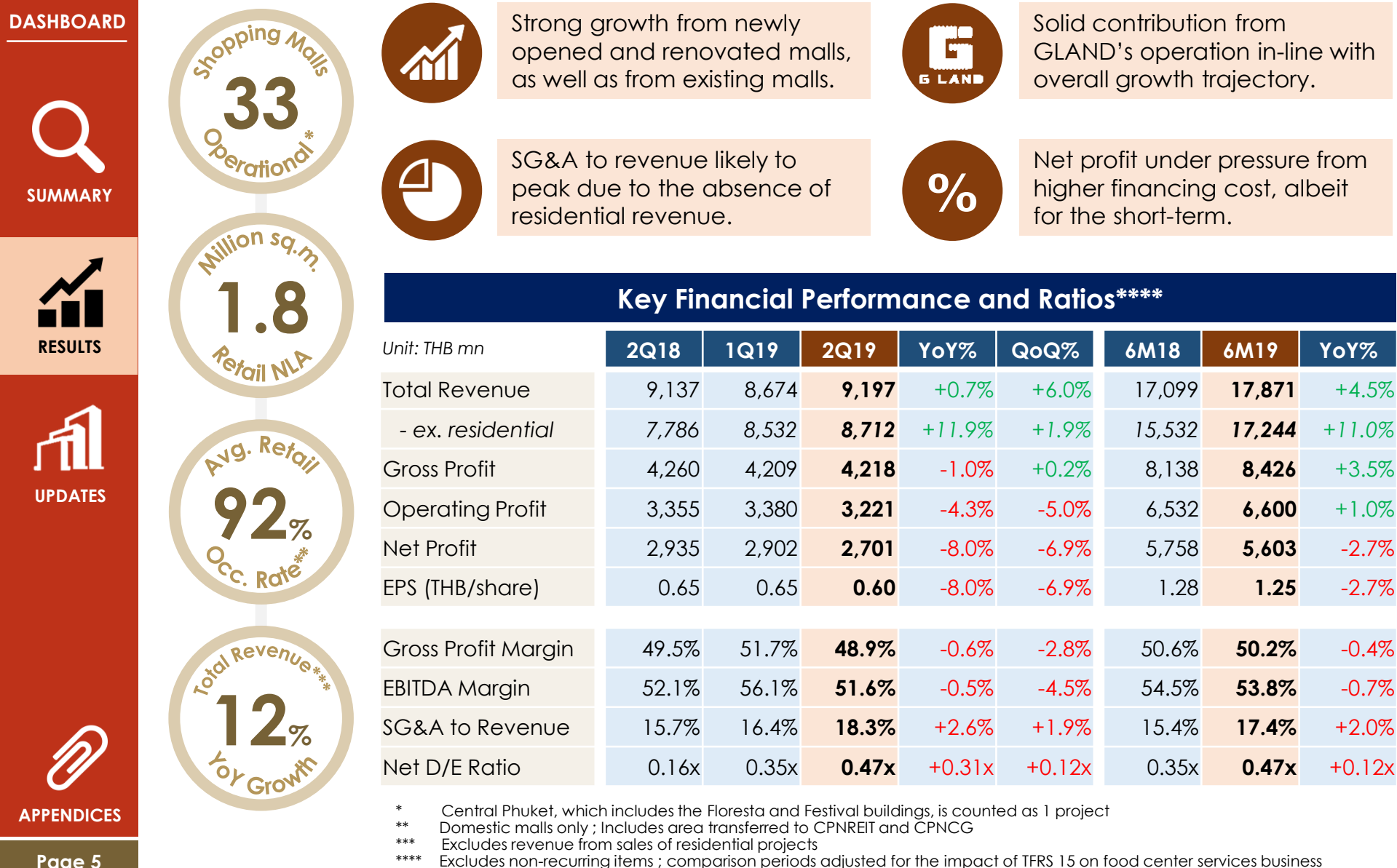
Acquired 50% interest in Bayswater, which holds the title for 48-rai land on Phaholyothin Rd., from BTS



Joint investment with Central Retail into Grab Thailand's business

# 2Q19 Financial Performance (1/2)

Revenue and profit growths delivered according to plan



# 2Q19 Financial Performance (2/2)

Solid top and bottom-line growth ex. residential transfers

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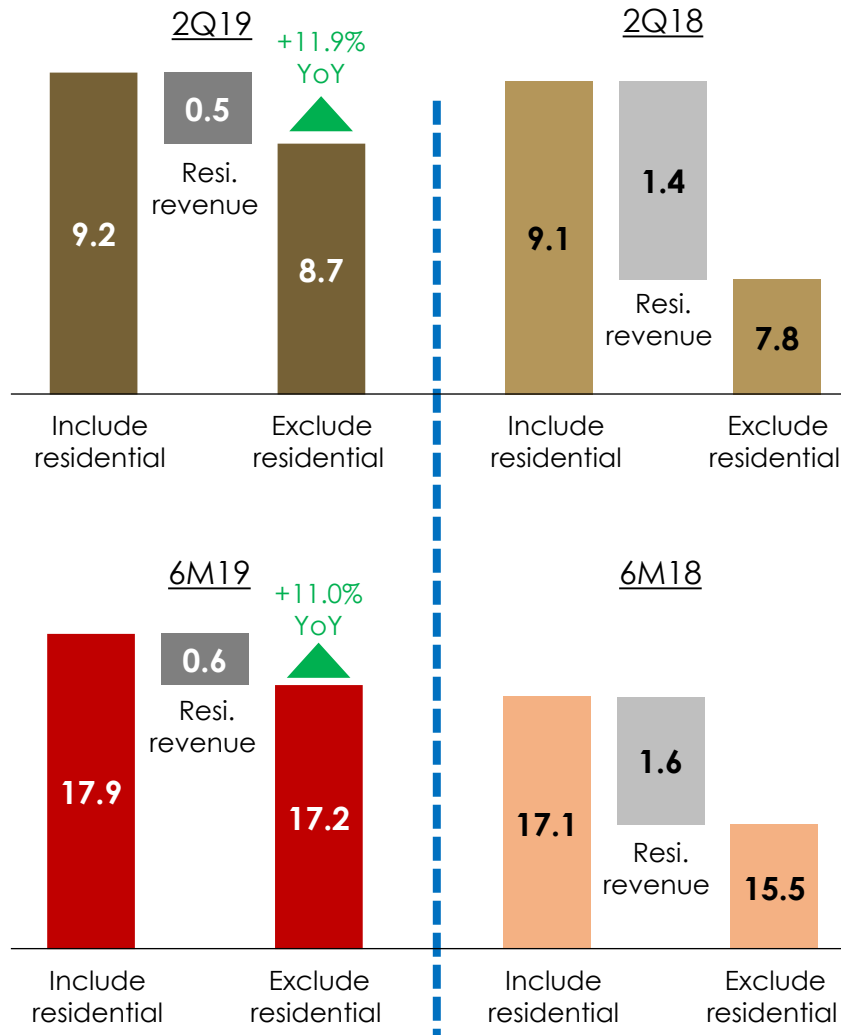


UPDATES

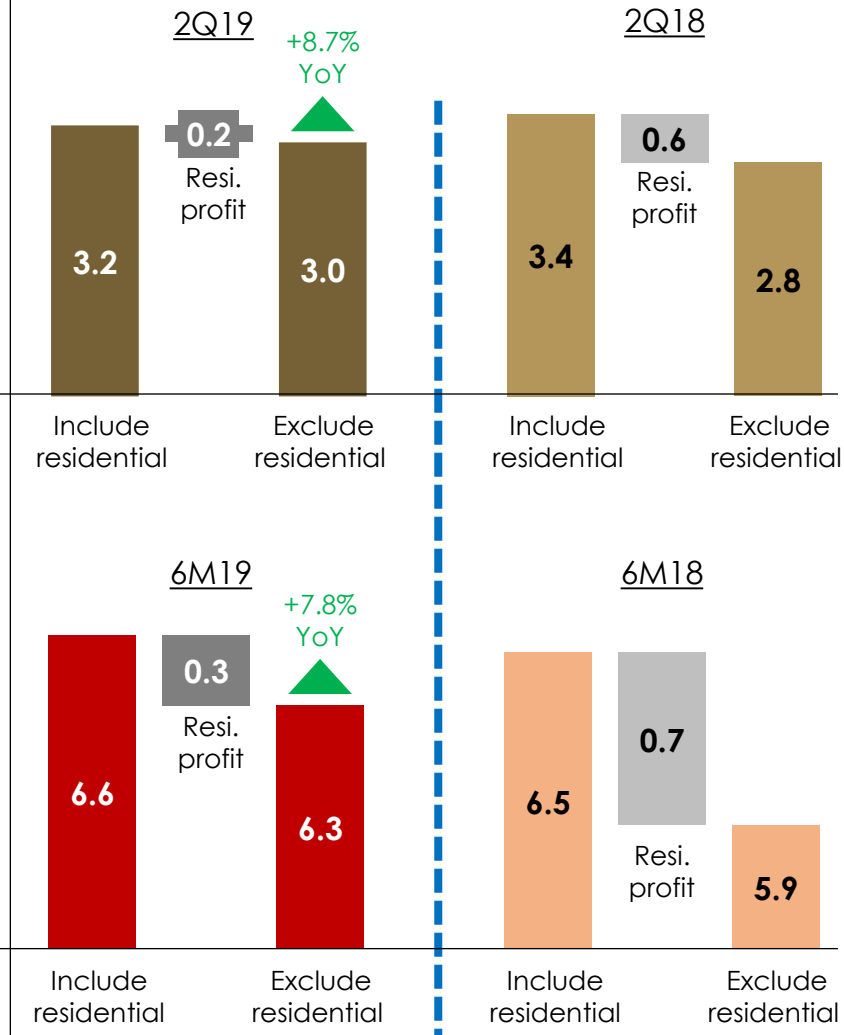


APPENDICES

## Total Revenue (bn THB)



## Operating Profit (bn THB)



Note: Profit from residential business is based on gross profit of the business (i.e., revenue less cost of residential sales) as disclosed in the Financial Statements



# CPN's Asset Performance Summary

High occupancy rates sustained for domestic malls

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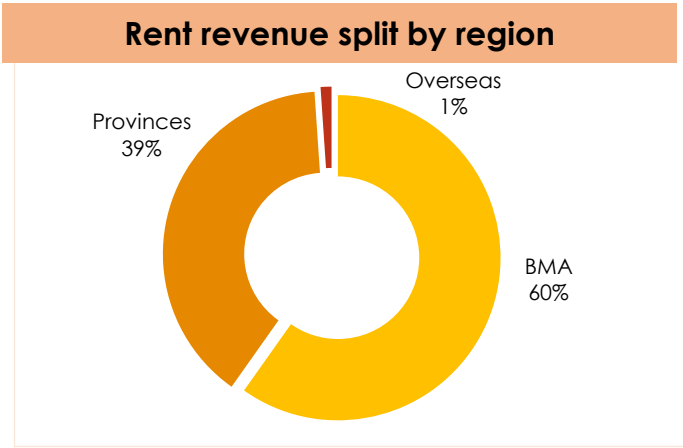
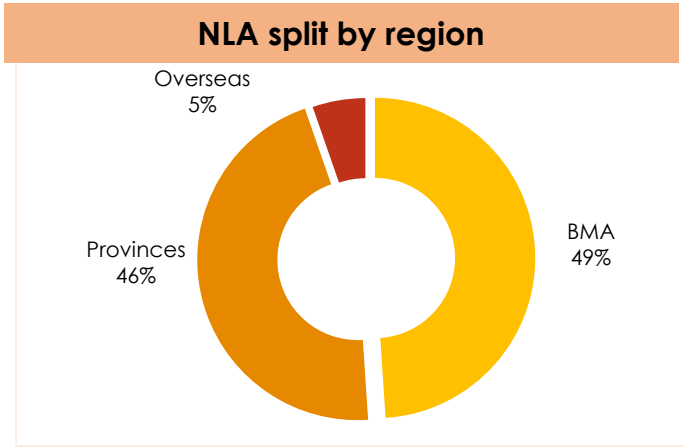


UPDATES



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Retail Properties	No. of Projects	Land			NLA <sup>(1)(2)</sup> (mn sqm)			Occupancy Rate <sup>(1)</sup>		
		Freehold	Leasehold	Freehold & Leasehold	Retail	Department Store	Total	2Q18	1Q19	2Q19
BMA	14	4	7	3	0.71	0.06	0.77	91%	93%	93%
Provinces	18	12	4	2	0.66	0.06	0.72	92%	90%	89%
<b>Thailand</b>	<b>32</b>	<b>16</b>	<b>11</b>	<b>5</b>	<b>1.37</b>	<b>0.12</b>	<b>1.49</b>	<b>91%</b>	<b>92%</b>	<b>91%</b>
Overseas	1	1			0.08	0.00	0.08	n/a	50%	73%
<b>Total<sup>(1)</sup></b>	<b>33</b>	<b>17</b>	<b>11</b>	<b>5</b>	<b>1.45</b>	<b>0.12</b>	<b>1.57</b>	<b>91%</b>	<b>90%</b>	<b>90%</b>



Non-core Properties	No. of Projects	NLA (sqm)	Occupancy Rate <sup>(1)</sup> (%)		
			2Q18	1Q19	2Q19
Office in BMA <sup>(1)(2)</sup>	5	56,174	94%	93%	92%
Residential in BMA	1	1,568	21%	21%	27%
Hotel in provincial area	2	561 rooms	83%	86%	80%

(1) Counts Central Phuket (Floresta + Festival) as one project ; Excludes area transferred to CPNREIT, CPNCG and area under GLAND  
 (2) Excludes rental agreements < 1 year, such as kiosk, carts, ATMs and coin machines.



# CPN's Financial Performance

Consistently growing revenue and core profit

## DASHBOARD



### SUMMARY



### RESULTS



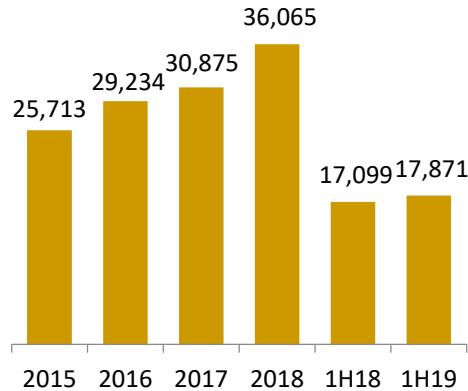
### UPDATES



### APPENDICES

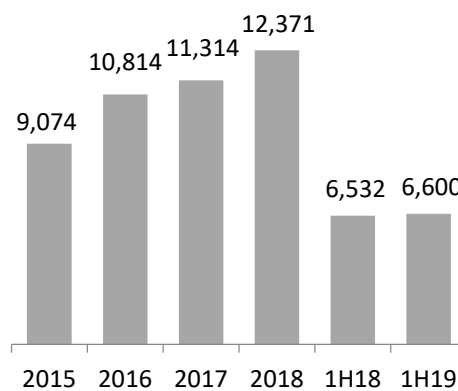
#### Total Revenue

MTHB



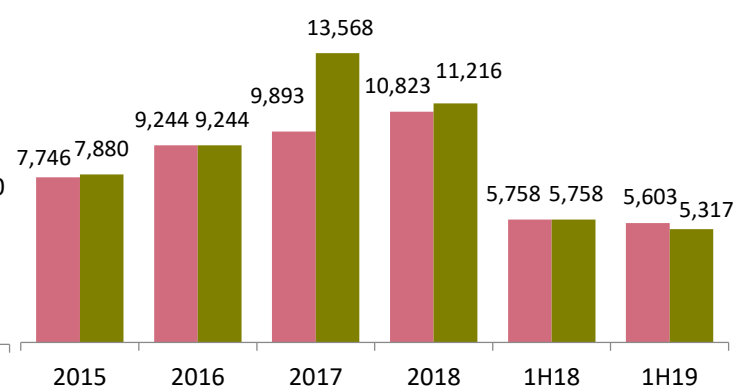
#### Operating Profit

MTHB



#### Normalized (LHS) and Net (RHS) Profit

MTHB



% YoY Growth	2015	2016	2017	2018	1H18 <sup>/3</sup>	1H19 <sup>/3</sup>
Total revenues (Exc. non-recurring items) <sup>/1</sup>	9%	14%	6%	17%	11%	5%
Operating profit (Exc. non-recurring items)	7%	19%	5%	9%	8%	1%
Normalized Net profit	7%	19%	7%	9%	9%	(3%)
Net profit	8%	17%	47%	(17%)	9%	(8%)
Same store revenue growth	2%	2%	4%	3%	3%	3% <sup>/2</sup>
Gross Profit Margin (Exc. Other Income)(%)	48%	49%	50%	48%	51%	50%
EBITDA Margin (%)	53%	54%	54%	51%	54%	54%

<sup>/1</sup> Includes rental & services, hotel operation, food & beverages, real estate sales and other income. Excludes interest income and share of profit from joint ventures and associated companies

<sup>/2</sup> Excludes Central Phuket Floresta, Central i-City, CentralWorld, CentralPlaza Lardprao, CentralPlaza Chonburi and CentralPlaza Chiangrai, Central Phuket Festival, and CentralFestival Pattaya Beach.

<sup>/3</sup> Due to the adoption of TFRS 15 on January 1, 2019 onwards, total revenue, gross profit margin and EBITDA margin for the current and comparison periods have been adjusted to reflect the nature of the food center services business.



# Total Revenue

Strong growth achieved despite residential cooldown

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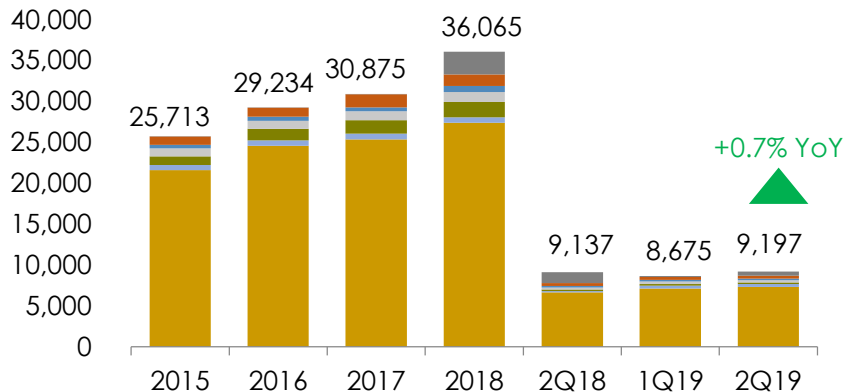


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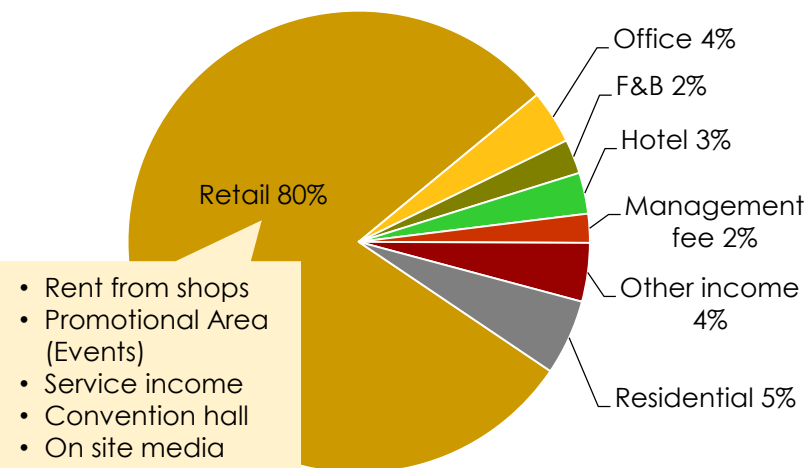


APPENDICES

(THB mn)



## 2Q19 Breakdown



Note: /1 Includes revenues from residential projects and water & amusement park, and property management fees from CPNREIT & CPNCG. Excludes non-recurring items.

/2 Changed from "Revenue from food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards to better reflect the nature of business of food center services.

**2Q19 total revenues** <sup>/1</sup> **+0.7% YoY** mainly contributed by **Rent and services +12.4% YoY**

- Contributions from new shopping malls in 2018 and 2019: Central Phuket Floresta and Central i-City
- Improved performances at malls under renovation: CentralWorld and CentralPlaza Rama 3
- Strong performances of existing shopping malls, both in Bangkok Metropolitan Area and Provinces.

**Food center services** <sup>/2</sup> **+24.1% YoY**

- New food centers opened in 2018 at Central Phuket Floresta, as well as renovated food court opened in 2018 at CentralWorld, CentralPlaza Rama 3 and Chonburi.
- Strong performances of existing food centers from continuous roll-out of Food Destinations.

**Hotel operations** **+0.5% YoY**

- Lower overall occupancy rate associated with lower tourists according to overall market decelerated.

**Real estate sales** **-64.1% YoY**

- Lower number of unit transferred comparing to 2Q18 as most units have been transferred since 2018.

## Active marketing and promotional events throughout the year

Collaboration with business partners, holding promotional campaigns to encourage more spending from local customers and cater for expanding foreign tourists visiting Thailand, are vital to the strong rental and services revenue performance throughout the year.

# Cost of Operation

Closely aligned with revenue growth

## DASHBOARD



### SUMMARY



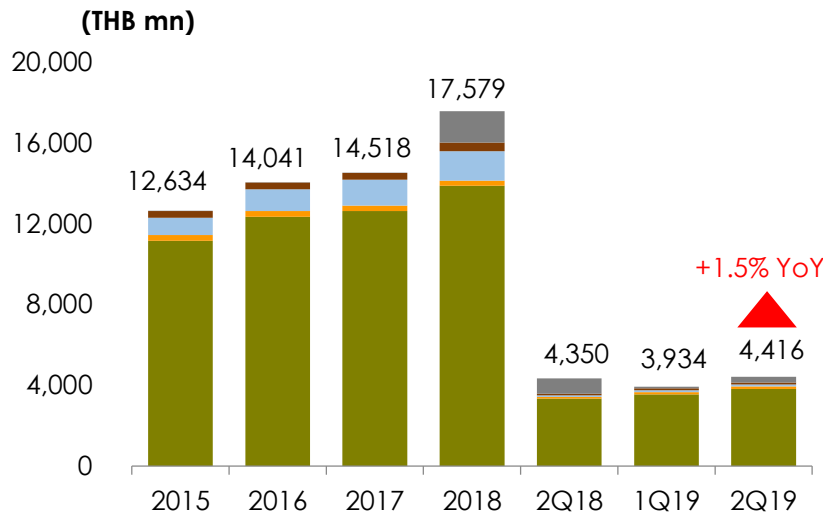
### RESULTS



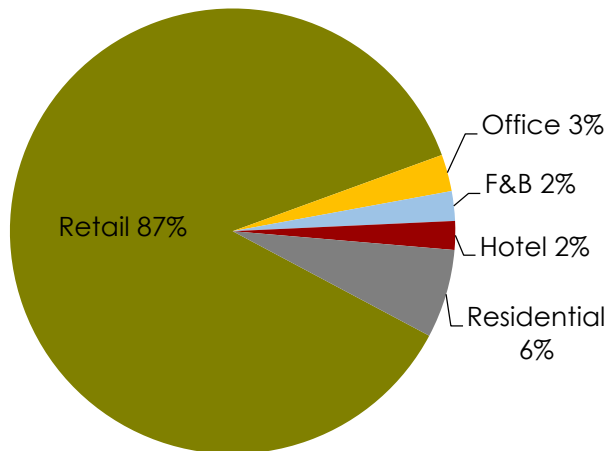
### UPDATES



### APPENDICES



### 2Q19 Breakdown



Note: /1 Excludes non-recurring items.

/2 Changed from "Cost of food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards to better reflect the nature of business of food center services.

**2Q19 total costs** <sup>/1</sup> +1.5% YoY mainly contributed by

#### Cost of rent and services +15.4% YoY

- Higher operating and depreciation costs of newly opened malls in 2018 and 2019, namely Central Phuket Floresta and Central i-City as well as renovated projects which are CentralWorld and CentralPlaza Rama 3.
- Higher maintenance, repair and personnel expenses to support the expansion of new shopping malls.
- Higher utility cost, increased from the same period a year earlier amidst the continuous rise in electricity Ft rate from 2018.

#### Cost of food center services <sup>/2</sup> +22% YoY

- Better cost management at existing food courts despite higher cost from newly opened food courts in 2018 and 2019.

#### Cost of hotel operations +14.7% YoY

- Mainly driven by adopting new accounting method of revenue recognition and increased in marketing expenses to stimulate revenue generating.

#### Cost of real estate sales -63.3% YoY

- Consistent with the lower number of unit transfers with gross profit margin maintained above target.

#### Continued focus on efficient cost management

Implementation of energy conservation initiatives at shopping malls to yield lower electricity unit consumption, in face of rising unit cost, is actively carried out to maintain or increase overall gross profit margin.

# SG&A Expenses Breakdown

Higher cost base amidst business expansion

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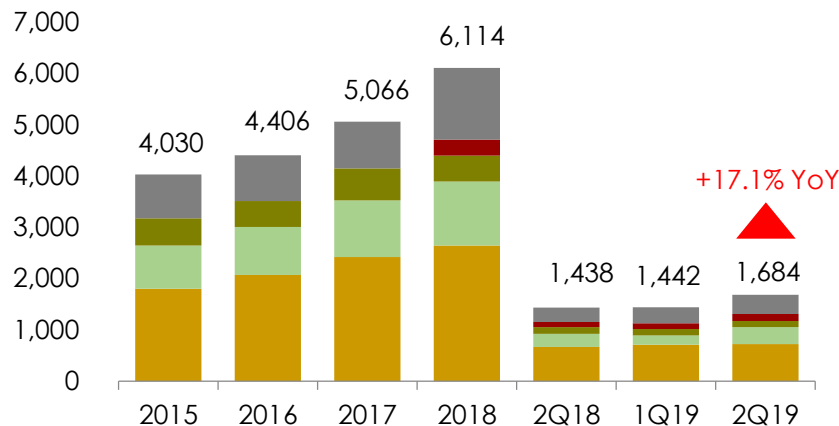


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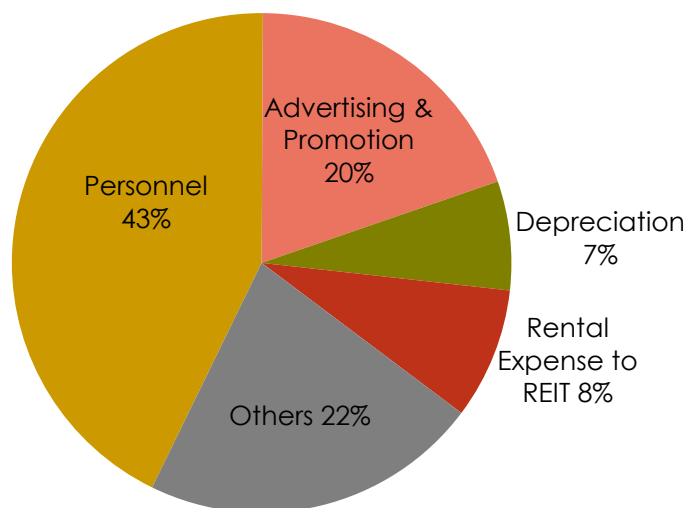


APPENDICES

(THB mn)



## 2Q19 Breakdown



**2Q19 SG&A expenses +17.1% YoY** mainly contributed by

- Higher personnel expenses to support business expansion, higher marketing and promotional expenses in-line with more marketing activities in malls, including grand opening events at Central i-City and Central Phuket's luxury zone.
- Increase in various administrative expenses due to the larger business size, as well as to support future business expansion.
- The amount also includes administrative expenses associated with GLAND's operations.

## Balancing overhead expenses with business plan

Close monitoring of operating performance and maintain optimal SG&A expenses level according to business requirements with potential incremental savings from 1) synergy with Central Group in marketing activities and supply chain management 2) preparing organizational readiness for future growth 3) value added from business collaboration with partners.

# Debt Analysis

Lower cost of debt due to soften rate from new loan

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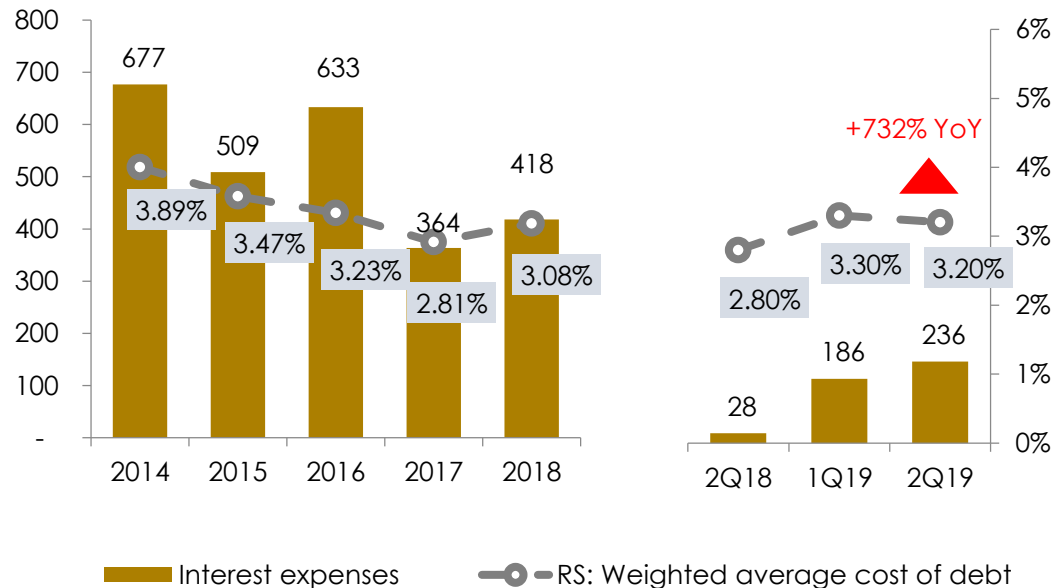
UPDATES



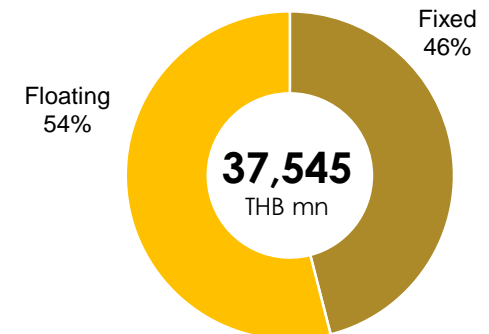
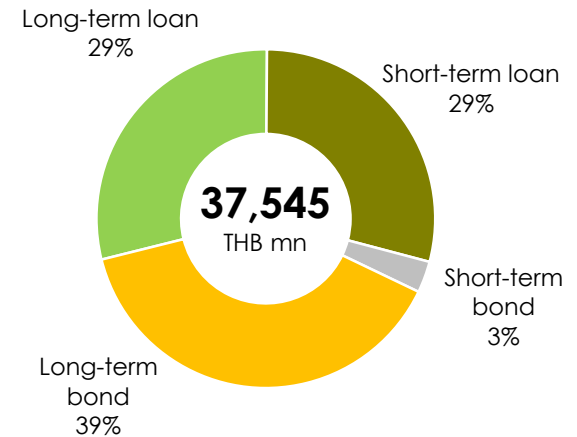
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## Finance cost and average cost of debt

(THB mn)



## 2Q19 Debt Breakdown



**TRIS**  
RATING

**AA**

Credit Rating

➤ Corporate credit  
➤ Senior unsecured  
debenture

**Stable**

Rating Outlook

Note: Weighted average interest rate was derived from interest expenses including interest capitalization for projects under development.  
All borrowings at denominated in THB. Includes consolidation of GLAND's debt at THB 8,102 mn

# Capital Structure

Net D/E trends higher but still at comfortable level

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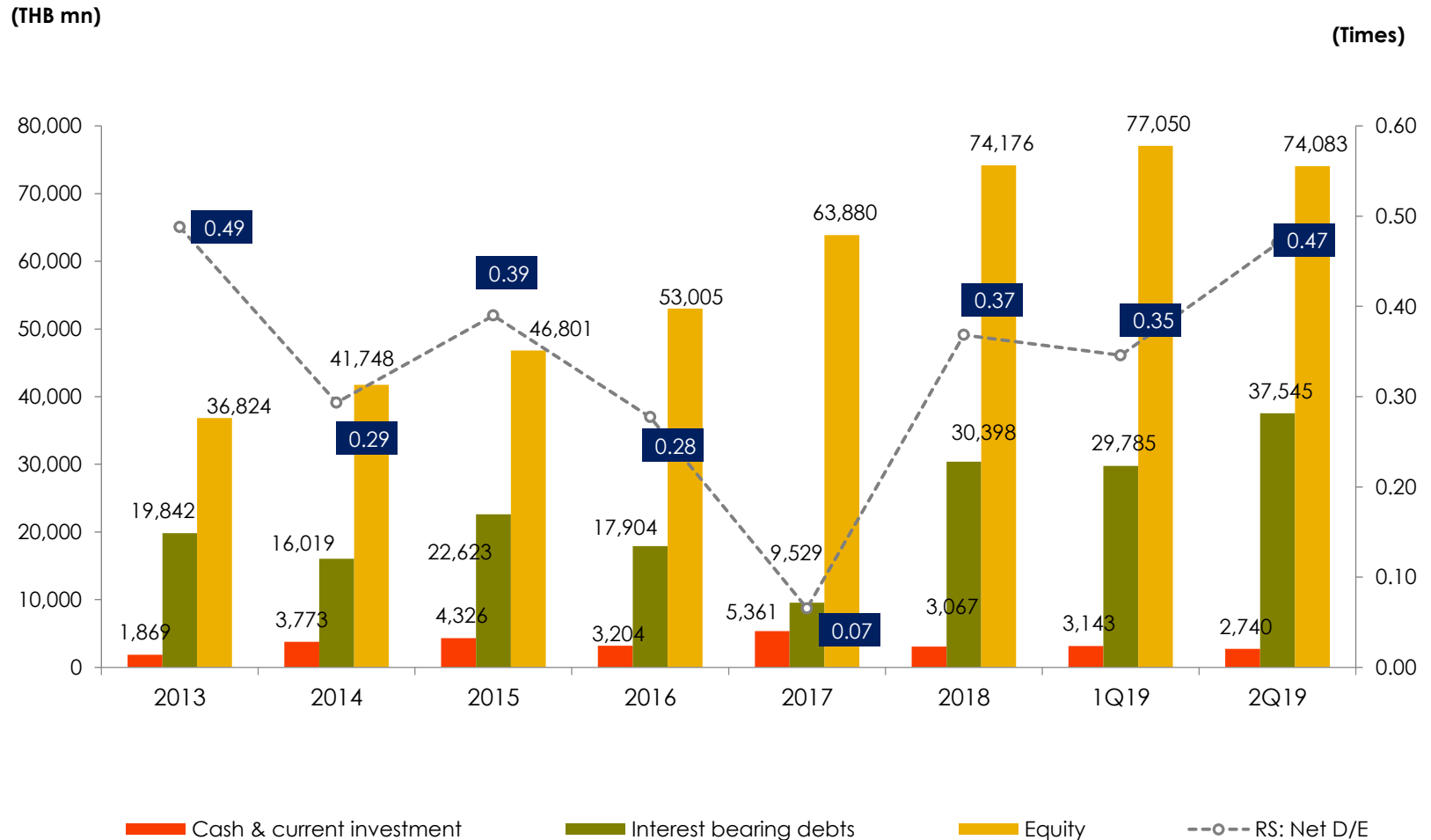


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CPN's net D/E ratios are historically below its debt covenant of 1.75x





# Rental Contract Structure

Slightly higher consignment share from Central i-City

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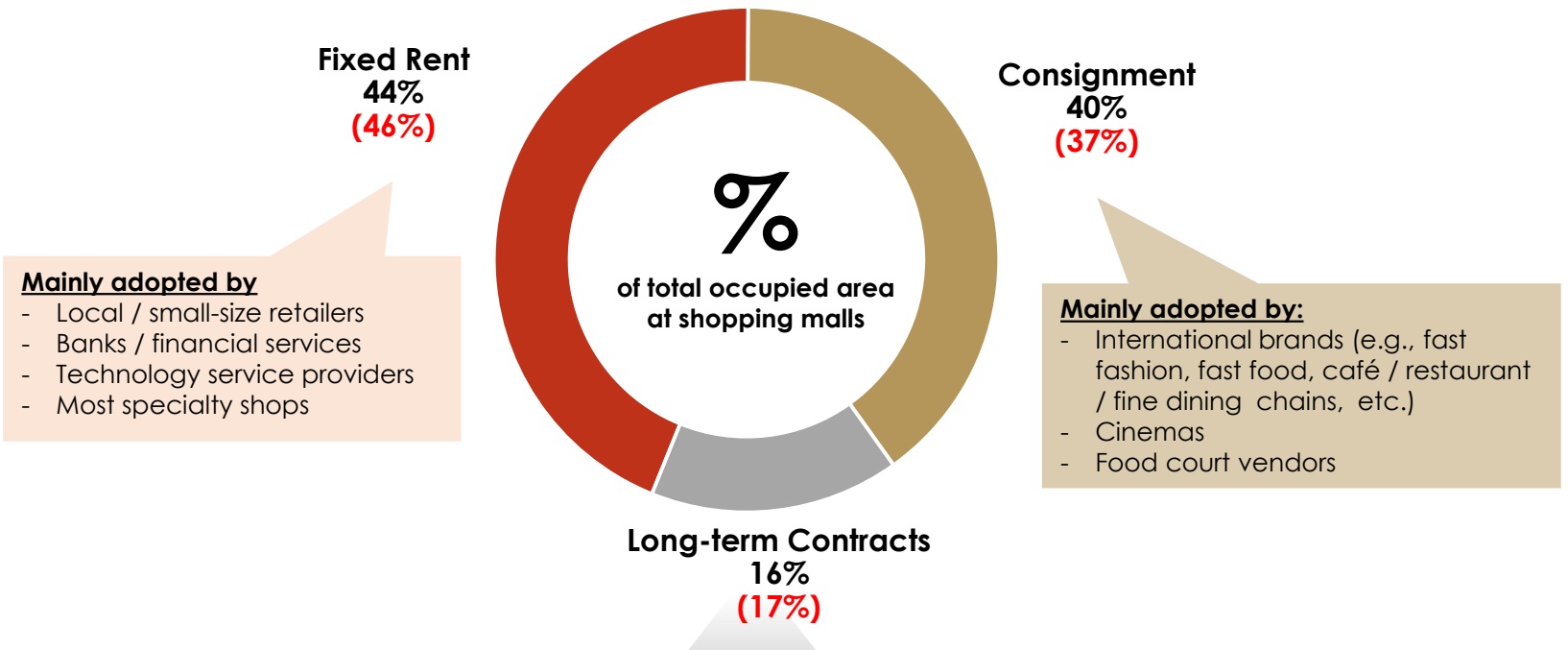
RESULTS



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## Expiring long-term leases to provide upside to rental contract structure



**centralwOrld**



Successfully renewed Zen Department Store (~19,000 sq.m.) at CentralWorld until 2040 with significant upside to previous contract

**>50%**

of LT contracts are mainly leases department stores, which will expire during 2020-2025

Source: Company estimate as of June 30, 2019

(1) Percentage based on occupied area.

(%) 2Q18 figure

(2) Based on total long-term lease area of 132,071 sq.m. with less than 5% rental income contribution.

# **Business Update & Guidance**

# New Projects Roadmap

Opportunities through both organic and inorganic means

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New Development in Pipeline

## Central i-City (Malaysia)



2019



Open

March 23 (partial)  
June 15 (full)

2020-21

2022+

## Central Village



Open  
August 31 (Phase 1)

## CentraPlaza Ayutthaya



Under planning & development



exp. opening  
2020/21

## Unannounced locations with land secured



Under planning & development



exp. opening  
1-2 projects/year



## Dusit Central Park



## GLAND



Under planning & development



exp. opening  
2023-2024

## Operational projects in Thailand



Studying new opportunities



to acquire  
~1 project/year



M&As

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# Asset Enhancement Initiatives

Activities completed in 2018 and planned for 2019

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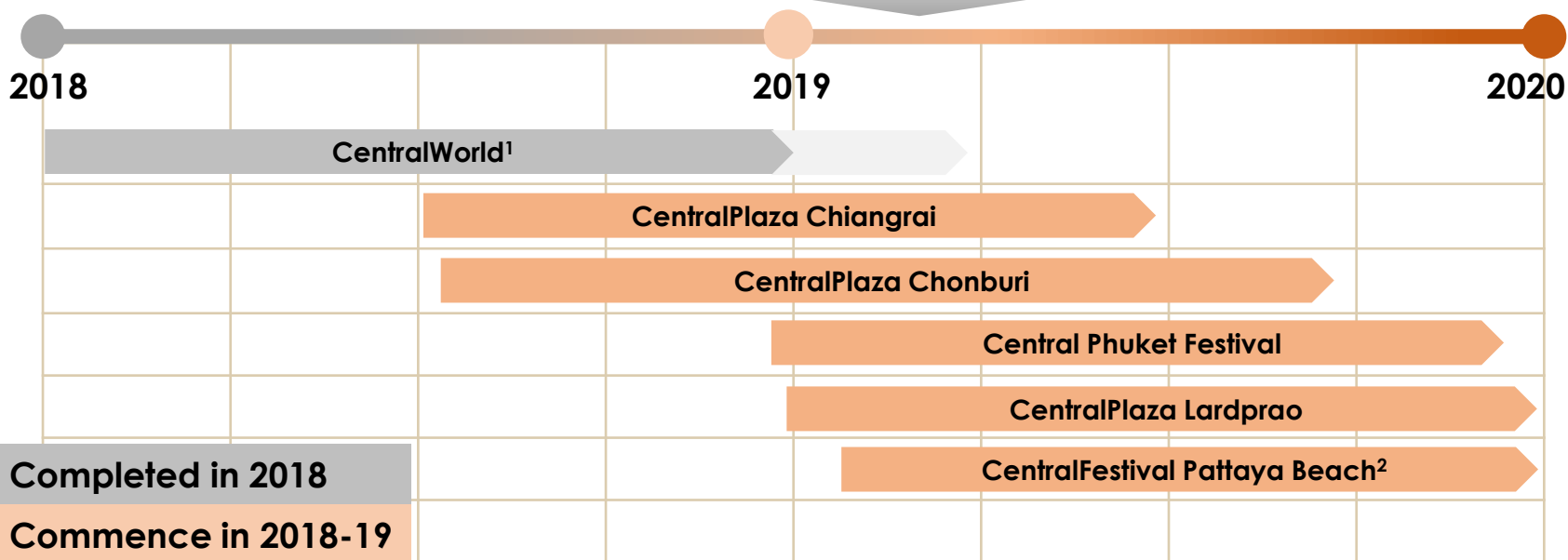
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## Key activities in 2Q19

Completed new parking building at CentralPlaza Chonburi



New stores opened at CentralWorld, ranging from popular F&B brands to renowned fashion brands with flagship stores



Note 1: Major renovation program for CentralWorld mostly completed by 4Q18 ; Minor workover still ongoing until full completion by 1Q19

Note 2: Renovation program not including area transferred to CPNREIT

# Residential Development

At least 3 new launches per year to complement core business

DASHBOARD		High Rise Projects				Low Rise Projects	
<div>  SUMMARY </div> <div>  RESULTS </div> <div>  UPDATES </div> <div>  APPENDICES </div>	Ready for Transfer	Own Land	<div>2016</div> <div>COMPLETE</div> <div>Escent Chiangmai</div>	<div>2016</div> <div>COMPLETE</div> <div>Escent Rayong</div>	<div>2016</div> <div>COMPLETE</div> <div>Escent Khonkaen</div>	<div>2017</div> <div>Escent Ville Chiangmai</div>	<div>2018</div> <div>Niyham Borommratchachonni (Initial phases)</div>
	Announced & Under development	Own Land	<div>2017</div> <div>Escent Nakhon Ratchasima</div>	<div>2017</div> <div>Escent Ubonratchathani</div>	<div>2019</div> <div>Escent Parkville Chiangmai</div>		
	Acquired Land		<div>2018</div> <div>Phyll Pahol 34</div>	<div>Note: Year denotes year of launch COMPLETE = Transfer at 100%</div>			<div>2019-20</div> <div>Niyham Borommratchachonni (Future phases)</div>

Explore high potential stand-alone development in locations backed by strong demand



# GLAND's Portfolio

Ample room to improve performance of existing assets

DASHBOARD		Office Buildings		Residential	Mixed-use
<div><div></div><div>SUMMARY</div></div> <div><div></div><div>RESULTS</div></div> <div><div></div><div>UPDATES</div></div> <div><div></div><div>APPENDICES</div></div>	Trnf. to REIT	<div><div>The Ninth Tower</div><div></div><div><div>NLA (sqm.)62,699</div><div>Occ. Rate94%</div><div>Retail NLA5,692</div><div>Retail OR49%</div></div></div>	<div><div>Unilever House</div><div></div><div><div>NLA (sqm.)18,527</div><div>Occ. Rate100%</div><div>Retail NLA3,717</div><div>Retail OR61%</div></div></div>		
	Operational		<div><div>G Tower</div><div></div><div><div>NLA (sqm.)67,440</div><div>Occ. Rate91%</div><div>Retail NLA6,247</div><div>Retail OR80%</div></div></div>		<div><div>Bell Grand Rama 9</div><div></div><div><div>Total Units1,991</div><div>% Transf.98%</div><div>Retail NLA10,288</div><div>Retail OR70%</div></div></div>
Undeveloped				<div>25-rai land on Kampangpetch Rd.</div>	<div>23-rai land at Rama 9</div> <div></div>
			<div>85-rai land at Don Muang</div>	<div>48-rai land at Paholyothin</div> <div><div>Bayswater Co., Ltd.</div><div>(50-50 JV with BTS Group)</div></div>	

# 2019 Guidance Reiteration

Maintain double-digit top-line growth target

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	1H19 Actual	2019 Full Year Guidance
<b><u>Rental &amp; Service Business*</u></b>		
- YoY revenue growth	12%	11-12%
- Same-store revenue growth	~3.3%	3-4%
- Gross profit margin	49%	≥ 2018 level
- Same-store gross profit margin	53%	> 2018 level
<b><u>Food Center Services Business</u></b>		
- YoY revenue growth	22%	20%
- Gross profit margin	56%	> 2018 level
<b><u>Hotel Business</u></b>		
- YoY revenue growth/(decline)	0%	(10%)
- Gross profit margin	67%	≤ 2018 level
<b><u>Residential Business*</u></b>		
- YoY revenue growth/(decline)	(60%)	20-25%
- Gross profit margin (own land)	>40%	≥40%
- Gross profit margin (standalone)	>32%	≥32%
<b>Total revenue** growth</b>	4.5%	11-12%
<b>SG&amp;A to total revenue ratio</b>	17.4%	17-18%
<b><u>Financing cost</u></b>		
- Net D/E ratio	0.47x	< 1.0x
- Average cost of debt	3.20%	~3.10%

\* Includes consolidation of GLAND's lettable office and retail area, as well as remaining residential units

\*\* Includes other income

# End of Presentation

Thank you for your kind attention!

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## For more information, please contact:

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# Appendices

# CPN Growth Strategy towards 2023

Become a top 5 diversified regional developer

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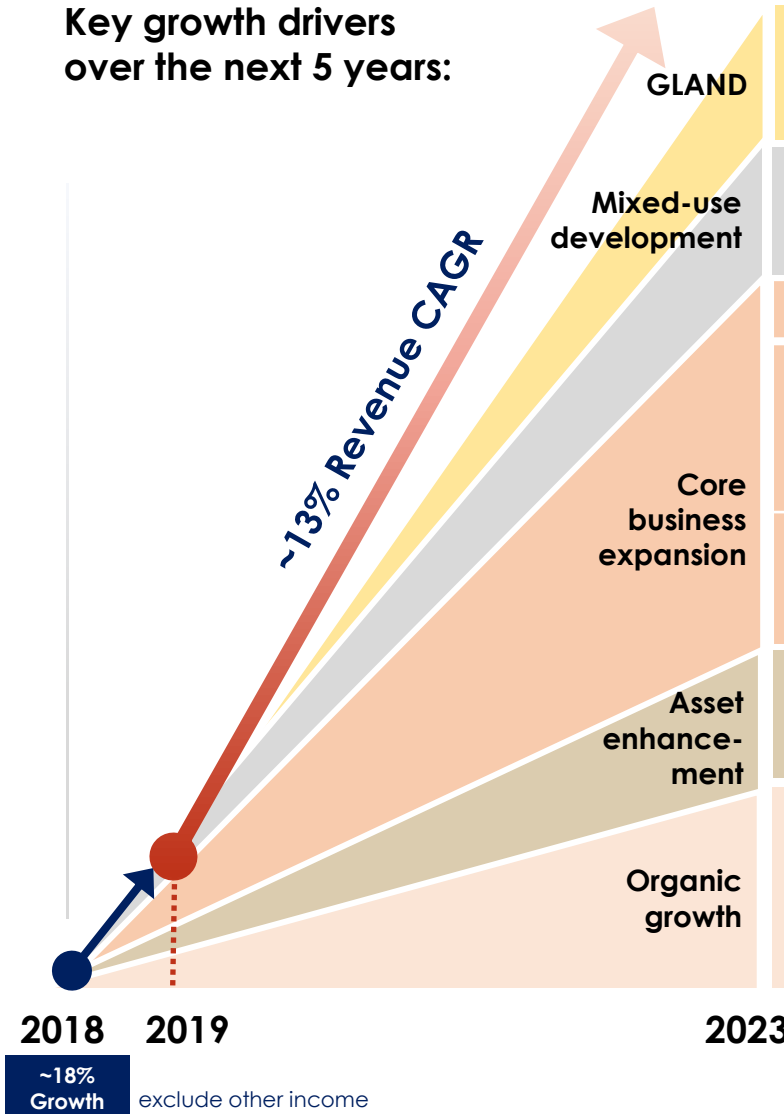


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Key growth drivers over the next 5 years:



## Key Drivers

### Optimize performance of existing GLAND assets

- Increase occupancy rates in retail areas
- Enhance connectivity with surrounding assets

**Residential:** 3-5 projects / year primarily on existing land bank  
**Hotel and Offices:** under study at prospective locations  
**Business Collaborations** with strategic partners

	Domestic	Overseas
<b>2019 – early '20</b>	Central Village CentralPlaza Ayutthaya	Central i-City (Malaysia)  Announce investment plan for first project in Vietnam
<b>2020-'23</b>	2-3 new projects / year including the development of Dusit JV mixed-use project and at GLAND's prime land locations	

### Ongoing renovation program

2-3 existing projects / year to optimize design, format, tenant mix, thus occ. rate and NLA

### Maintain leadership position as "Center of Life"

- Roll out "destination" concepts
- Integration of digitalized features to promote O2O interactivity and customer engagement
- Space utilization



# Capital Expenditure (CAPEX)

Focused on new retail and mixed-use development

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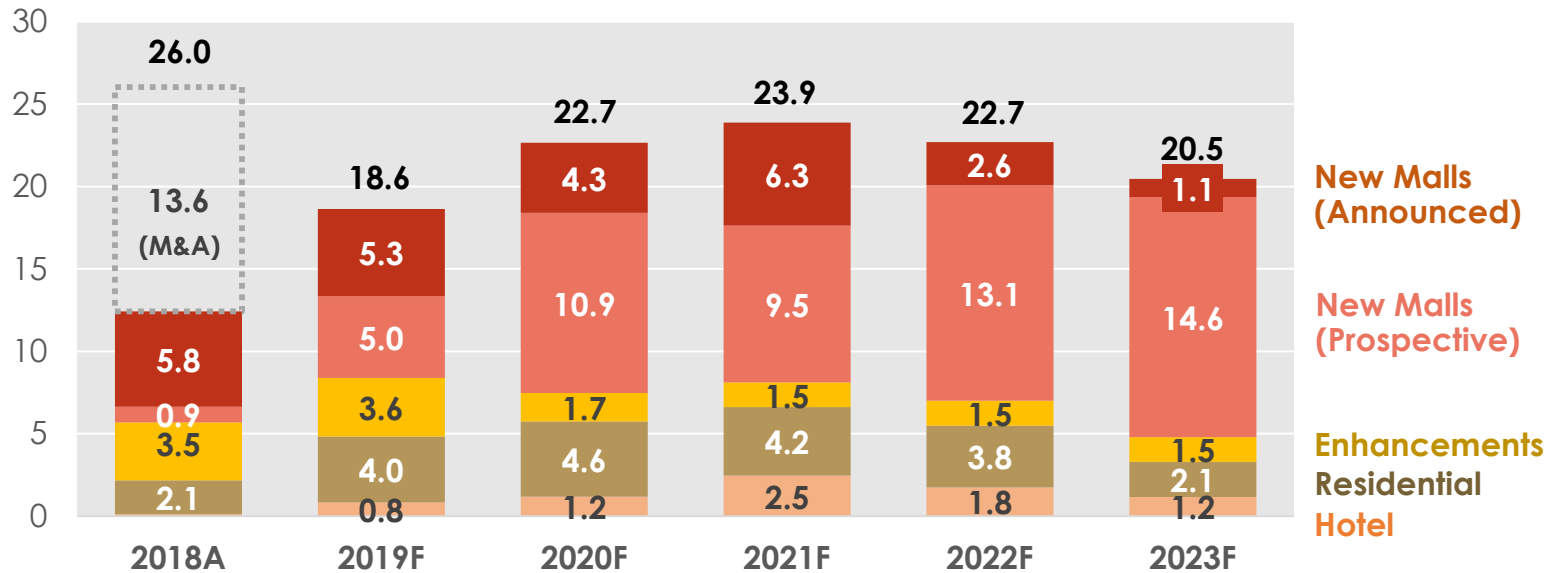


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Unit: billion THB



New Projects

Central Phuket Central Village  
Ayutthaya 2-3 projects / year  
i-City (Malaysia) (unannounced) Dusit Central Park (2023-2024)

Enhancement

CentralWorld Rama 3 Pattaya Beach  
Phuket Festival Lardprao 2-3 projects / year  
Chiangrai Chonburi

Mixed-Use

Phyll Pahol 34 Niyham At least 3 low-rise resi. 3-5 residential projects / year  
Common Ground Approx. 9 new hotels in next 5 years

Prospective new malls include preliminary CAPEX for GLAND's future projects and two projects in Vietnam, subject to revision  
Excludes investments related to M&A, land lease acquisition / renewal and other non-business related investments

# Impact of TFRS 15

Amendment to the recognition of F&B revenue and costs

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Under TFRS 15, revenue and cost of food center services is determined by whether or not the company acts as an agent or the principal in the transaction

AMOUNT FOR EXAMPLE ONLY	BEFORE	ADJUSTMENT	AFTER
<b>REVENUE FROM FOOD &amp; BEVERAGES SALES (AGENT)</b> 	70	(70)	-
<b>REVENUE FROM FOOD CENTER SERVICES (PRINCIPAL)</b> 	30	-	30
<b>REVENUE FROM FOOD &amp; BEVERAGES BUSINESS</b>	100	(70)	30
<b>COST OF FOOD &amp; BEVERAGES SALES (AGENT)</b> 	70	(70)	-
<b>COST OF FOOD CENTER SERVICES (PRINCIPAL)</b> 	10	-	10
<b>COST OF FOOD &amp; BEVERAGES BUSINESS</b>	80	(70)	10
<b>GROSS PROFIT FROM F&amp;B (FOOD CENTER SERVICES)</b>	20	-	20

Note: The adoption of TFRS 15 : Revenue from Contracts with Customers, effective for the fiscal period starting January 1, 2019 onwards, replaced TAS 18 : Revenue, which the company assumes significant risk and reward of ownership of the goods.

# Financial Statements

## Statement of Comprehensive Income

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Unit: million THB	2Q 2018	1Q 2019	2Q 2019	YoY (%)	QoQ (%)	6M 2018	6M 2019	YoY (%)
Revenue from rent and services	6,819	7,488	7,664	12%	2%	13,594	15,152	11%
Retail	6,645	7,135	7,319	10%	3%	13,248	14,454	9%
Office	174	353	345	99%	(2%)	347	698	101%
Revenue from hotel operations	263	309	264	1%	(15%)	573	573	0%
Revenue from food center services	178	204	221	24%	8%	346	424	22%
Revenue from real estate sales	1,351	142	485	(64%)	242%	1,567	627	(60%)
Other income	527	577	563	7%	(2%)	1,019	1,140	12%
<b>Total revenues</b>	<b>9,137</b>	<b>8,719</b>	<b>9,197</b>	<b>1%</b>	<b>5%</b>	<b>17,099</b>	<b>17,917</b>	<b>5%</b>
<i>Excluding non-recurring items</i>	<i>9,137</i>	<i>8,674</i>	<i>9,197</i>	<i>1%</i>	<i>6%</i>	<i>17,099</i>	<i>17,871</i>	<i>5%</i>
Cost of rent and services	3,418	3,769	4,045	18%	7%	6,717	7,814	16%
Retail	3,352	3,656	3,927	17%	7%	6,586	7,583	15%
Office	66	113	118	79%	5%	131	231	76%
Cost of hotel operations	80	99	92	15%	(7%)	167	191	15%
Cost of food center services	78	91	95	22%	4%	149	186	25%
Cost of real estate sales	774	75	284	(63%)	278%	909	359	(61%)
<b>Total cost of operations</b>	<b>4,350</b>	<b>4,034</b>	<b>4,516</b>	<b>4%</b>	<b>12%</b>	<b>7,942</b>	<b>8,550</b>	<b>8%</b>
<i>Excluding non-recurring items</i>	<i>4,350</i>	<i>3,934</i>	<i>4,416</i>	<i>2%</i>	<i>12%</i>	<i>7,942</i>	<i>8,350</i>	<i>5%</i>
Selling, general and admin expense	1,438	1,442	1,815	26%	26%	2,641	3,258	23%
<b>Operating profits</b>	<b>3,349</b>	<b>3,243</b>	<b>2,866</b>	<b>(14%)</b>	<b>(12%)</b>	<b>6,516</b>	<b>6,109</b>	<b>(6%)</b>
<i>Excluding non-recurring items</i>	<i>3,349</i>	<i>3,298</i>	<i>3,097</i>	<i>(8%)</i>	<i>(6%)</i>	<i>6,516</i>	<i>6,395</i>	<i>(2%)</i>
Net finance cost/income tax/others	413	396	396	(4%)	0%	759	792	4%
<b>Net profit</b>	<b>2,935</b>	<b>2,847</b>	<b>2,470</b>	<b>(16%)</b>	<b>(13%)</b>	<b>5,758</b>	<b>5,317</b>	<b>(8%)</b>
<i>Excluding non-recurring items</i>	<i>2,935</i>	<i>2,902</i>	<i>2,701</i>	<i>(8%)</i>	<i>(7%)</i>	<i>5,758</i>	<i>5,603</i>	<i>(3%)</i>
<b>Earnings per basic share (THB)</b>	<b>0.65</b>	<b>0.63</b>	<b>0.55</b>	<b>(16%)</b>	<b>(13%)</b>	<b>1.28</b>	<b>1.18</b>	<b>(8%)</b>
<i>Excluding non-recurring items</i>	<i>0.65</i>	<i>0.65</i>	<i>0.60</i>	<i>(8%)</i>	<i>(7%)</i>	<i>1.28</i>	<i>1.25</i>	<i>(3%)</i>

Note: Due to the adoption of TFRS 15 on January 1, 2019 onwards, revenue and cost of food center services for the current and comparison periods have been adjusted to reflect the nature of the food center services business (previously reported as revenue and costs of food and beverages).

# Financial Statements

## Statement of Financial Position

### DASHBOARD



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Unit: million THB	End of 2Q 2018	End of FY 2018	End of 2Q 2019	YoY (%)	YTD (%)
<b>Current assets</b>					
Cash and current investments	2,593	3,067	2,736	6%	(11%)
Other current assets	8,071	12,235	12,920	60%	6%
<b>Total current assets</b>	<b>10,664</b>	<b>15,301</b>	<b>15,656</b>	<b>47%</b>	<b>2%</b>
<b>Non-current assets</b>					
Investment properties <sup>(1)</sup>	84,343	108,412	103,064	22%	(5%)
Leasehold rights	13,881	14,086	21,323	54%	51%
Property & equipment (PP&E)	1,552	1,646	1,590	2%	(3%)
Other non-current assets	12,566	22,262	26,592	112%	19%
<b>Total non-current assets</b>	<b>112,342</b>	<b>146,407</b>	<b>152,570</b>	<b>36%</b>	<b>4%</b>
<b>Total assets</b>	<b>123,006</b>	<b>161,708</b>	<b>168,226</b>	<b>37%</b>	<b>4%</b>
<b>Current liabilities</b>					
Interest-bearing debt - 1 year	5,634	10,876	12,093	115%	11%
Other current liabilities	11,174	13,737	12,869	15%	(6%)
<b>Total current liabilities</b>	<b>16,807</b>	<b>24,613</b>	<b>24,962</b>	<b>49%</b>	<b>1%</b>
<b>Non-current liabilities</b>					
Interest-bearing debt	7,088	19,522	25,452	259%	30%
Other non-current liabilities	35,198	43,397	43,729	24%	1%
<b>Total non-current liabilities</b>	<b>42,286</b>	<b>62,919</b>	<b>69,181</b>	<b>64%</b>	<b>10%</b>
<b>Total liabilities</b>	<b>59,093</b>	<b>87,532</b>	<b>94,143</b>	<b>59%</b>	<b>8%</b>
<b>Shareholders' equity</b>					
Retained earnings - unappropriated	50,257	55,094	55,009	9%	(0%)
Other shareholders' equity	13,656	19,082	19,074	40%	(0%)
<b>Total shareholders' equity</b>	<b>63,912</b>	<b>74,176</b>	<b>74,083</b>	<b>16%</b>	<b>(0%)</b>

<sup>(1)</sup> Investment Properties are booked at cost and depreciated with the straight-line basis over the life of the assets. The estimated fair value is THB 219,161 mn as of December 31, 2018 (stated in the disclosure notes to the audited 2017 financial statements no. 14 under "Investment Properties").

# Awards and Accolades

Globally recognized for outstanding achievements

DASHBOARD



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MEMBER OF  
**Dow Jones Sustainability Indices**  
In Collaboration with RobecoSAM

**5** consec. years (2014-18)

**Member of Dow Jones Sustainability Indices (DJSI) in 2018** showcases a track record of excellence in performance, governance, social and environmental development

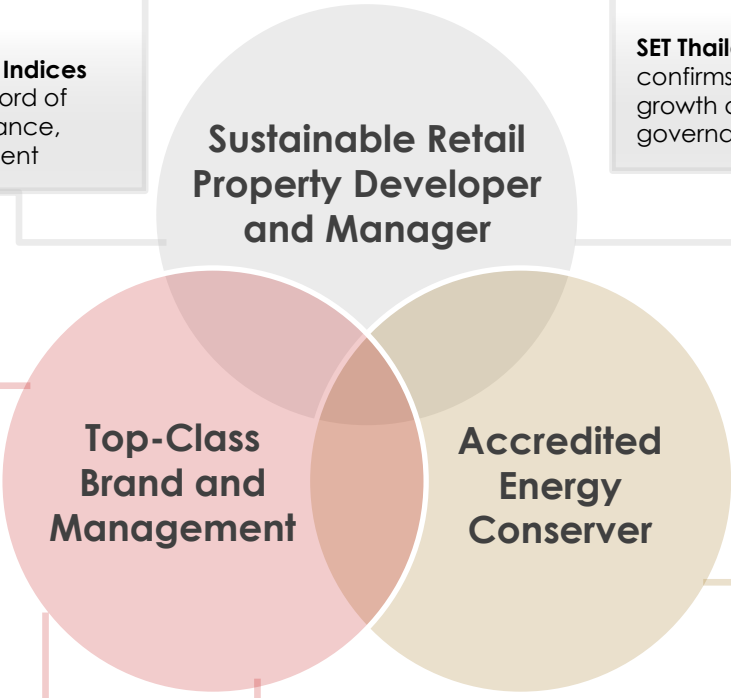
**4** consec. years (2015-18)

**SET THSI**  
The Stock Exchange of Thailand  
THAILAND SUSTAINABILITY INVESTMENT 2017

**SET Thailand Sustainability Investment 2018 listing** confirms CPN's commitment towards sustainable growth and focus on environmental, social and governance (ESG) factors

**5** consec. years (2014-18)

**Thailand's Top Corporate Brands 2018** for property development sector in recognition of the most widely regarded brand amongst customers, investors and the general public.



**CentralPlaza Khonkaen**

**CentralFestival Chiangmai**

**Thailand Energy Awards 2018** honors CPN on developing and promoting energy conservation retail facilities at 2 shopping centers.

**Best CEO – SET Awards 2018**

Mr. Preecha Ekkunagul, President & CEO of CPN was awarded the “Best CEO 2018” at the SET Awards 2018, in recognition for having demonstrated outstanding performances in the company's business, strategic vision and sustainable development

**Drive Award 2018 – Finance Excellence**

Sponsored by Chulalongkorn University, was given to the top Thai company that demonstrated excellence in financial leadership, performance, strategy and management.





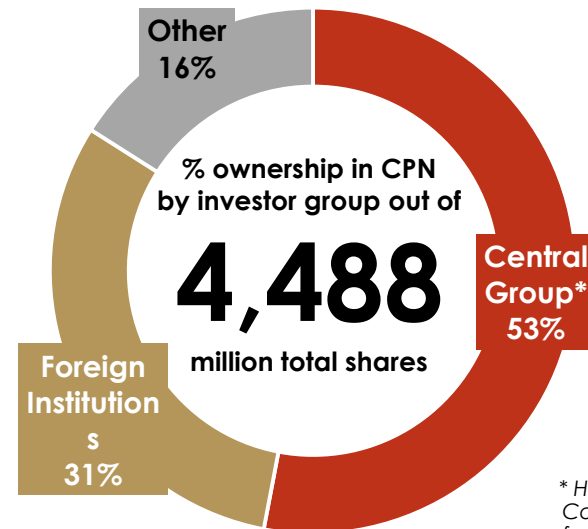
# CPN Shares Trading Statistics

As at end of 2Q19

## DASHBOARD

### CPN Ownership Structure

Top ten shareholders	% own
Central Holding Co. Ltd.	26.21
Thai NVDR Co. Ltd.	6.08
SOUTH EAST ASIA UK (TYPE C) NOMINEES	3.21
STATE STREET EUROPE LIMITED	3.03
Social Security Office	2.14
BBHISL NOMINEES LIMITED	2.10
BANK OF SINGAPORE LIMITED-SEG	1.77
CREDIT SUISSE AG, HONG KONG BRANCH	1.67
UBS AG SINGAPORE BRANCH	1.47
BANK OF SINGAPORE LIMITED-THB SEG AC	1.29



\* Held by Central Holding Co. (26%) and Chirathivat family members (27%)

### Key Trading Statistics as of 2Q19

Key Metrics	THB
Par Value	0.50
Share Price (THB)	73.25
Earnings per Diluted Share (THB)	0.63
P/E (x)	29.31
P/BV (x)	5.00
Dividend Yield <sup>(3)</sup> (%)	1.50%
Market Capitalization (THB bn)	328.74
Authorized Share Capital (mn shares)	4,488

### Dividend History

Key Metrics	2018	2017	2016	2015	2014	2013
Par Value (THB)	0.50	0.50	0.50	0.50	0.50	0.50 <sup>(1)</sup>
Dividend (THB/Share)	1.10	1.40	0.83	0.70	0.65	0.55
Dividend Paid (THB mn)	4,937	6,283	3,725	3,142	2,917	2,468
Dividend Payout Ratio	44%	46%	40%	40%	40%	39%

*Dividend policy: paid annually approximately 40% of net profit (unless there is compelling reason against this).*

Note 1: Par split from THB 1.00 to THB 0.50 per share effective on May 7, 2013



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On December 1, 2017, CPNRF was converted into CPNREIT, which also leased additional assets in CentralFestival Pattaya Beach and Hilton Pattaya. At the end of 4Q17, CPNREIT has five retail properties and two office towers in its portfolio, with CPN REIT Management Co., Ltd., as the REIT manager and CPN as the property manager.

CPNCG was established in September 2012 and currently owns one office with SCB Asset Management Co., Ltd. as the fund manager and CPN as the property manager.

CPNREIT Properties	Remaining Life (years)	Leasable Area <sup>(1)</sup> (sq.m.)	Occupancy Rate (%) <sup>(2)</sup>		
			2Q18	1Q19	2Q19
Rama 3 (Retail)	76 Yr & 1 M	36,528	90	94	97
Rama 2 (Retail)	6 Yr & 1 M	82,572	95	95	95
Pinklao (Retail)	5 Yr & 6 M	27,656	99	98	96
Chiangmai Airport (Retail)	27 Yr & 10 M	37,820	93	94	95
Pattaya Beach (Retail)	18 Yr & 1 M	29,404	96	98	98
Pinklao Tower A & B (Office)	5 Yr & 6 M	34,320	88	90	90
Total NLA and Occupancy Rate for Retail and Office		248,300	94	95	95
Hilton Pattaya (Hotel)	18 Yr & 1 M	302 rooms	92	93	90

CPNCG Office Property	Remaining Life (years)	Leasable Area <sup>(1)</sup> (sq.m.)	Occupancy Rate (%) <sup>(2)</sup>		
			2Q18	1Q19	2Q19
CentralWorld (Office)	14 Yr & 3 M	81,490	100	98	99

Note 1: Includes rental agreements < 1 year such as kiosk, carts, ATMs and coin machines and CPN acts as the property manager.

Note 2: Percentage based on leasable area.

# GLAND Office Leasehold REIT (GLANDRT)

## Asset performance summary

DASHBOARD



SUMMARY



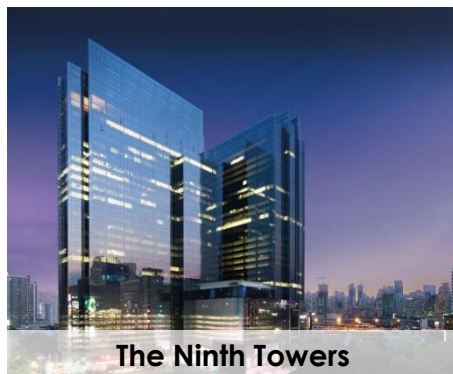
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On April 19, 2017, GLAND Office Leasehold REIT (GLANDRT) was established to invest in the leasehold of office buildings, namely The Ninth Towers and Unilever House, located in the Grand Rama 9 area of Bangkok. The total investment size was approximately 6 billion THB and GLAND, the lessor of the properties, owns approximately 15% of GLANDRT.

GLAND and its subsidiary, Sterling Equity Co., Ltd., are the property managers. GLAND is also the REIT manager through its wholly-owned subsidiary, GLAND REIT Management Co., Ltd. Following the acquisition of 67.53% of shares in GLAND in 2018, CPN ultimately assumes the roles of the property manager and REIT manager through its direct and indirect subsidiaries.



The Ninth Towers



Unilever House

GLANDRT Office Properties	Remaining Life (years)	Leasable Area <sup>(1)</sup> (sq.m.)	Occupancy Rate (%) <sup>(2)</sup>		
			4Q18	1Q19	2Q19
The Ninth Towers (A&B)	28 Yr & 1 M	62,950	93	95	94
Unilever House	15 Yr & 9 M	18,527	100	100	100
Total NLA and Occupancy Rate for Offices		81,477	95	96	95

Note 1: Office space only (excludes area of retail podium) ; Includes rental agreements < 1 year such as kiosk, carts, ATMs and coin machines.  
 Note 2: Occupancy rate reported from 3Q18 onwards following CPN's majority ownership in GLAND during the period.



APPENDICES