





CENTRAL PATTANA Public Company Limited
Opportunity Day

For the full-year 2019 financial results



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# 2019 Key Highlights & Performance

### Central Pattana's 2019 Key Achievements

#### New Retail Development to Become the "Center of Life"











#### **AEI & Diversification into Mixed-use Development Projects**

#### Create new destinations for communities



Launched Common Ground co-working space at the G Tower Rama 9 and Create living spaces through residential projects



#### 2019 Awards and Accolades





### 2019 & 4Q19 Financial Performance

### Delivered strong growth in both revenues and profits

















#### Key Financial Performance and Ratios\*\*\*

Unit: MTHB	2018	2019	YoY%	4Q18	3Q19	4Q19	YoY%	QoQ%
Total Revenue	34,949	38,104	9.0%	8,937	9,413	10,819	21.1%	14.9%
Gross Profit	17,266	18,633	7.9%	4,293	4,531	5,372	25.1%	18.6%
Operating Profit	12,486	13,497	8.1%	2,872	3,259	3,937	37.1%	20.8%
Net Profit	10,823	11,621	7.4%	2,445	2,816	3,468	41.8%	23.1%
EPS (THB/share)	2.41	2.59	0.18	0.54	0.63	0.77	0.23	0.15
Gross Profit Margin	51.2%	50.7%	-0.4%	50.2%	49.8%	51.90%	1.7%	2.1%
EBITDA Margin	52.3%	52.3%	0.0%	48.6%	52.0%	51.91%	3.3%	0.0%
SG&A to Revenue	17.4%	17.6%	0.2%	21.0%	17.4%	18.0%	-3.0%	0.6%
Net D/E Ratio	0.37x	0.37x	0.0x	0.37x	0.46x	0.37x	0.0x	-0.09x

#### **Key Highlights**

Solid mall performance with same store rental rev. growth of 3.4% inline with 2019 guidance

Significant revenue growth from strong performance of existing shopping malls, new shopping malls contributions, strong performance of food center services, massive transferred of residential units

Maintained gross profit and operating profit margins

Higher operating costs amidst business expansion and continuous mall events

<sup>\*</sup> Central Phuket, which includes the Floresta and Festival buildings, is counted as 1 project

<sup>\*\*</sup> Includes area transferred to CPNREIT and CPNCG

<sup>\*\*\*</sup> Excludes non-recurring items

### **CPN's Asset Performance Summary**

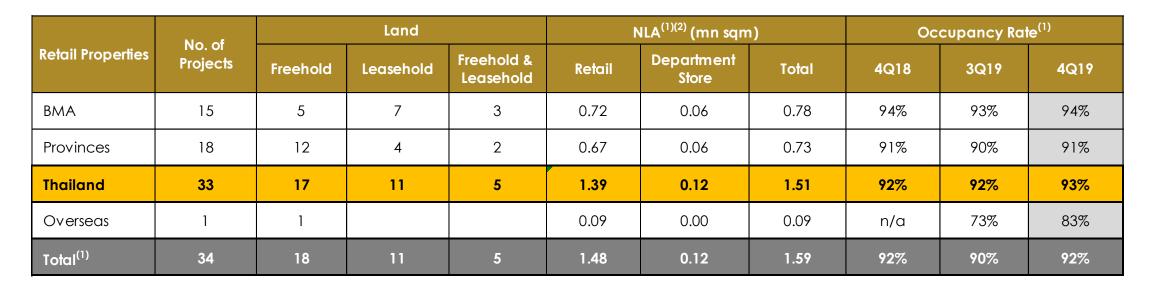
### High occupancy rates sustained for domestic malls





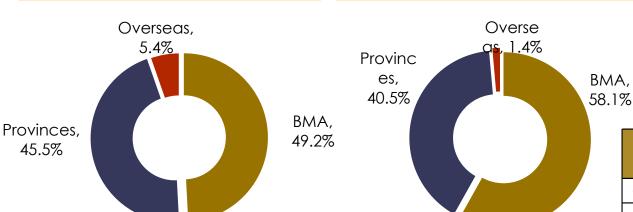






#### NLA split by region

#### Rent revenue split by region



Non-core Properties	No. of	NLA (sqm)	Occupancy Rate <sup>(1)</sup> (%)				
Non-core rroperiles	Projects	NLA (SQIII)	4Q18	3Q19	4Q19		
Office in BMA <sup>(1)(2)</sup>	5	56,194	94%	92%	90%		
Residential for Rent in BMA	1	1,568	21%	27%	27%		
Hotel in provincial area	2	561 rooms	86%	81%	77%		

Counts Central Phuket (Floresta + Festival) as one project; Excludes area transferred to CPNREIT, CPNCG and area under GLAND

### **CPN's Financial Performance**

### Same-store revenue growth achieved within target











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Total revenues (Exc. non-recurring items) /1	9%	14%	6%	13%	9%
Operating profit (Exc. non-recurring items)	7%	19%	5%	10%	8%
Normalized Net profit	7%	19%	7%	11%	6%
Net profit	8%	17%	47%	(16%)	3%
Same store revenue growth	2%	2%	4%	3%	3.4% <sup>/2</sup>
GP Margin (Exc. Other Income and non-recurring)(%)	48%	49%	50%	51%	51%
EBITDA Margin (Exc. non-recurring items) (%)	53%	54%	54%	52%	52%

- /1 Includes rental & services, hotel operation, food & beverages, real estate sales and other income. Excludes interest income and share of profit from joint ventures and associated companies
- /2 Excludes Central Phuket Floresta, Central i-City, Central Village, CentralWorld, CentralPlaza Lardprao, CentralPlaza Chonburi, CentralPlaza Chiangrai, Central Phuket Festival, and CentralFestival Pattava Beach.
- Due to the adoption of TFRS 15 on January 1, 2019 onwards, total revenue, gross profit margin and EBITDA margin for the current and comparison periods have been adjusted to reflect the nature of the food center services business.

### **Total Revenue**

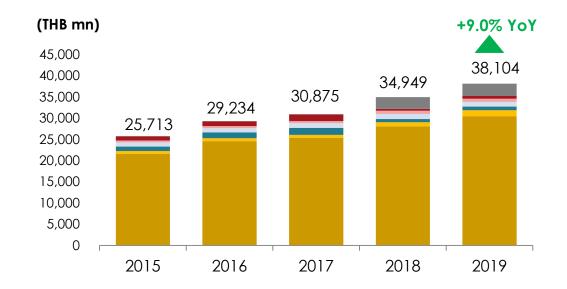
### Achieved solid growth for all mainstream businesses

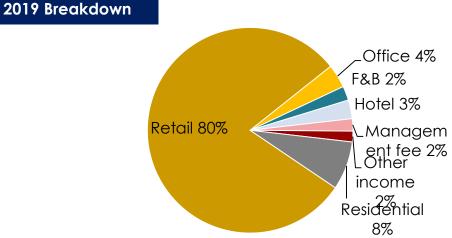












### **2019 total revenues** /1 **+9.0% YoY** mainly contributed by

#### Rent and services/2 +9.7% YoY

- Contributions from new shopping malls: Central Phuket Floresta, Central i-City and Central Village.
- Improved performances at malls under renovation: CentralWorld, CentralPlaza Chiangrai, Chonburi and Ladprao.
- Strong performances of existing shopping malls, both in Bangkok Metropolitan Area and Provinces.

#### Food center services /3 +16.2% YoY

- New food centers opened in 2019 at Central Phuket Floresta, Central village as well as completion of food court at CentralWorld, CentralPlaza Rama 3, Chiangrai and Chonburi.
- Strong performances of existing food centers from continuous roll-out of Food Destinations.

#### Hotel operations -7.2% YoY

• Lower overall occupancy rate due to as tourism softened.

#### Real estate sales +5.2% YoY

 Higher magnitude of transfers of condominium units at ESCENT VILLE Chiangmai, ESCENT Chiangrai, Nakhonratchasima and Phyll Pahol 34.

#### Active marketing and promotional events throughout the year

Collaboration with business partners, arrange more than 400 events and marketing activities a year, holding promotional campaigns to encourage more spending from local customers and cater for expanding foreign tourists visiting Thailand, are vital to the strong rental and services revenue performance throughout the year.

Note: /1 Includes revenues from residential projects and water & amusement park, and property management fees from CPNREIT & CPNCG. Excludes non-recurring items.

/2 Reclassified certain items between revenue from rent and services and other income to accurately reflect the business nature.

/3 Changed from "Revenue from food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards and restated FY2018 to better reflect the nature of business of food center services.

### **Cost of Operation**

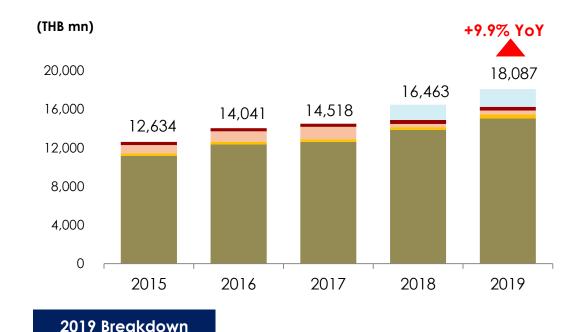
### Higher cost base mainly from new and renovated projects

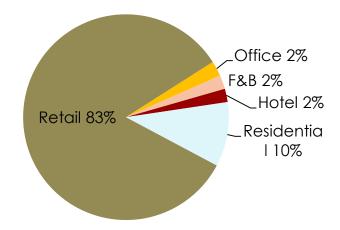












### Note: /1 Excludes non-recurring items /2 Changed from "Cost of food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards and restated FY2018 to better reflect the nature of business of food center services.

#### 2019 costs /1 +9.9% YoY mainly contributed by

#### Cost of rent and services +9.5% YoY

- Higher operating and depreciation costs of newly opened malls and renovated projects from 2018 to 2019, namely Central Phuket Floresta, Central i-City, Central Village, CentralWorld, CentralPlaza Chiangrai, Chonburi, Ladprao and CentralFestival Pattaya Beach.
- Higher maintenance, repair and personnel expenses to support the expansion of new shopping malls.
- Higher utility cost, increased from newly opened malls and completed renovation malls amidst the continuous rise in electricity Ft rate throughout 2019.

#### Cost of food center services /2 +18.6% YoY

• Better cost management at existing food courts despite higher cost from newly opened food courts in 2018 and 2019 and renovated food court completion.

#### Cost of hotel operations -10.5% YoY

• Driven by adopting new accounting method of revenue recognition and effective cost control in both room stays and food and beverage.

#### Cost of real estate sales +17.1% YoY

• Consistent with the higher number of unit transfers and cost adjustment to the Belle Grand Rama 9 to accurately reflect the project's cost of sale.

#### Continued focus on efficient cost management

Implementation of energy conservation initiatives at shopping malls to yield lower electricity unit consumption, in face of rising unit cost, is actively carried out to maintain or increase overall gross profit margin.

### Selling and Administrative (SG&A) Expenses

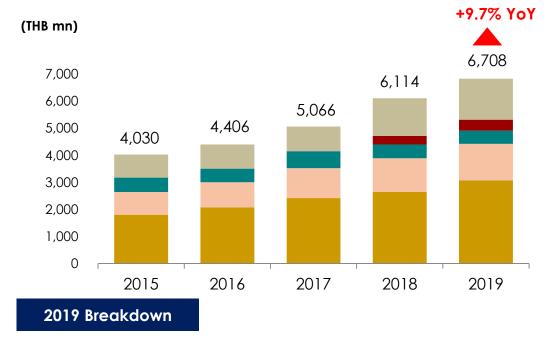
### Well-controlled costs during business expansion mode

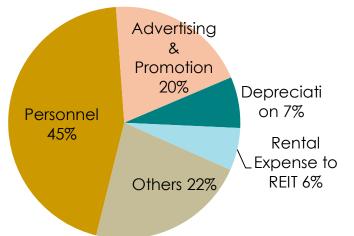












#### 2019 SG&A expenses +9.7% YoY mainly contributed by

- Higher personnel expenses to support business expansion.
- An increase in rental expense incurred to CPNREIT for the sublet of Hilton Pattaya, which includes the effect from accounting adjustment from actual cash basis to straight line basis.
- The amount also includes administrative expenses associated with GLAND's operations.

#### Balancing overhead expenses with business plan

Close monitoring of operating performance and maintain optimal SG&A expenses level according to business requirements with potential incremental savings from 1) synergy with Central Group in marketing activities and supply chain management 2) preparing organizational readiness for future growth 3) value added from business collaboration with partners.

### **Debt Analysis**

### Lower cost of debt achieved despite higher debt principal

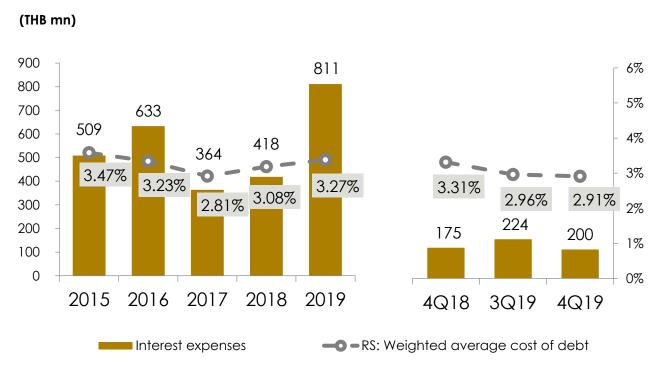
#### Financing cost and average cost of debt







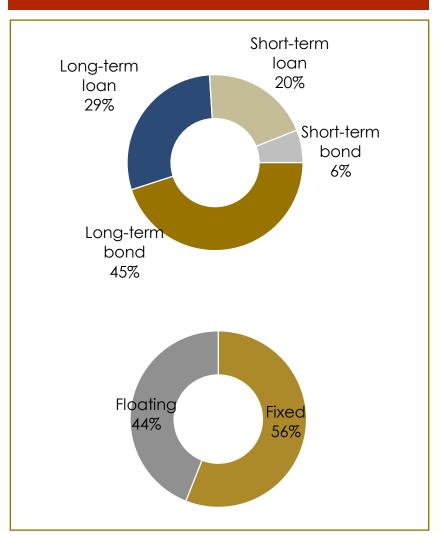








#### 2019 Debt Breakdown



### Balancing contract type to earn optimal rental income



**Fixed Rent** 

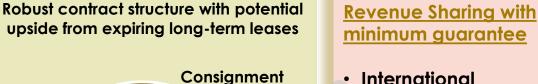
44%

(45%)









- International fashion brands
- Food chain & international F&B brands
- Cinema
- Food kiosks

#### Mainly adopted by local / smallsize retailers, banks / financial services

technology service providers and most specialty shops.

#### **Consignment:**

**Fixed Rent:** 

Mainly adopted by international brands (e.g., fast fashion, café / restaurant / fine dining chains, etc.), cinemas, and food kiosks.

#### Long-term contracts:

More than 50% are long-term leases (already paid upfront), which will expire in the next several years and presents considerable upside upon renewal.

#### Rental rate upside

- Rental rate aggregation 3-5%/year for Fixed Rent contract
- Upside from revenue sharing with minimum guaranteed rate aggregate 3-5%/year same as Fixed Rent contract
- Approximately +10% rental rate reversion after major renovation
- Upside from LT lease expiration schedule (opportunity reallocate to ST contract).

Source: Company estimate as of December 31, 2019

- (1) Percentage based on occupied area.
- (2) Based on total long-term lease area of 132,071 sq.m. with less than 5% rental income contribution.

#### % Long-term lease expiration schedule

**15%** (17%)

42%

(38%



Long-term Lease

### **Capital Structure**

### Net D/E trends higher but still at comfortable level

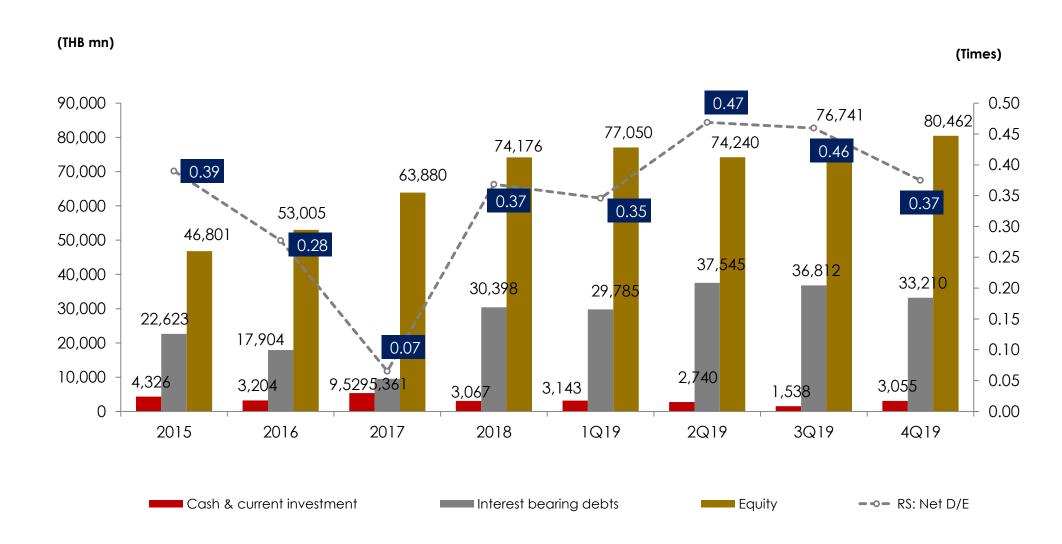








#### CPN's net D/E ratios are historically below its debt covenant of 1.75x



### **Dividend Payment**

### Consistently paying out at or above policy level

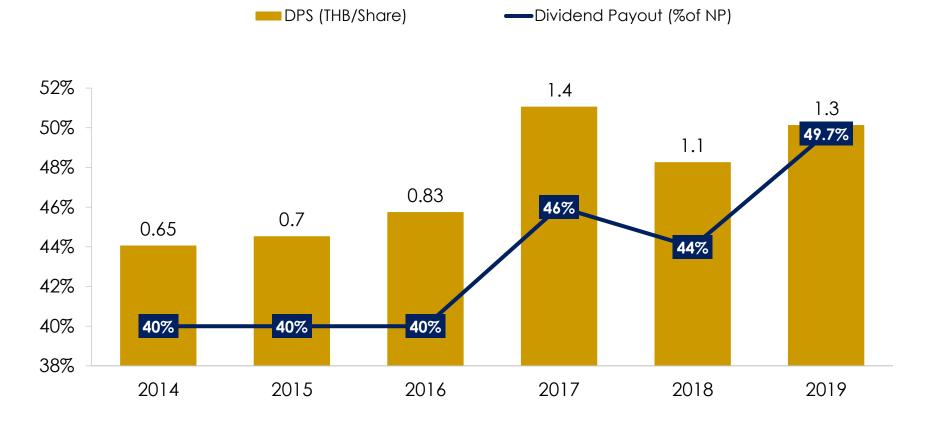












Dividend payment based on the resolution of the Board of Director's meeting on February 20, 2020 and will be proposed at the Annual General Meeting of Shareholders (AGM) on April 29, 2020 for approval

### Shares repurchase project

The latest move to boost the financial profile and return to shareholders















Number of Share repurchase < 77 mn shares (1.7% of 4,488 mn shares) Max. amount < THB 5,000 mn

- The purchase price taking into account the average market price during the past 30 days from Jan8, 2020 to Feb19, 2020 was THB 61.5/ share.
- The repurchase price will not > 115% of average closing price for past 5 business days prior to share repurchase date.

**End of Transaction** 

## Business Update & Recent Events Recap

### Completed asset enhancements during 2019

#### Locations

#### **Upgrades and Attractions Introduced from Renovation**









**CHIANGRAI** 

New parking building on the backside

Revitalizing the Lanna ambience with new concepts, such as "Northern Village"











**CHONBURI** 

Aerial view of complex + new parking

New concepts including "Social House" for students and learning communities









**LARDPRAO** 

Direct access via "Ha Yaek Lad Prao" BTS station

Reorganized spaces on GF and 4F towards Food Destination and Fashion Destination with newer, more dynamic tenants

### **New Project: Dusit Central Park**











Auspicious ground-breaking ceremony in November 2019 with construction work proceeding as planned





### Asset enhancements: 3 major & 8 minor renovations

2019 RECAP

**ATIONS** RENOV **UPDATES** 

MINOR

Commenced in 2019 and Complete in 2020: Pattaya Beach and Phuket Festival





Commence in 2020: Rama 2



Chaengwattana







**Incorporate New Destination** Zones (Food, Co-working, Events)

**New Lifestyle Areas** (Rest area, Jogging track, etc.)

**New Brands / Tenants** (Lifestyle restaurant, thematic zones)

### **New Projects: Development on going**

Ayutthaya: The Prosperity of the Ancient Capital and the Gateway to the North

Retail **Convention Hall** Hotel Residential







Est. Opening: 1H 2021 Est. OR at Open: ≥ **80**% Land area: ~47 rai FH Land type: Total investment : ~6,200 MTHB

Si Racha: The First and Largest Fully Integrated Mixed-use at the EEC Center

Retail

**Convention Hall** 

Hotel

**Serviced Apartment** 

**Education Center** 

Approx. NLA:

**Tourist Attraction** 

Offices

~32,000 sq.m.

Green Area







1H 2021 Est. Opening: Est. OR at Open: ≥ 80% Land area: ~27 rai

Land type: LH (2051)

Total investment: ~4,200 MTHB

Approx. NLA: ~30,000 sq.m.

Chantaburi: The Shining Gem of EEC Plus 2 in One of the Fastest Growing Provinces Retail

**Residential** 

**Premium Sports Club** 

**Public Park** 

First Urbanized Lifestyle Center



**STRATEGY** 

**UPDATES** 







mid-2022 Est. Opening: Est. OR at Open: > 80% Land area: ~46 rai Land type: FH Total investment: ~3,500 MTHB Approx. NLA: ~20,000 sq.m.

### **GLAND Acquisition & Asset portfolio**

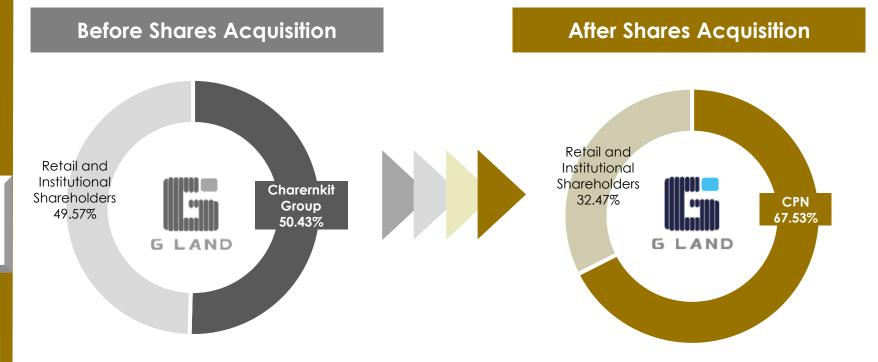
### Assumes controlling stake; under reviewing investment plan at Rama9











#### Timeline of events and approximated development and investment plan:

September – November 2018

Successfully acquired controlling stake from major shareholders, followed by additional stake through tender offer at 3.10 THB/share May 2019

CPN acquired 50% shares in Bayswater from BTS Group, pairing with GLAND as JV partners

by 2020

Review and finalize development plan at GLAND's sites During 2023-2024

Launch new mixed-use development projects (earliest time frame)

#### Office Buildings







#### Residential



2018

2019-2020

### 2 Potential land plots located in BKK prime area

Available for Mixed-use development, create connectivity with CPN's existing assets

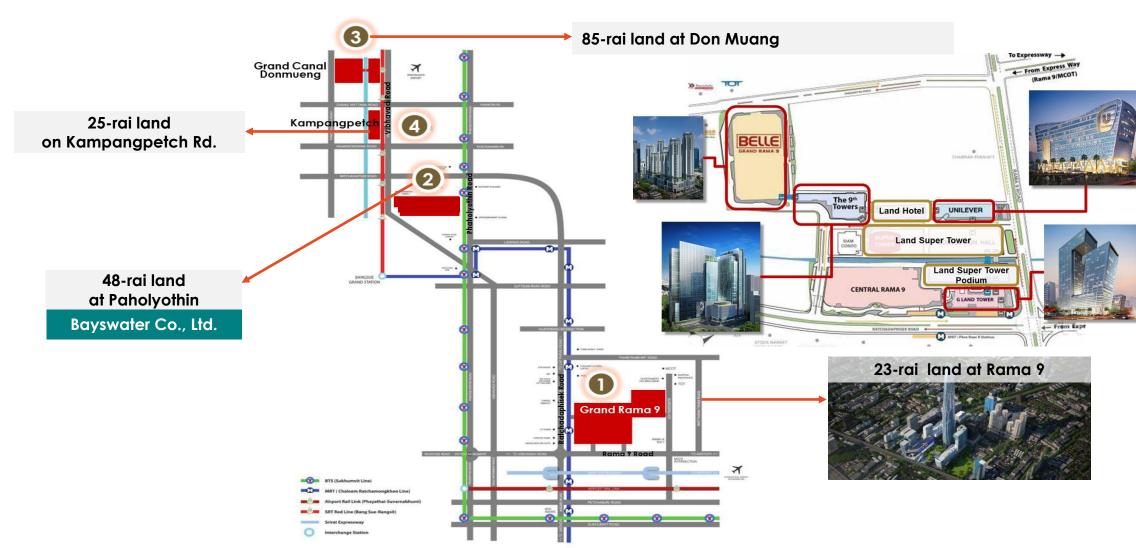
#### Land bank in prime locations of Bangkok











# CAPEX and Performance Guidance in 2020 and in the next 5 years (2020-2024)

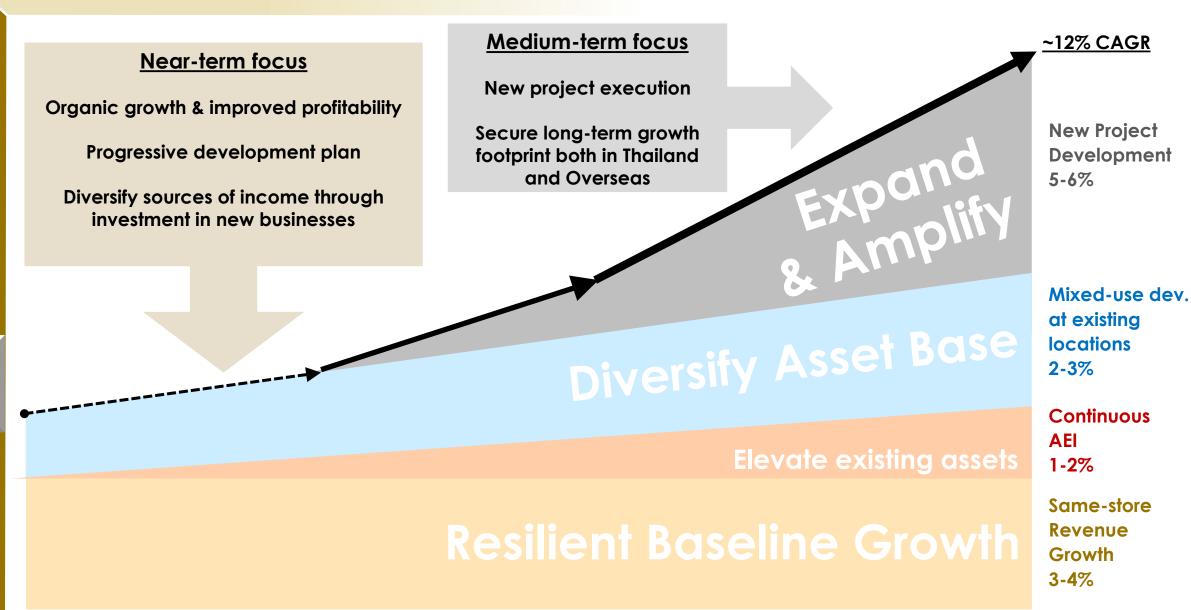
### Growth strategy in 2020-2024











### New Project Pipeline for the Next 5 Years...

2019 RECAP





**NOT YET** 

**PROJECTS** 

ANNOUNCED

Over

30

bn THB total project Investment\*



<u>2021 Open</u>

Ayutthaya Si Racha





\* Includes CPN's portion in Dusit Central Park of around 17.4 bn THB





2020

2021

2022

2023

2024

More than

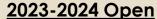
1,100

rai secured in land bank



#### 2021-22 Open

Up to 3 projects (1-2 in BMA; 1 in Province)





GLAND (2 locations)

Up to 6 projects in Thailand

Up to 2 projects in Overseas

### Residential Development Pipeline

Solid backlog and strong transfer pipeline











2020 Target

Launch at least

4-5 projects

with total value of

>4 bn THB

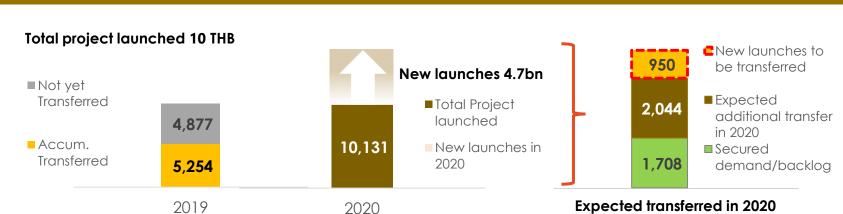
At least

<u>2-3 New Projects</u> to be announced during 2020



Format:	Twinhome
Starting Price:	8.9 MTHB per unit
Total Units:	144
Total Value:	~1,500 MTHB
Open for Sale:	1Q20
Nearest CPN mall:	Rama 2 (5 km.)

#### Backlog and expected transfers in 2020



Total value transferred supported by strong backlog both secured demand and further take up as well as upside from new launches

### Targeted NLA growth in next 5 years









### New retail-led development



Includes **Ayutthaya**, **Si Racha**, **Chantaburi** and other to-be announced locations with land bank mostly secured

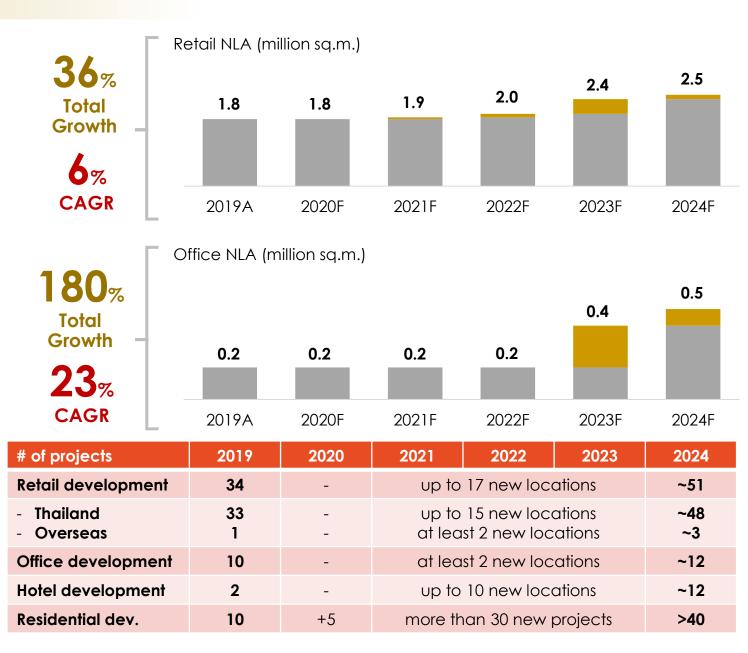
#### **Landmark mixed-use development**



Includes **Dusit Central Park and GLAND's strategic locations** in prime areas through Bangkok and
major cities across Thailand

### <u>Mixed-use development at existing</u> retail locations

Includes but not limited to **hotel and residential development** in Bangkok and the provinces, as
well as **office development** in prime areas of
Bangkok



### CAPEX Plan: more than 115 bn THB in next 5 years



**RECAP** 







### **Investment during 2020-2024**

New mixed-use development

### ~70 bn THB

Up to 15 new projects in Thailand by 2024, including landmark projects like Dusit Central Park, GLAND (2 locations), and 2 new international projects

#### **Asset enhancements initiatives**

### ~15 bn THB

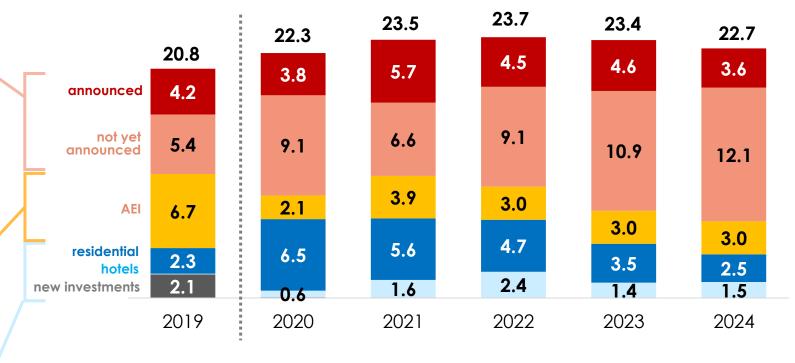
Over 30 renovation programs to upgrade quality and enhance performance of existing assets to maximize long-term growth

### Mixed-use dev. extension and New investments

### ~30 bn THB

More than 30 residential, 2 offices and 10 hotel projects next to existing retail locations to maximize investment return per location

#### Annual CAPEX (bn THB)



#### <u>Sufficiently funded through:</u>

- ✓ Operating cash flows (FY 2019 ~ 17 bn THB)
- ✓ Debt financing (YE 2019 net D/E < 0.5x vs. policy at 1.0x)
- ✓ Receipt from asset injection to REIT

<u>Note:</u> CAPEX excludes provision for M&A and new investments in related businesses; new project development includes land acquisition and development of retail, commercial and residential areas within the same project; asset enhancement in 2019 includes prepaid land lease acquisition of approximately 3.1 bn THB

### Thank you for your kind attention!

### For more information, please contact:

**Investor Relations Department** 

Central Pattana Public Company Limited



Central Pattana Public
Company Limited
31st Fl, the Offices at
CentralWorld
999-9 Rama I Rd., Patumwan
District
Bangkok 10330



+662 667 5555 ext. 1614, 1632 or 1688

Facsimile: +662 264 5593



http://www.cpn.co.th

**Thailand** 



ir@cpn.co.th



# **Appendices**

### Restatement of 2019 financial results

### Accounting adjustment items

With regards to the financial statements for 2019, amendments were made to the statement of comprehensive income as follows:

- **Investment income** received from a joint venture company (Bayswater) was restated in accordance with the Thai Accounting Standard No. 28 (TAS 28)
- Interest income and expense between a subsidiary and its affiliated companies are restated on a net basis with no impact to net profit.
- Reclassifiedd **Other income** to **Rental & Services Income** to accurately reflect the business nature.

Unit: MTHB	1Q19	2Q19	3Q19	9M19	4Q19	FY2019
Reported net profit (as published for the period)	2,847	2,470	2,816	8,067	3,671	11,738
Rental & Services Income						
-Before reclassification	7,488	7,664	7,726	22,878		
-After reclassification	7,758	7,897	8,005	23,660	8,183	31,843
	270	233	279	782		
Other Income						
-Before reclassification	387	377	439	1,203		
-After reclassification	117	144	160	421		
	-270	-233	-279	-782		
Investment Income						
-As published on the F/S for the period	82	123				
-Restated on the F/S for the period	39	67				
	-43	-56	_	_		
Financing cost						
-As published on the F/S for the period	186	236				
-Restated on the F/S for the period	176	212				
	-10	-24				
Net increase (decrease) to reported net profit	-33	-33	0	0	0	0
Reported net profit (as rest at ed for the period)	2,814	2,437	2,816	8,067	3,671	11,738









### Impact of TFRS 15

### Amendment to the recognition of F&B revenue and costs

GROSS PROFIT FROM F&B (FOOD CENTER SERVICES)

Under TFRS 15, revenue and cost of food center services is determined by whether or not the company acts as <u>an agent or the principal</u> in the transaction

AMOUNT FOR EXAMPLE ONLY	BEFORE	ADJUSTMENT	AFTER
REVENUE FROM FOOD & BEVERAGES SALES (AGENT)	120	(70)	50
REVENUE FROM FOOD CENTER SERVICES (PRINCIPAL)	30	-	30
REVENUE FROM FOOD & BEVERAGES BUSINESS	150	(70)	80
COST OF FOOD & BEVERAGES SALES (AGENT)	70	(70)	-
COST OF FOOD CENTER SERVICES (PRINCIPAL)	10	-	10
COST OF FOOD & BEVERAGES BUSINESS	80	(70)	10

70

70

**UPDATES** 

### **Property Development Portfolio (1/2)**

### Retail and mixed-use properties in BMA









						erred to NREIT	Other de	_	d or man area by	aged pro	jects in
Retail Property Name	Open	Land (Expire)	Invest. (MTHB)	NLA (sqm)	% of area	Lease expire	Food Center	Office	Hotel	Resid.	Conv. Hall
CentraPlaza Lardprao	1982	L(2028)	4,509	45,518				✓			✓
CentralPlaza Ramindra	1993	L(2023)	664	17,125							
CentralPlaza Pinklao	1995	L(2027)	3,045	63,189	42%	2027	✓	✓			
CentralPlaza Rama 3	1997	F	2,035	54,354	81%	2045	✓				
CentralPlaza Bangna <sup>/A</sup>	2001	F	5,782	64,163			✓	✓		✓	
CentralPlaza Rama 2	2002	L(2055)	9,121	91,835	96%	2025	✓				✓
CentralWorld /A	2002	L(2040)	14,350	196,674			✓	✓			
CentralPlaza Rattanathibet /A	2003	F&L (2034)	2,368	76,917			✓				
CentralPlaza Chaengwattana	2008	F	5,409	65,476			✓	✓			✓
CentralPlaza Grand Rama 9	2011	L(2040)	5,172	59,085				✓			
CentralPlaza Salaya	2014	F&L (2044)	2,609	38,738			✓				
CentralPlaza WestGate	2015	L(2043)	7,052	78,657			✓				✓
CentralFestival EastVille	2015	F&L (2045)	3,880	36,049			✓				
CentralPlaza Mahachai	2017	F	2,803	24,363			✓				
Central Village	2019	F	2,583	19,987			✓				

Source: CPN Annual Report 2018; Information as of December 31, 2018

/A = acquired projects

Land: F = Freehold, L = Leasehold, F&L = both; Investment of each project is reported at cost Net leasable area (NLA) excludes area invested by joint developer and convention hall

# Property Development Portfolio (2/2) Retail and mixed-use properties in provinces









						erred to NREIT	Other o	aged projects in CPN			
Retail Property Name	Open	Land (Expire)	Invest. (MTHB)	NLA (sqm)	% of area	Lease expire	Food Center	Office	Hotel	Resid.	Conv. Hall
CentralMarina	1995	L(2035)	1,442	16,536			✓				
CentralPlaza Chiangmai Airport <sup>/A</sup>	1996	F	2,421	76,622	49%	2044	✓				✓
CentralFestival Pattaya Beach	2009	F&L (2038)	4,500	57,469	50%	2037	✓		✓		
CentralPlaza Udonthani <sup>/A</sup>	2009	F	4,614	71,796			✓		✓		✓
CentralPlaza Chonburi	2009	F&L (2027)	3,131	39,128			✓				
CentralPlaza Khonkaen	2009	F	3,951	47,267			✓			✓	✓
CentralPlaza Chiangrai	2011	F	2,016	26,252			✓			✓	
CentralPlaza Phitsanulok	2011	F	1,590	26,474			✓				
CentralPlaza Suratthani	2012	F	2,245	31,022			✓				✓
CentralPlaza Lampang	2012	L(2041)	1,145	19,709			✓				
CentralPlaza Ubonratchathani	2013	F	1,835	29,144			✓				
CentralFestival Chiangmai	2013	F	4,300	68,028			✓			✓	
CentralFestival Hatyai	2013	F	4,917	66,801			✓				✓
CentralFestival Samui	2014	L(2043)	1,875	31,647			✓				
CentralPlaza Rayong	2015	F	2,685	29,466			✓			✓	✓
Central Phuket - Festival <sup>/A</sup> - Floresta	2015 2018	L(2056) L(2056)	8,152 5,499	47,547 35,012			<b>✓</b>				
CentralPlaza Nakhon Si Thamm.	2016	F	1,833	21,343			✓				
CentralPlaza Nakhon Ratchasima	2017	F	4,560	48,971			✓			✓	✓

# CPN Shares Trading Statistics As at 30 Dec 2019









CPN Ownership Structure
% ownership in CPN by investor group out of 4,488 Group* 53% million total shares

Dividend History						
Key Metrics	2019	2018	2017	2016	2015	2014
Par Value (THB)	0.5	0.5	0.5	0.5	0.5	0.5
Dividend (THB/Share)	1.3	1.1	1.4	0.83	0.7	0.65
Dividend Paid (THB mn)	5,834	4,937	6,283	3,725	3,142	2,917
Dividend Payout Ratio	49.7%	44%	46%	40%	40%	40%

Dividend policy: paid annually approximately 40% of net profit (unless there is compelling reason against this).

Top ten shareholders	% own
Central Holding Co. Ltd.	26.21
Thai NVDR Co. Ltd.	6.08
SOUTH EAST ASIA UK (TYPE C) NOMINEES	3.21
STATE STREET EUROPE LIMITED	3.03
Social Security Office	2.14
BBHISL NOMINEES LIMITED	2.10
BANK OF SINGAPORE LIMITED-SEG	1.77
CREDIT SUISSE AG, HONG KONG BRANCH	1.67
UBS AG SINGAPORE BRANCH	1.47
BANK OF SINGAPORE LIMITED-THB SEG AC	1.29

#### Key Trading Statistics as of 30 Dec 2019

Key Metrics	THB
Par Value	0.5
Share Price (THB)	62.25
LTM EPS diluted (THB)	2.62
P/E (x)	26.36
P/BV (x)	4.08
Dividend Yield (%)	1.77%
Market Capitalization (THB bn)	279.38
Authorized Share Capital (mn shares)	4,488

### **CPNREIT** and **CPNCG**

### Asset performance summary

On December 1, 2017, CPNRF was converted into CPNREIT, which also leased additional assets in CentralFestival Pattaya Beach and Hilton Pattaya. At the end of 4Q17, CPNREIT has five retail properties and two office towers in its portfolio, with CPN REIT Management Co., Ltd., as the REIT manager and CPN as the property manager.

CPNCG was established in September 2012 and currently owns one office with SCB Asset Management Co., Ltd. as the fund manager and CPN as the property manager.

CPNREIT Properties	Remaining Life	Leasable Area <sup>(1)</sup>	Occupancy Rate (%) (2)		
	(years)	(sq.m.)	4Q18	3Q19	4Q19
Rama 3 (Retail)	75 Yr & 7 M	36,495	94	96	97
Rama 2 (Retail)	5 Yr & 7 M	82,930	96	96	95
Pinklao (Retail)	5 Yr	27,656	99	99	100
Chiangmai Airport (Retail)	27 Yr & 4 M	37,806	93	94	97
Pattaya Beach (Retail)	17 Yr & 7 M	29,404	98	98	98
Pinklao Tower A & B (Office)	5 Yr	34,307	90	89	90
Total NLA and Occupacy Rate for Retail and Office		248,598	95	95	96
Hilton Pattaya (Hotel)	17 Yr & 7 M	302 rooms	0	89	89









CPNCG Office Property	Remaining Life	(1)	Occupancy Rate (%) (2)		
	(years)	Leasable Area <sup>(1)</sup> (sq.m.)	4Q18	3Q19	4Q19
CentralWorld (Office)	13 Yr & 9 M	81,672	99	99	99

Note 1: Includes rental agreements < 1 year such as kiosk, carts, ATMs and coin machines and CPN acts as the property manager. Note 2: Percentage based on leasable area.



2019 RECAP

**UPDATES** 

STRATEGY

#### **GLAND Office Leasehold REIT (GLANDRT)**

Asset performance summary











The Ninth Towers



**Unilever House** 

On April 19, 2017, GLAND Office Leasehold REIT (GLANDRT) was established to invest in the leasehold of office buildings, namely The Ninth Towers and Unilever House, located in the Grand Rama 9 area of Bangkok. The total investment size was approximately 6 billion THB and GLAND, the lessor of the properties, owns approximately 15% of GLANDRT.

GLAND and its subsidiary, Sterling Equity Co., Ltd., are the property managers. GLAND is also the REIT manager through its wholly-owned subsidiary, GLAND REIT Management Co., Ltd. Following the acquisition of 67.53% of shares in GLAND in 2018, CPN ultimately assumes the roles of the property manager and REIT manager through its direct and indirect subsidiaries.

GLAND Office Properties	Remaining Life	Leasable Area <sup>(1)</sup>	Occupancy Rate (%) <sup>(2)</sup>			
	(Year)	(sqm)	4Q18	3Q19	4Q19	
The Ninth Tower (A&B)	27 Yr & 7 M	62,805	93	95	92	
Uniliver House	15 Yr & 3 M	18,527	100	100	100	
Total NLA and Occupancy Rate for Offices		81,332	95	96	94	

Note 1: Office space only (excludes area of retail podium); Includes rental agreements < 1 year such as kiosk, carts, ATMs and coin machines.

Note 2: Occupancy rate reported from 3Q18 onwards following CPN's majority ownership in GLAND during the period.

# CPN Commercial Growth Leasehold Property Fund

4th Quarter 2019 Financial Results

26<sup>th</sup> February 2020



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# 1. Operations

#### Leasable Area and Occupancy

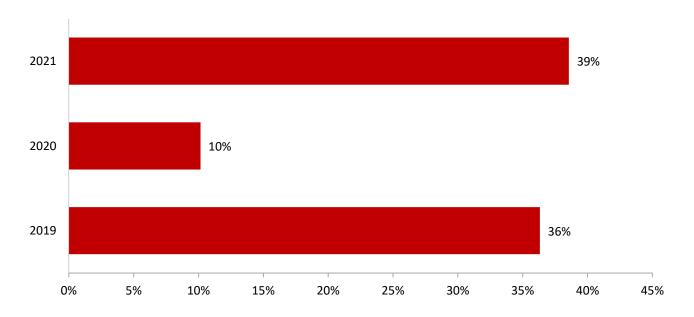
#### Occupancy rate of CPNCG as of 30 September 2019 was 99.5%

	Area (Sqm)			Occupancy Rate				
	Gross Area	Leasable Area	Number of Tenants	31 Dec 18	31 Mar 19	30 Jun19	30 Sep19	31 Dec 19
The Offices @ CentralWorld	121,989	81,672.39	82	99.1%	97.9%	99.2%	99.5%	99.2%
CPNCG	121,989	81,672.39	82	99.1%	97.9%	99.2%	99.5%	99.2%

Source: CPN

#### Lease expiry profile

#### Well balanced lease expiry profile



#### Note:

- 1. Percentage of total occupied area as at 31 December 2019
- 2. Exclude rental agreements < 1 year

Source: CPN

# **High Quality Tenants**

Anchor Tenant	% of Total Leasable Area <sup>/1</sup>
AGODA	19%
Nestle (Thailand)	15%
Central Pattana	13%
Maybank KimEng	6%
Ogilvy	6%
Central Trading	5%
FINANSIA SYRUS	4%
Surv Corp	3%
MSD (Thailand)	3%
Henkel (Thailand)	3%
Total Area of Anchor Tenants	77%

Note:

<sup>&</sup>lt;sup>/1</sup> Based on leasable area as of 31 December 2019

# 2. Financial Highlights

#### **Profit & Loss**

Unit : Baht Million	Q4'19	Q3'19	QoQ	Q4'18	YoY	2019	2018	Vs. 2018
Property level								
Total income	165	164	1%	163	1%	651	642	1%
Total expenses	-11	-28	-60%	-29	-62%	-93	-112	-17%
Property management fees	-20	-11	76%	-10	96%	-50	-42	20%
Net income from property level	134	125	7%	124	8%	508	488	4%
Fund level								
Other income			-50%	1	-71%	2	2	16%
Fund management fee and etc.	-2	-2	17%	-3	-16%	-9	-8	6%
Interest expenses	-2	-2	-3%	-3	-12%	-9	-11	-12%
Net investment income	130	121	7%	120	9%	492	471	5%
Net realized (loss)/gain on investments	0	0	-	0	-	1	2	-59%
Net unrealized (loss)/gain from investments	-14	-14	3%	-12	14%	-60	-71	15%
Net increase in net assets	116	107	<b>9</b> %	107	8%	433	402	8%

#### **Balance Sheet**

Unit : Baht Million except indicated	4Q19	3Q18	QoQ	4Q18	YoY
Investments in properties at fair value	4,734	4,748	0%	4,794	-1%
Cash and near cash	412	360	14%	382	8%
Other assets	4	8	-56%	12	-71%
Total Assets	5,149	5,116	1%	5,189	-1%
A/P and accrued expenses	22	26	-16%	33	-32%
Deposits received from customers	209	200	4%	202	3%
Loan from SCB	213	221	-4%	244	-13%
Other liabilities	0	1	-43%	0	-30%
Total Liabilities	444	447	-1%	479	-7%
Capital received from unitholders	4,394	4,394	0%	4,394	0%
Retained earnings	311	274	13%	315	-1%
Net Asset Values	4,705	4,669	1%	4,710	0%
NAV per unit (Baht)	11.0291	10.9425	1%	11.0389	0%

#### **Distribution Summary**

Unit : Baht Million except indicated	Q4'19	Q3'19	Q2'19	Q1'19	2019	2018	YoY
Net investment income	130	121	122	120	492	471	5%
Actual distribution							
via Dividend	86/3	79/2	152/1	113	429	409	5%
Baht per unit	0.2005/3	0.1848/2	0.3558/1	0.2641	1.0052	0.9586	5%
via Par Reduction	-	-	-	-	-	-	n/a
Baht per unit	-	-	-	-	-	-	n/a
Total distribution	86	79	152	113	429	409	5%
Baht per unit	0.2005	0.1848	0.3558	0.2641	1.0052	0.9586	5%
% of Net investment income	66%	65%	125%	94%	87%	87%	-
% of adjusted profit	74%	74%	149%	104%	99%	102%	-
Annualized distribution yield/4	8.0%	8.6%	9.9%	8.5%	8.0%	7.7%	-

#### Note:

<sup>&</sup>lt;sup>/1</sup> The dividend payment of CPNCG for the operation period 4 months from April 1, 2019 to July 31, 2019

<sup>&</sup>lt;sup>/2</sup> The dividend payment of CPNCG for the operation period 2 months from August 1, 2019 to September 30, 2019

<sup>/3</sup> The dividend payment of CPNCG for the operation period 3 months from October 1, 2019 to December 31, 2019

<sup>&</sup>lt;sup>/4</sup> Based on market price as at 30 December 2019 = 12.50 Baht

#### **Shareholder Structure**

Listed on the SET 21 Sep 2012
Units Outstanding 426.64 M Units
Registered Fund Size Baht 4,394.4M
NAV (December 2019) Baht 11.0290

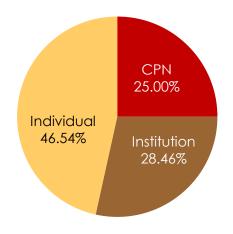
#### **Dividend Policy**

- 4 times a year
- Pay out a minimum of 90% of distributable income

#### **Unitholders Information**

#### (as of 14 February 2020)

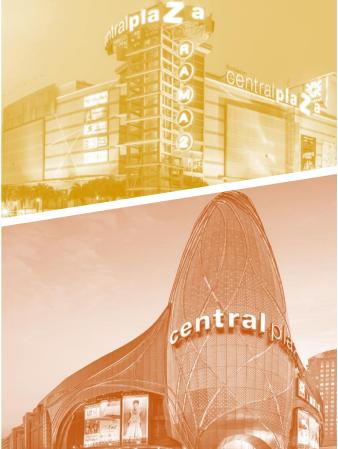
THAI	98.94%
CPN	25.00%
Institution	27.77%
Individual	46.17%
FOREIGN	1.06%
Institution	0.69%
Individual	0.38%



#### **CPNCG Fund Information**

Name	CPN Commercial Growth Leasehold Property Fund ("CPNCG")
Property Manager	Central Pattana Public Company Limited ("CPN")
Fund Manager	SCB Asset Management Company Limited
Trustee	Kasikorn Bank Public Company Limited
Registrar	The Siam Commercial Bank Public Company Limited
Assets	The Offices@Central World
Туре	Property Fund Type I (Indefinite Life)
Total Fund Size (Registered)	THB 4,394.4 MB
Fund Registered Date	13 September 2012
Fund Investing Date	14 September 2012
Fund Listed Date	21 September 2012
Secondary Market	The Stock Exchange of Thailand ("SET")







# **CPNREIT**

#### **CPN Retail Growth Leasehold REIT**

**Opportunity Day** 26 Feb 2020















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 CPNREIT issued 2 tranches of debentures on 8 February 2019. The objective of issuance of debentures was for bank loans repayment, details are as follows;

Bond	Amount (MB)	Issue Date	Maturity Date	Tenor (Year)	Coupon (%)
CPNREIT212A	2,700	8-Feb-19	8-Feb-21	2	2.54
CPNREIT232A	1,795	8-Feb-19	8-Feb-23	4	3.30
Total	4,495				

- CPNREIT won the award "**Deal of the Year**" from The Best Bond Award 2018 organized by ThaiBMA on 21 February 2019, from the issuance of bond in 2018.
- On 25 June 2019, TRIS Rating affirmed the company rating on CPNREIT and the rating on CPNREIT's senior unsecured debentures at "AA" with "Stable" outlook.



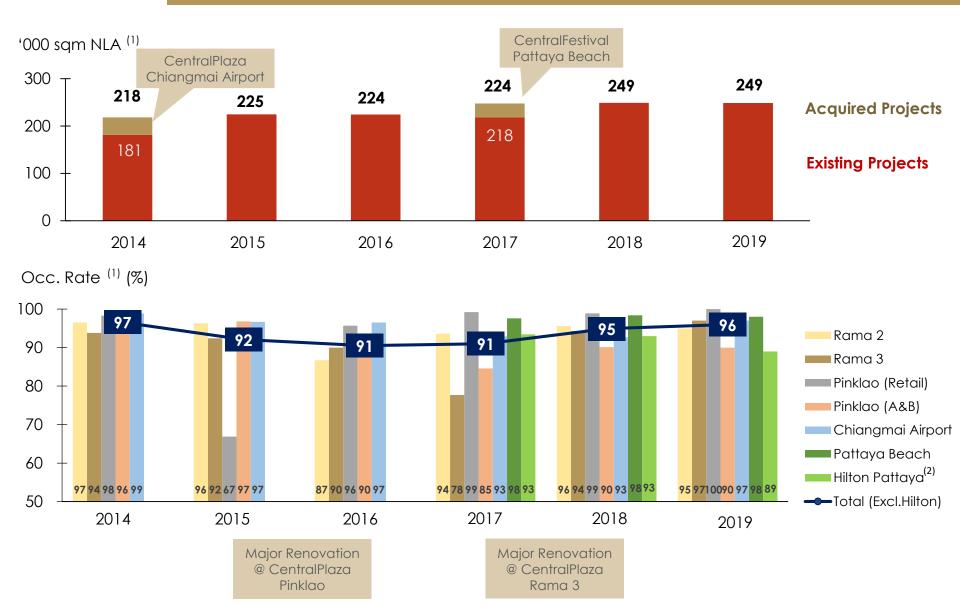
- On 22 November 2019, the Extraordinary General Meeting of Unitholders No. 1/2019 of CPNREIT approved the investment in additional 4 malls from CPN and 2 offices from GLANDRT with capital increase for rental fees payment in 2020, and the investment in CentralPlaza Rama 2 (renewal period) with capital increase for payment of rental fees in 2025.
- Bangkok, Hong Kong FTSE Russell and The Stock Exchange of Thailand (SET) jointly announced the result of December 2019 semiannual review for CPNREIT to be include FTSE SET Mid Cap Index







#### 6Y (2014-2019) NLA and Occupancy Rates



Note: (1) Anchor and in-line tenants only

(2) Average full year occupancy rate

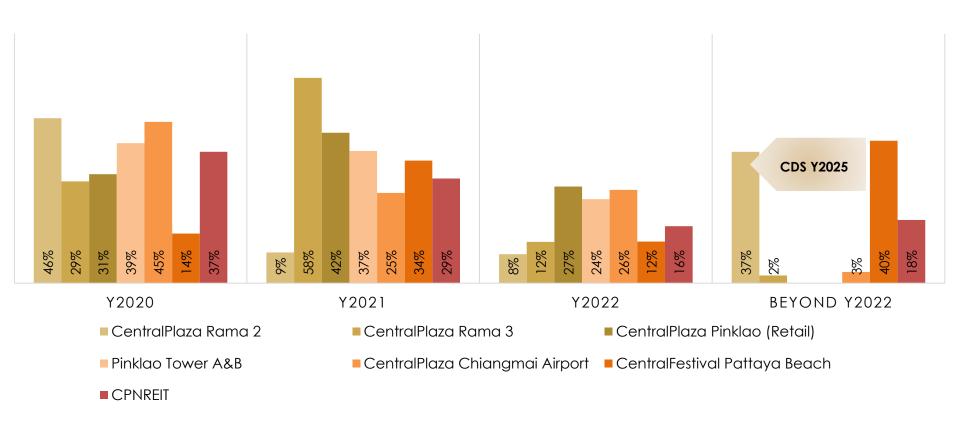
	From 1 January to 31 December 2019					
Project	Renewals and New Leases/1					
	No. of Leases	Area (sqm)	% of Total /2			
CentralPlaza Rama 2	91	8,242	10%			
CentralPlaza Rama 3	25	3,617	10%			
CentralPlaza Pinklao (Retail)	34	5,557	20%			
Pinklao Tower A and B	52	12,752	41%			
CentralPlaza Chiangmai Airport	96	8,434	23%			
CentralFestival Pattaya Beach	23	2,815	10%			
Total/Average	321	41,418	17%			

Note: 1 Exclude rental agreements < 1 year and Anchor tenants 12 Percentage of leasable area as of 31 December 2019



#### **Lease Expiry Profile**

% of occupied area and expiry by year

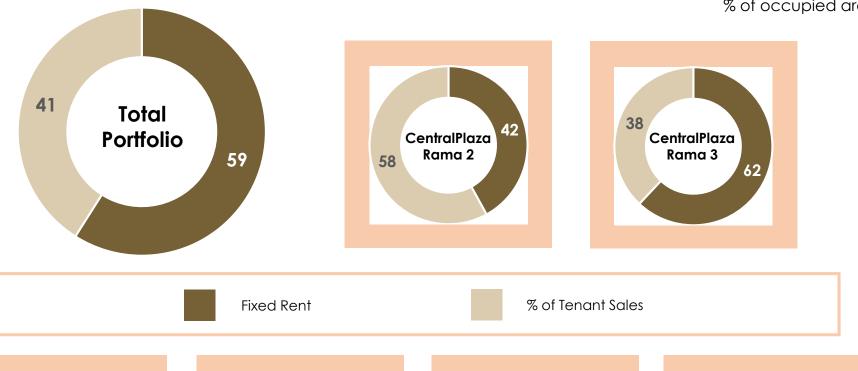


Note: Information as of 31 December 2019 Lease expiry excludes rental agreements < 1 year



#### **Rental Structure**

% of occupied area











Note: Information as of 31 December 2019









			CPNREIT		
Unit: Baht Million	31 Dec 18	31 Mar 19	30 Jun 19	30 Sep 19	31 Dec 19
Investment at fair value					
Central Rama 2	6,962	6,962	6,962	6,962	6,359
Central Rama 3	10,698	10,698	10,698	10,698	11,447
Central Pinklao and Offices	5,678	5,678	5,678	5,678	5,216
Chiangmai Airport	10,658	10,658	10,658	10,658	10,655
CentralFestival Pattaya Beach	7,289	7,289	7,289	7,289	7,290
Hilton Pattaya	3,465	3,465	3,465	3,465	3,505
Total investment in properties	44,750	44,750	44,750	44,750	44,472
Investment in securities	999	1,002	1,006	1,850	902
Cash on hand and at banks	342	423	428	228	510
Other assets	<i>75</i> 9	<i>7</i> 48	772	<i>7</i> 86	803
Total assets	46,850	46,924	46,955	47,613	46,687
Deposits received from customers	1,544	1,545	1,557	1,572	1,584
Borrowings	4,469	0	0	726	-
Debentures	10,030	14,521	14,522	14,523	14,524
Other liabilities	812	850	853	<i>7</i> 63	878
Total liabilities	16,855	16,916	16,932	17,584	16,986
Net Asset	29,995	30,007	30,023	30,029	29,701
Capital received from unitholders	29,016	29,016	29,016	29,016	29,016
Equalisation account	216	216	216	216	216.1
Retained earning (deficit)	<i>7</i> 63	<i>775</i>	<i>7</i> 90	<i>7</i> 96	468.7
NAV per unit (in Baht)	13.5573	13.5627	13.5697	13.5725	13.4244



#### **Profit and Loss**

Unit: Baht Million	FY2019	FY2018	Change YoY	4Q19	4Q18	Change YoY
Property income	5,131	4,923	4.2%	1,263	1,257	0.5%
Rental and service income	5,111	4,912	4.1%	1,256	1,252	0.3%
Other income	20	11	72.1%	7	5	56.2%
Interest income	11	4	172.7%	5	1	430.1%
Total income	5,142	4,927	4.3%	1,268	1,258	0.8%
Property expenses	706	775	(8.9%)	186	206	(9.7%)
Cost of rental and service	122	141	(13.9%)	24	38	(37.2%)
Selling and administrative expenses	112	120	(6.8%)	36	40	(10.6%)
Property management fee	472	513	(8.0%)	127	129	(1.4%)
Interest expense	502	401	25.4%	124	121	3.2%
Other management fees and expenses	177	174	1.9%	45	44	1.7%
Total expense	1,385	1,350	2.7%	356	371	(4.2%)
Net investment income	3,756	3,578	5.0%	912	886	2.9%
Net realised gain (loss) from changes in	(1)	(3)	257.7%	0	<i>(</i> 0 <i>)</i>	(194.7%)
Net unrealised gain (loss) from changes in	(436)	252	272.8%	(342)	(40)	764.7%
Net increase in net assets from operations	3,320	3,827	(13.2%)	571	847	(32.6%)
Distribution	3,591	3,578	0.4%	898	921	(2.5%)
Distribution per unit (in Baht)	1.6230	1.6170	0.4%	0.4060	0.4163	(2.5%)
Net property income margin Net investment income margin	86.2% 73.2%	84.3% 72.7%	1.9% 0.5%	85.3% 72.2%	83.6% 70.5%	1.7% 1.7%

Rental Income	centralpla 🔼 a	central pla 🛂 a	central plaza	central pla a	centralfesti <b>∛al</b>	Hilton PATTAYA
Contribution by Assets	29%	15%	25%	13%	13%	6%



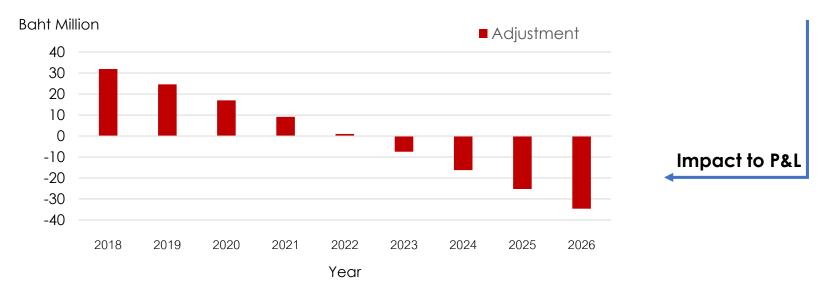
#### Change of Accounting Policy in 2019



The Thai Accounting Standard No. 17: Lease, stated that

"lease income from operating leases is recognized by the lessor on a straight-line basis over the lease term"

(Unit : Baht Million) Revenue							
FY	Fixed Rental	Straight-line	Adjustment	increase (decrease)			
2018	210.00	241.93	31.93				
2019	217.35	241.93	24.58	56.51			
2020	224.96	241.93	16.97	16.97			
2021	232.83	241.93	9.10	9.10			
2022	240.98	241.93	0.95	0.95			
2023	249.41	241.93	(7.48)	(7.48)			
2024	258.14	241.93	(16.21)	(16.21)			
2025	267.18	241.93	(25.25)	(25.25)			
2026	276.53	241.93	(34.60)	(34.60)			
	2,177.38	2,177.38	-				

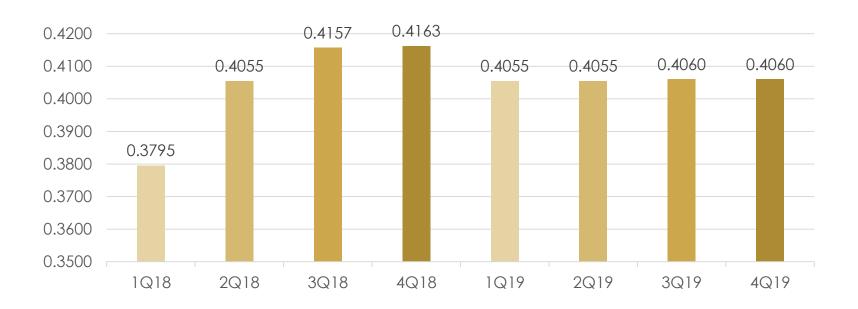




#### **Distribution Summary**

Distribution Period	1 January 2019 – 31 December 2019
Distribution Per Unit	THB 1.6230

DPU (4Q19)	0.4060 Baht/Unit
XD	4 Mar 2020
Book Closing Date	6 Mar 2020
Payment Date	20 Mar 2020









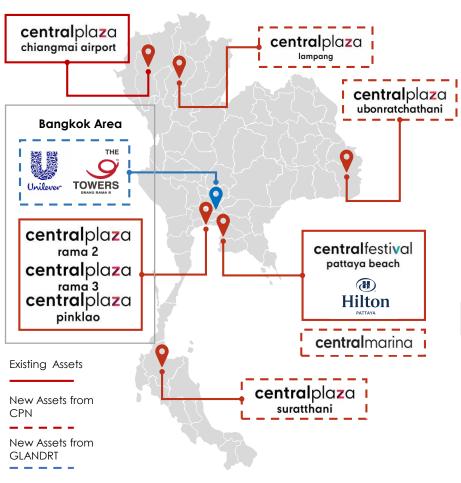
## **Investment Summary**

Background	The proposed transaction has been approved by the Resolutions of the Extraordinary General Meeting of Unitholders No. 1/2019 of CPN Retail Growth Leasehold REIT held on 22 November 2019. Detail of proposed transaction including the information of new assets presented in this presentation is based on those disclosed in the Invitation to the Extraordinary General Meeting of Unitholders No. 1/2019 of CPN Retail Growth Leasehold REIT and Filing of CPN Retail Growth Leasehold REIT dated 25 November 2019						
Issuer	o CPN Retail Growth Leasehold REIT ("CPNREIT")						
Transaction	o Capital increase to acquire additional assets of CPN Group (Group	-1 Assets) and GLANDRT (Group-2 Assets)					
Acquisition Details	Year 2020  1) Acquisition value of ≤ THB 23,166 mm in 4 assets from CPN Group  - CentralPlaza Lampang (~15 years)  - CentralPlaza Suratthani (30 years)  - CentralPlaza Ubonratchathani (30 years)  2) Acquisition of CentralPlaza Rama 2 (Renewal Period)  (30 years, start year 2025). Rental payment to be paid in 2025  3) Acquisition value of ≤ THB 7,430 mm in 2 assets from GLANDRT  - The Ninth Towers Office Building (~27 years)  - Unilever House Office Building (~15 years)						
Capital Structure	<ul> <li>65% equity raising and 35% borrowing to achieve accretion</li> <li>Funding mix, structure and instruments to be decided at appropriat</li> </ul>	te time					
Transaction Size	Up to 770,000,000 new trust units in CPNREIT:  o Part 1: Not less than 75% to be offered to the existing unitholders of CPNREIT  o Part 2: Not more than 25% to be offered to existing unitholders of GLANDRT  o Part 3: Allocation of the remaining new CPNREIT trust units after the allocation of Part 1 and/or Part 2, via PP and/or PO						
Use of Proceeds	1) invest in above assets and/or 2) to repay the loan drawdowns used for the transaction and/or 3) to pay for other expenses relating to the transaction and/or 4) for working capital						
Joint FA & Lead UW	SCB Maybank KimEng						
Indicative Timeline	<ul> <li>Announcement of Price Range: 21 Feb 2020</li> <li>Subscription &amp; Bookbuilding: Mid - End March 2020</li> </ul>						



#### **New Assets Overview**

#### Increase geographical diversification across Thailand through six quality assets



#### 4 well-located malls and 2 offices with strong presence in cities across 5 regions of Thailand

- **Pattaya** located in Chonburi, the second most visited city in Thailand with 12.3 mm visitors for the first 8 months of 2019/1
- Lampang one of the growing provinces with approximately 2.0%<sup>/1</sup> increase in visitors with no direct retail competition
- Suratthani the center of the South, connecting with 5 other provinces/1
- **Ubonratchathani** one of the largest provinces in Northeast and the central gateway to Indochina region
- The Ninth Towers and Unilever House are located at the intersection of Bangkok's new Central Business District with only 10-minute walk to the MRT

# Pre - Transaction Post - Transaction 3 Cities 5 Shopping malls 2 Offices 1 Hotel Post - Transaction 9 Shopping malls 1 Hotel

Remarks:

/1 Source: Ministry of Tourism and Sports, statistics from Jan to Aug 2019



#### **CPNREIT Snapshot Post Transaction**



Largest REIT in Thailand



6 Cities 9 Shopping Malls

4 Offices 1 Hotel



420K sq.m.

Total GLA/2 & 302 Hotel rooms (+65% from existing leasable area)

63 mm THB



Highest liquidity among REITs (avg. trading value per day) $^{/4}$ 



2019 TRIS Credit Rating for **Company & Senior Unsecured Debentures** 



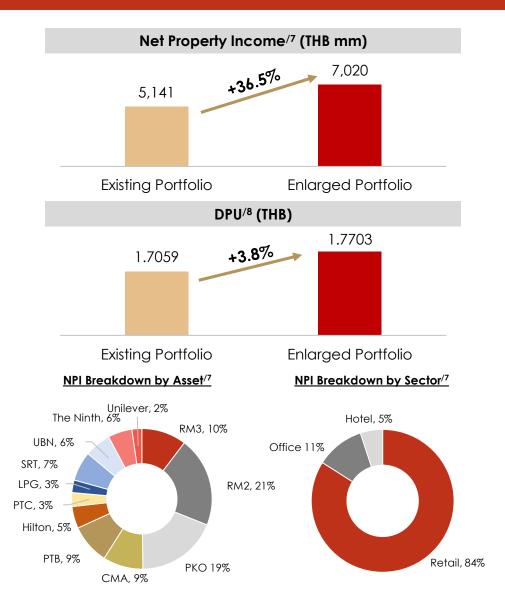
**Enlarged Portfolio** Occupancy Rate/1 As of 30 Sep 2019

91k



**Investment Property** Value/3 (+104% from existing investment property)

Dividend growth 6.3% CAGR: 2006 - 2018/5 Capital gain 228% From IPO price/6



#### Remarks:

/1 Blended occupancy rate weighted by leasable area, Source: Existing assets from Q3/2019 MD&A and new assets from Filing /2 Include RM2 (Renewal Period) instead of existing RM2 area, Source: Existing assets from Q3/2019 MD&A and new assets from Filing /6 Source: SETSMART since IPO in 2005 to YE2019 /3 Assume value of existing assets remains the same as of Q3/2019, and new assets acquisition value is THB 46.6 bn /4 Source: SETSMART for the year 2019

/5 Source: SETSMART for the period from 2006 to 2018

/7 Net property income before PM fee from proforma statement for the period of 1 Apr 2020 to 31 Mar 2021 /8 On an annualized proforma basis for period from 1 Apr 2020 to 31 Mar 2021 with 95% payout



## **Key Transaction Dates**

	February 2020							
Sun	Mon	Tue	Wed	Thu	Fri	Sat		
						1		
2	3	4	5	6	7	8		
9	10	11	12	13	14	15		
16	17	18	19	20	21	22		
23	24	25	26	27	28	29		

March 2020								
Sun	Sun Mon Tue Wed Thu Fri Sat							
1	<b>2</b>	3	4	5	6	7		
8	9	10	11	12	13	14		
15	16	17	18	19	20	21		
22	23	24	25	26	27	28		
29	30	31	1>					

Holiday



Key Dates	Transaction				
22 Nov 2019	• EGM				
25 Nov 2019	Filing Submission				
21 Feb 2020	<ul><li>Subscription Price : Baht 32-33 per unit</li><li>Ratio (Old : New)</li></ul>				
	• CPNREIT: 4.4319:1				
	• GLANDRT: 3.0034:1				
24 Feb 2020	Filing Approval				
25 Feb 2020	• XB Sign				
26 Mar 2020	Filing Effective				
2 Mar 2020	GLANDRT Assets Transfer				
6 Mar 2020	PPO Pack Circulation to CPNREIT &     GLANDRT Unitholders				
~ 13 -17 Mar 2020	<ul> <li>PPO Subscription &amp; Bookbuilding</li> </ul>				
~ 18-23 Mar 2020	PO Subscription				
~ 24 Mar 2020	Final Price Announcement				
1 Apr 2020	CPN Assets Transfer				
Beg Apr 2020	<ul> <li>Expected New Units to be Traded<sup>/1</sup></li> </ul>				

#### **End of Presentation**

#### For more information, please contact:

Investor Relations
CPN Retail Growth Leasehold REIT (CPNREIT)



CPN REIT Management Company Limited 31st FI, the Offices at CentralWorld 999-9 Rama I Rd., Patumwan District Bangkok 10330 Thailand



ir\_cpnreit@cpn.co.th



+662 667 5555 ext. 1660



http://www.cpnreit.com



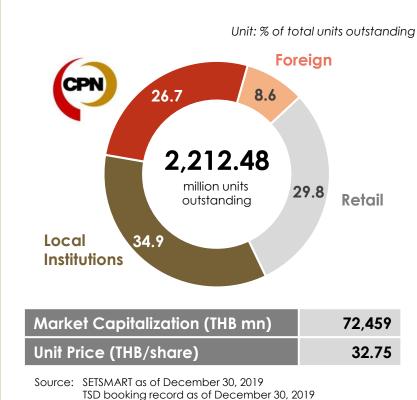
# **Appendices**



#### Diversified unitholder structure



Strong support from retail and institutional unitholders, as well as from Central Pattana PCL (CPN) as the Sponsor



Experienced Trustee



SCB Asset Management Co., Ltd. managed CPNRF for nearly 10 years and is one of the largest, most experienced and accomplished asset management companies in Thailand.



#### **Asset information**

	Rama 2	Rama 3	Pinklao	Chiangmai Airport	Pattaya Beach	Hilton Pattaya
Location	Bangkok	Bangkok	Bangkok	Chiangmai	Pattaya, Chonburi	Pattaya, Chonburi
Gross Floor Area incl. Parking (sqm)	251,182	169,740	188,345	122,991	70,095	49,686
Net Leasable Area (sqm)	82,930	36,495	Retail: 27,656 Office: 34,307	37,806	29,404	302 rooms
Land Area (rai-ngan-sqw)	53-2-38.4	12-2-44.6	24-2-84	32-3-56.85	-	-
Land Tenure	Leasehold tenure of 20 years ending 15 Aug 2025	Leasehold tenure of 30+30+30 years ending 15 Aug 2095	Leasehold tenure of approximately 15 years ending 31 Dec 2024	Leasehold tenure of 15 years ending 22 Apr 2044	-	-
Building & Utility Systems	Leasehold tenure of 20 years ending 15 Aug 2025	<ul> <li>Building – Leasehold same tenure as land</li> <li>Utility Systems – Ownership</li> </ul>	Leasehold tenure of approximately 15 years ending 31 Dec 2024	Leasehold tenure of 15 years ending 22 Apr 2044	Leasehold tenure of approximately 20 years ending 31 Aug 2037	Leasehold tenure of approximately 20 years ending 31 August 2037
Movable Assets	Ownership	Ownership	Ownership	Ownership	Ownership	Ownership
Valuation As at 31 December 2019 (THB million)	6,359	11,447	5,216	10,655	7,290	3,505

Note: Fair value as of 31 December 2019