Imagining better futures for all



2Q21 Analyst Briefing

August 13, 2021

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2Q21 Key Highlights and Financial Performance Recap

2Q21 Key highlights

Central Pattana's COVID-19 mitigation plan continues to evolve and addresses from customers to tenants



1111

Tenants

Worry-Free Omnichannel:







New Services:











The 1 Biz เพิ่มยอดขายให้คู่ค้า และแผนสนับสนุนทั้งปี



CentralPattana 'Serve' Application ช่วยค่ค้าแบบครบวงจร



Care for all stakeholders

Invest for long-term growth

LIJ [7] Hongkong Land

CENTRAL GROUP

25%

Utilize robust financial position to strengthen business foundation

for long-term growth and return on investment

CENTRAL

PATTANA



property developer

Joint investment to develop a mixed-use project in Bangkok CBD

0



Advances on mixed-use development Sustainable business



Facilitate vaccination area at shopping centers nationwide

nstitutional nvestoi **2021 ASIA EXECUTIVE TEAM**

(ex. Mainland China) Sell-side Ranking Property Sector



Top recognition amongst the investment community





Moving forward with the development of announced mixed-use projects as planned

Reinforce trust and confidence amongst the endeared communities during challenging times

2Q21 Financial performance







Key Financial Performance and Ratios***

Unit: THB mn	2Q20	1Q21	2Q21	YoY%	QoQ%	6M20	6M21	YoY%
Total Revenue	3,613	6,648	5,933	64.2%	-10.8%	12,183	12,582	3.3%
Gross Profit	385	2,852	2,091	443.4%	-26.7%	4,546	4,943	8.7%
Operating Profit	-524	1,854	1,033	297.2%	-44.3%	2,627	2,888	9.9%
Net Profit	-617	1,257	629	201.9%	-50.0%	1,816	1,886	3.9%
EPS (THB/share)	-0.14	0.28	0.14	0.28	-0.14	0.40	0.42	0.02
Gross Profit Margin	11.2%	44.7%	36.9%	25.7%	-7.8%	39.1%	41.0%	2.0%
EBITDA Margin	38.9%	57.5%	50.3%	11.4%	-7.2%	54.0%	54.1%	0.1%
SG&A to Revenue	29.9%	19.0%	22.3%	-7.6%	3.3%	20.2%	20.6%	0.4%
Net D/E Ratio	0.55x	0.42x	0.50x	-0.05x	+0.08x	0.55x	0.50x	-0.05x

Key Highlights

The significant YoY growth in revenues and profits are mainly attributed to the low base in the previous year, courtesy of the lockdown measures on the initial COVID-19 outbreak. Nonetheless, revenue from core business is still impacted by the current wave of outbreak to a certain degree, which expected to last well into the second half of 2021.

Unlike the previous year, which had little merit on operating profit thanks to the limitations during the lockdown, the Company maintains its cost performance at reasonable level despite having been hit by the current wave of outbreak.

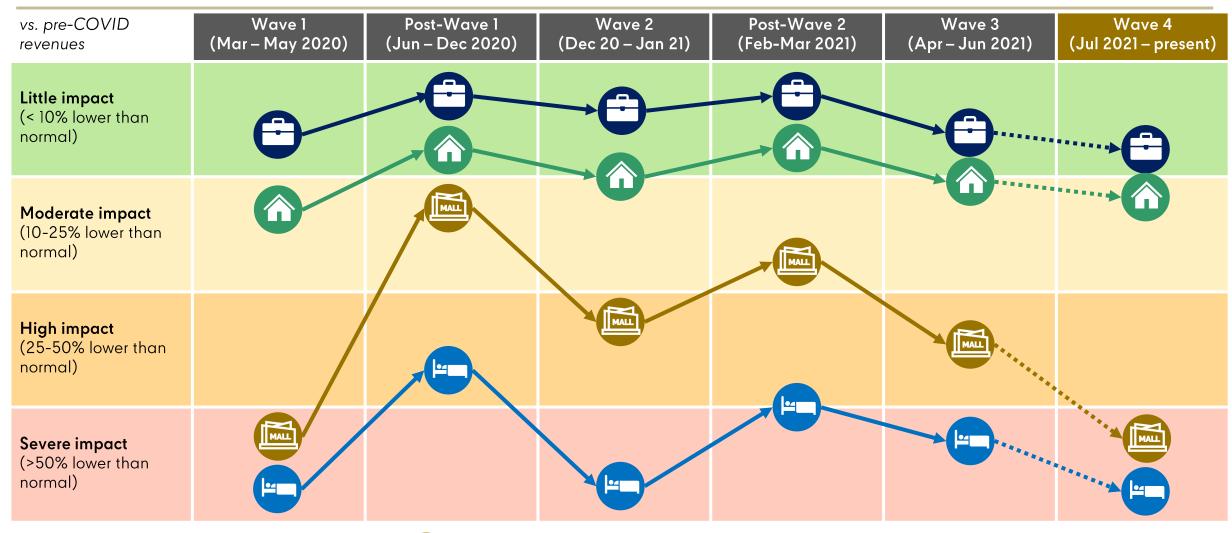
Access to liquidity and capital remains at ample levels thanks to the strong and flexible capital structure.

Central Phuket, which includes the Floresta and Festival buildings, is counted as 1 project Includes area transferred to CPNREIT and CPNCG

Excludes non-recurring items and impact from TFRS16

Business Update and Outlook

Impact to businesses since the initial COVID-19 outbreak in 2020 to present







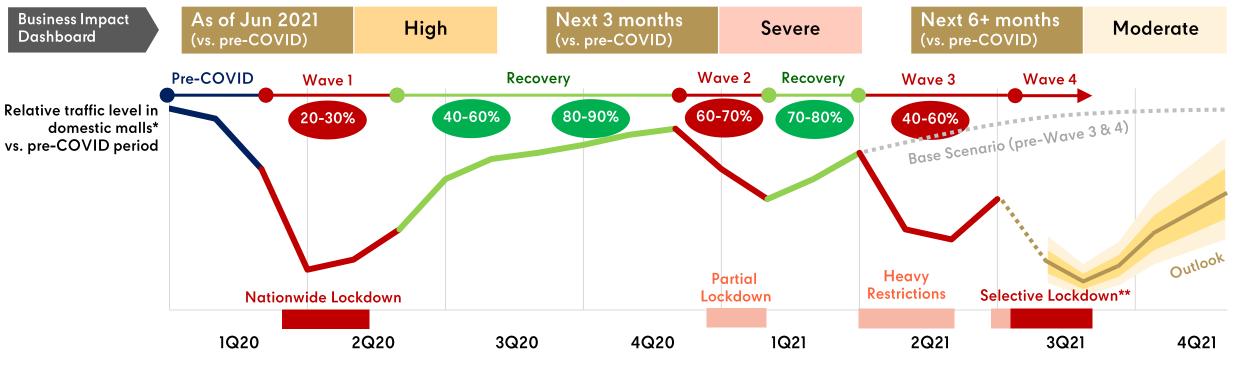






Retail properties: threading through the intensifying COVID-19 situation





Selected tenant groups and their sales performances relative to traffic during each time period:





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^{*} Excludes locations with considerable exposure to foreign tourists during the normal period, such as Pattaya, Phuket and Samui

Continued support to customers and tenants amidst challenging times



For our customers:

Maintain clientele confidence + enhance omnichannel experience



Central connect ช้อปที่ศนย์ฯ ก็ปลอดภัย ช้อปออนไลน์ก็สะดวก









Safety Tracking

Safety & Hygiene Master Plan



Extra Screening







Touchless Experience



Expand services and engagement through digital platforms



Central Connect Platform



Central Eats Food Delivery



Social Distancing

centralLife LINE OA

For our tenants: Assure near-term viability + bolster business growth



Tenant support program



Rent reliefs



Liquidity Assistance



Tenant-Centric Marketing



New Service & Channels

Reinforce partnership for mutually sustainable growth



Tenant Loyalty Program



Digitalized Tenant Service Platform

HUG THAIS © Central Pattana 2021

concierge

Collaboration with public & private sectors on vaccination roll-out plan



Over 40,000 sq.m. across 23 locations dedicated as

nationwide vaccination centers

>27 In collaboration with:

© Central Pattana 2021

Healthcare **Operators**

>100

Public & Private Organizations

North Chianamai x2 Northeast Chiangrai Korat Lampang Ubonratchathani Udonthani I'm vaccinated Khonkaen **BMA** CentralWorld Ladprao Pinklao East WestGate EastVille Rayong Pattaya Beach Bangna Mahachai Rama 9 Chaengwattana South Phuket Samui Suratthani Hatyai

Restore customer and tenant confidence to jointly rebuild the economy and recommence experiences as the "Center of Life"













Residential business: cautiously moving forward with new launches



Business Impact Dashboard

As of Jun 2021 (vs. pre-COVID)

Moderate / Low

Next 3 months (vs. pre-COVID)

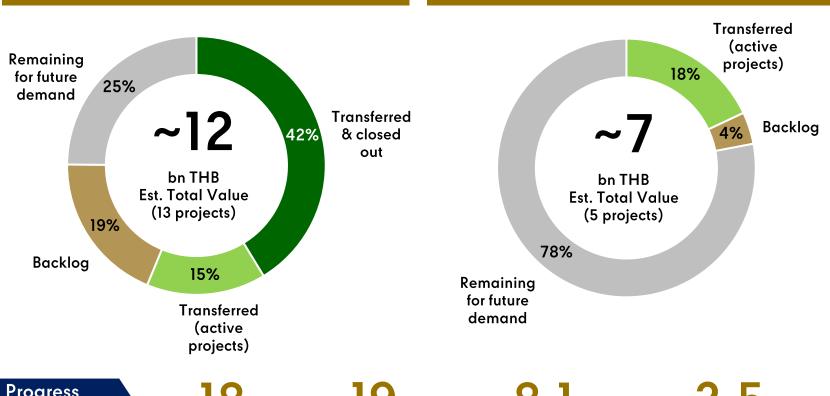
Moderate / Low

Next 6+ months (vs. pre-COVID)

Low

High-rise Projects*

Low-Rise Projects



Progress as of 2Q21

© Central Pattana 2021

18

~19_{hn THB}

8.1 bn THB

2.5_{bn THB}

Total projects

Est. Total Proj. Value

Transferred to-date

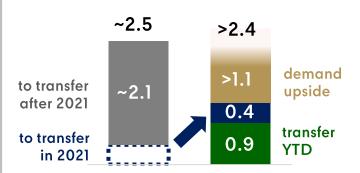
Secured backlog

* Includes Belle @ Grand Rama 9 acquired under GLAND in 2018 for the remaining units and value

2021 Outlook



Preparing for the launches of multi-format residential projects



Backlog Transfers

Expected residential transfer value in 2021 (bn THB)

Office & hotel businesses update: adapting to industry changes





Business Impact Dashboard As of Jun 2021 (vs. pre-COVID)

Low

Next 3 months (vs. pre-COVID)

Moderate / Low

Next 6+ months (vs. pre-COVID)

Low

OFFICES



- Strengthen engagement with tenants to accommodate services and amenities to suit business needs
- Incorporate new features and elements to seamlessly integrate work and living flexibility within the office projects
- Collaborate with business partners to maximize new business opportunities for offices in new and existing mixed-use projects

Business Impact Dashboard As of Jun 2021 (vs. pre-COVID)

Severe

Next 3 months (vs. pre-COVID)

Severe

Next 6+ months (vs. pre-COVID)

Moderate / High

HOTELO



- Optimize cost structure amidst absence of local and foreign tourists during the intensified pandemic situation
- Reschedule asset enhancement program to elevate property and service quality levels in time for recovery
- Study alternative formats for potential development in new location as part of the mixed-use development expansion plan

Business outlook: strong headwind and uphill challenges toward normalcy

2021 half-year financial performance* checkpoint



The pandemic situation continues to intensify, along with lockdown and restrictive measures, during 2H21 before gradually recovering in the next several months and normalizing in the next 1-2 years given an expedited vaccination progress.

Total revenue

12.6

▼ 30% vs. pre-COVID



Customer lifestyles and tenant business models to evolve post-pandemic, thus accelerate the embracement of omni-channel experience. Digitalized services to become more prevalent at physical locations and vice versa.

Gross profit

4.9

→ 43%

vs. pre-COVID



Demand for mixed-use properties to grow at a solid pace as not only the conventional retailers recover but new businesses that emerge during the pandemic also continue to thrive.

Net profit

1.9 bn THB

▼ 65%vs. pre-COVID



Prioritize the interest of stakeholders by balancing short-term business viability, through prudent cash flow and liquidity management, and long-term growth and return, through investments in new projects and businesses.

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^{*} Excludes non-recurring items and impact from financial reporting standards applicable from 2020 onwards (see appendices on Financial Performance for details) pre-COVID represents the performance for the same period during 2019

For more information, please contact The Investor Relations Department



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Appendices: 2Q21 and 6M21 Financial Performance

2Q21 reconciliation from F/S to core performance

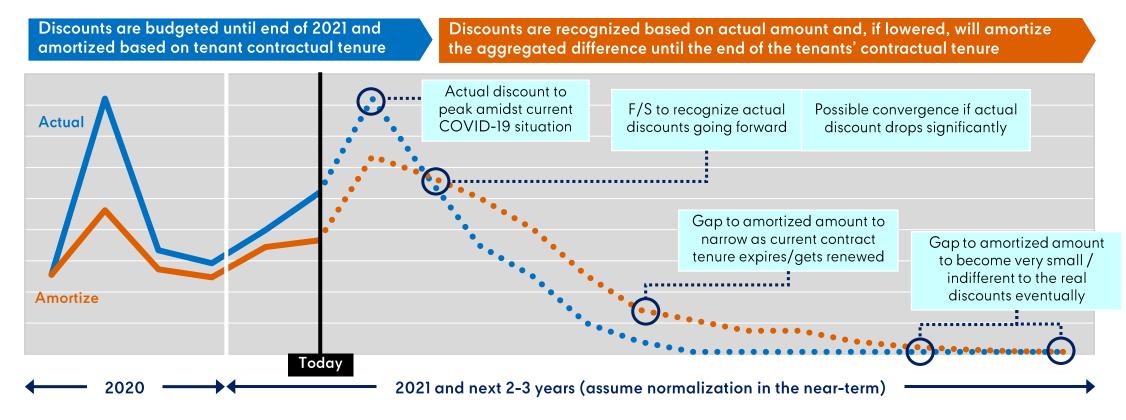
Unit: MTHB	Per F/S	Adj. non- recurring	Excl. non- recurring	TFRS16 Impact	Core performance (excl. non- recurring and TFRS16)
Revenue from rental and services	5,396		5,396	(316)	5,080
Revenue from other businesses	585		585		585
Other Income	383	(115)	268		268
Total income	6,364	(115)	6,249	(316)	5,933
Cost of rental & services	3,152		3,152		3,152
Cost of other businesses	422		422		422
Administrative expenses	1,326		1,326		1,326
Operating profit (loss)	1,464	(115)	1,349	(316)	1,033
(+)Share of profit from invested co.	152		152		152
(+)Investment income	360		360	(340)	20
(-)Interest expense	422		422		422
(-)Income tax expense	269		269	(131)	138
(-)Minority interest	16		16		16
Net profit to parent company	1,269	(115)	1,154	(525)	629

6M21 reconciliation from F/S to core performance

Unit: MTHB	Per F/S	Adj. non- recurring	Excl. non- recurring	TFRS16 Impact	Core performance (excl. non- recurring and TFRS16)
Revenue from rental and services	11,374		11,374	(445)	10,929
Revenue from other businesses	1,118		1,118		1,118
Other Income	3,401	(2,866)	535		535
Total income	15,893	(2,866)	13,027	(445)	12,582
Cost of rental & services	6,327		6,327		6,327
Cost of other businesses	776		776		776
Administrative expenses	2,590		2,590		2,590
Operating profit (loss)	6,199	(2,866)	3,333	(445)	2,888
(+)Share of profit from invested co.	319		319		319
(+)Investment income	691		691	(661)	30
(-)Interest expense	814		814		814
(-)Income tax expense	1,273	(533)	739	(221)	518
(-)Minority interest	19		19		19
Net profit to parent company	5,103	(2,333)	2,771	(885)	1,886

Discount amortization (TFRS 16) impact in to-date and going forward

Illustrative difference between actual vs. amortized discount



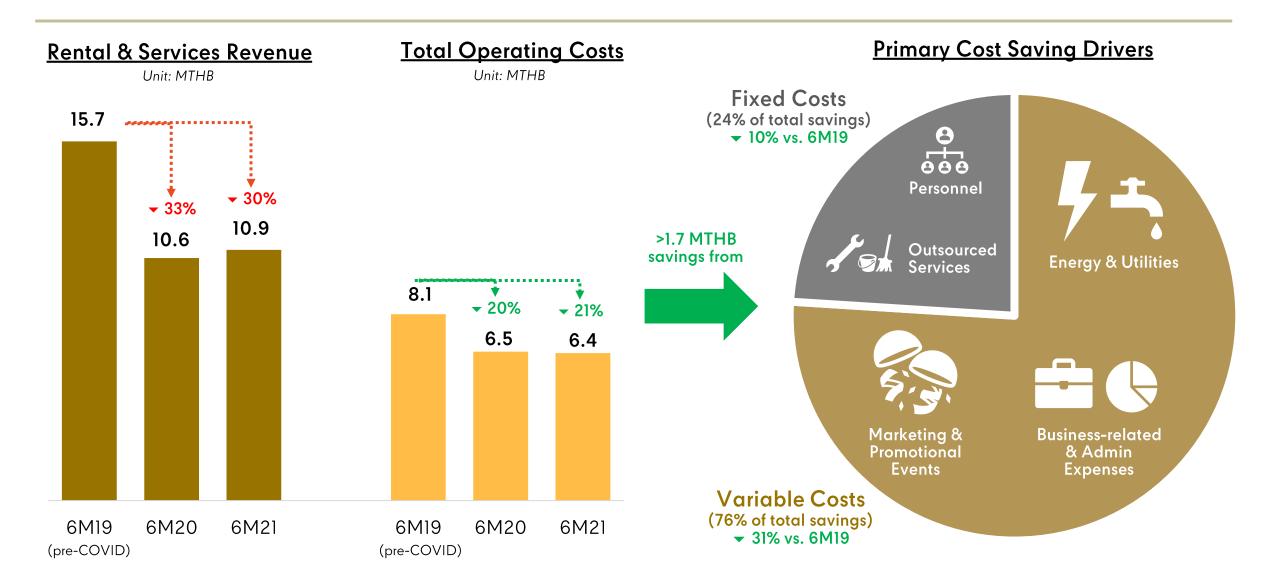


Difference between actual and amortized discount to narrow upon recovery of COVID-19 situation (parts of actual discount also reflected on the F/S)



Inflection between actual and amortized discount to occur as real discounts are scaled back towards normal level

Cost performance optimized and in-line with that of revenue

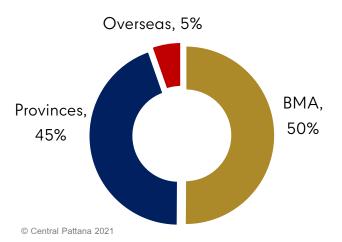


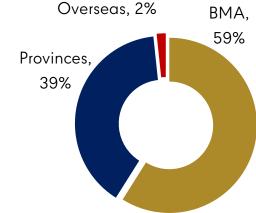
Central Pattana's Asset Performance Summary

No. of		Land			NLA ⁽¹⁾⁽²⁾ (mn sqm)			Occupancy Rate ⁽¹⁾		
Retail Properties Projects	Freehold	Leasehold	Freehold & Leasehold	Retail	Department Store	Total	2Q20	1Q21	2Q21	
ВМА	15	5	7	3	0.75	0.04	0.78	93%	91%	91%
Provinces	18	12	4	2	0.64	0.06	0.69	90%	90%	91%
Thailand	33	17	11	5	1.38	0.09	1.48	91%	90%	91%
Overseas	1	1			0.08		0.08	83%	86%	87%
Total ⁽¹⁾	34	18	11	5	1.47	0.09	1.56	91%	90%	91%

NLA split by region

Rent revenue split by region

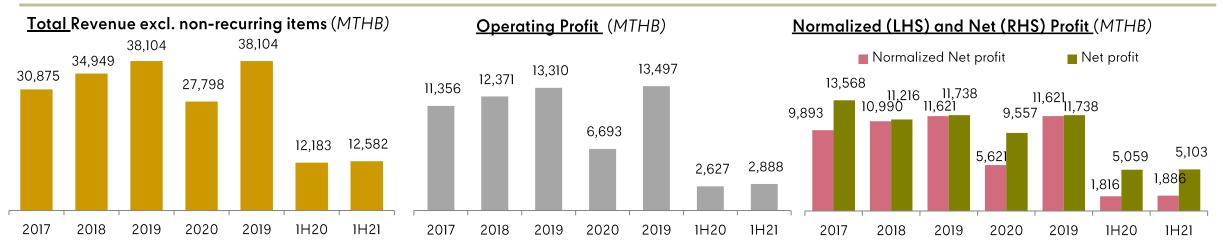




Non-core Properties	No. of	NLA (sqm)	Occupancy Rate ⁽²⁾ (%)			
Non-cole Properties	Projects	NLA (sqiii)	2Q20	1Q21	2Q21	
Office in BMA ⁽²⁾⁽³⁾	5	121,102	93%	95%	95%	
Residential for Rent in BMA	1	1,568	21%	23%	23%	
Hotel in provincial area	2	563 rooms	0%	28%	22%	

- (1) Counts Central Phuket (Floresta + Festival) as one project; Excludes retail area outside shopping malls and retail area transferred to CPNREIT
- (2) Excludes rental agreements < 1 year, such as kiosk, carts, ATMs and coin machines.(3) Office area only, and excludes office area transferred to CPNREIT, CPNCG

CPN's Financial Performance



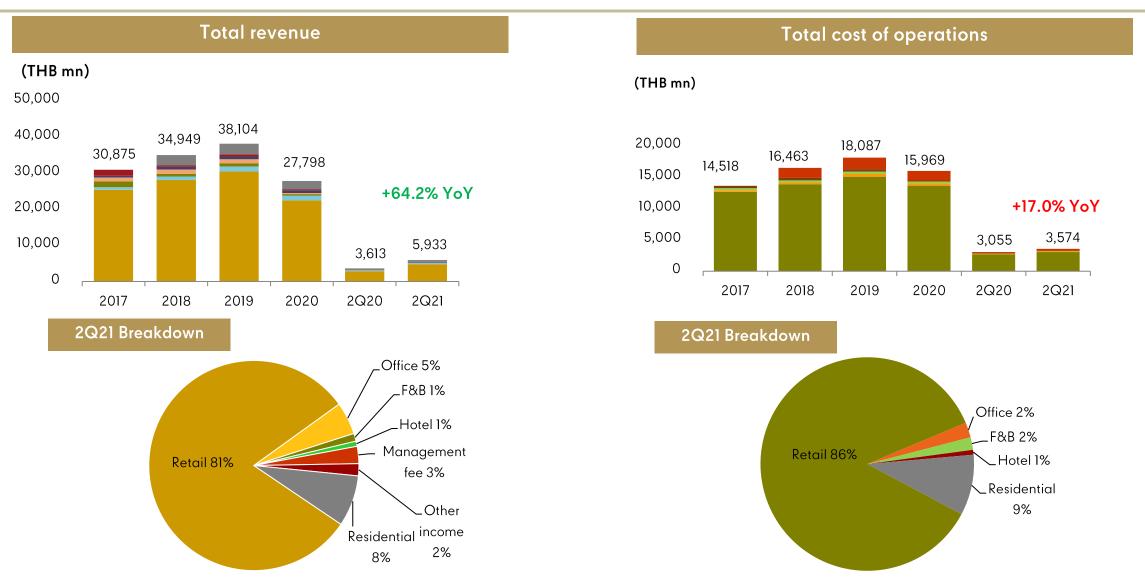
% YoY Growth	2017	2018	2019	2020/3	1H20 ^{/3}	1H21 ^{/3}
Total revenues (Exc. non-recurring items) /1	6%	13%	9%	(27%)	(32%)	3%
Operating profit (Exc. non-recurring items) /1	5%	9%	8%	(50%)	(59%)	10%
Normalized Net profit	7%	11%	6%	(52%)	(66%)	4%
Net profit	47%	(17%)	3%	(19%)	(5%)	1%
Same store revenue growth ^{/2}	4%	3%	3.4%	(26%)	(34%)	10%
GP Margin (Exc. Other Income and non-recurring)(%)	50%	51%	51%	40%	39%	41%
EBITDA Margin (Exc. non-recurring items) (%)	54%	52%	53%	52%	54%	54%

Includes rental & services, hotel operation, food & beverages, real estate sales and other income. Excludes interest income and share of profit from joint ventures and associated companies

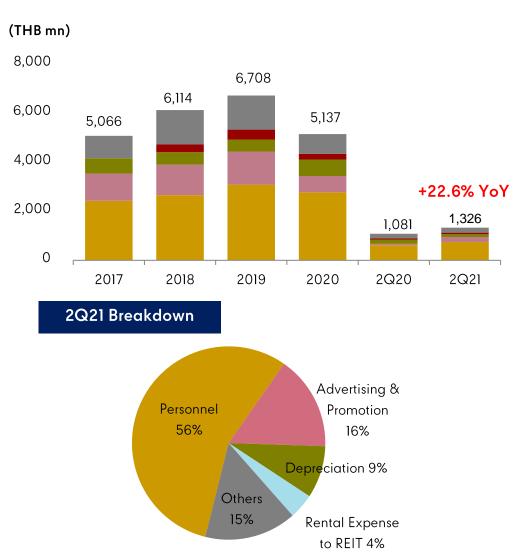
^{/2} In 2Q21, excludes CentralwOrld, Central Lardprao, Central Chonburi, Central Chiangrai, Central Phuket Festival, Central Pattaya and Central Rama2.

^{/3} Excludes non-recurring items and adoption of TFRS 16 sine January 1, 2020, rental discount amortization for the current periods have been adjusted to better reflect the normal business operation.

Total Revenue & Cost of operation



Selling and Administrative (SG&A) Expenses



Key Highlights

2Q21 SG&A expenses /1 +22.6 % YoY, an increase is mainly attributed from:

- Marketing and promotion expenses increased YoY regarding to marketing activities occurred in line with a fully-operated shopping mall compared to the same period of previous year which has a limitation and impacted by lockdown measure.
- However, the Company demonstrated prudent cost control measures to be in-line with revenue performance to retain business normalcy.

Closely monitor on business operations

To combat the COVID-19 situation, the Company implemented various cost control initiatives to mitigate the impact on revenue and profitability through various cost reduction initiatives.

Reductions in general administrative expenses, such as certain outsourced services and excessive administrative costs at both business and head office levels have been identified based on scalability of business operations and employee reallocation plan.

2Q21 Rental & services Business



Key Highlights

2Q21 Rent and services/1 +64.5% YoY, an increase is mainly attributed from:

- Shopping malls operated as usual and lower rent discount provided if compared to the same period of previous year which impacted by lockdown measure.
- A higher revenue derived from certain events and marketing activities in line with mall operations.

2Q21 Cost of rent and services +14.1% YoY, an increase is mainly attributed from:

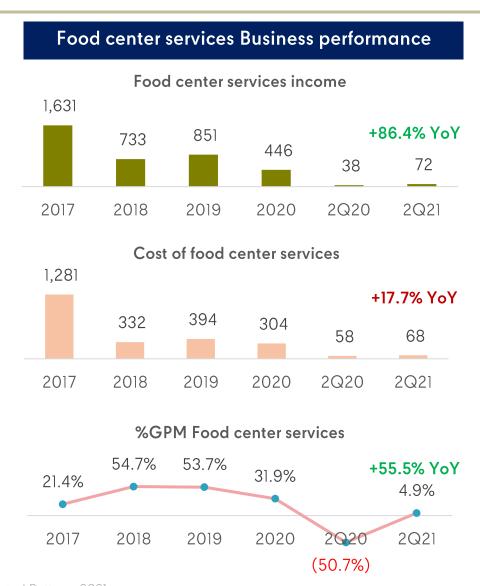
• Cost of rent and services increased majority from utilities cost ramp up 28.3% YoY after shopping mall operations fully-resumed, in line with revenue performance.

2Q21 Gross Profit Margin +27.4% YoY from:

- An increase in revenue proportion higher than an increase in cost.
- The Company continues to implement cost efficiency management and prudent cost control measures to maintain its profitability.

Note: /1 Includes revenues from water & amusement park and offices.

2Q21 Food center services Business



Key Highlights

2Q21 Food center services +86.4% YoY, an increase is mainly attributed from:

• Revenue from food center services ramped up in line with shopping mall fully re-operates compared to the same period of last year.

2Q21 Cost of food center services +17.7% YoY, an increase is mainly attributed from:

• Cost of food center services was in line with revenue from food center services performance.

2Q21 Gross Profit Margin +55.5% YoY from:

 An increase in revenue proportion higher than an increase in cost while revenue in the same period of previous year was unable to cover fixed cost.

2Q21 Hotel Business



Key Highlights

2Q21 Hotel operations >+100% YoY, an increase is mainly attributed from:

 Hotel fully operated this year compared to temporary close during the same period of previous year. Nonetheless, foreign tourists still unrecovered to normal level due to travel restriction from COVID-19 outbreak.

2Q21 Cost of hotel operations +92.6% YoY, an increase is mainly attributed from:

• Fully operated of hotel operations occurred both fixed and variable costs. However, both hotels still maintain an effective cost control conform the changing situation.

2Q21 Gross Profit Margin >+100% YoY, an increase is mainly attributed from:

• Lack of hotel revenue stream during the same period of last year.

Note: /1 Excludes non-recurring items.

2Q21 Residential Business



Key Highlights

2Q21 Real estate sales +48.9% /1 YoY, an increase is mainly attributed from:

 Higher transferred of both low-rise and condominium projects if compared to the same period of previous year, namely NIYHAM BOROMRATCHACHONNANI, ESCENT TOWN PHITSANULOK, NINYA KALLAPAPRUEK, NIRATI BANGNA, Phyll Pahol 34, ESCENT Ubonratchathani, ESCENT PARK VILLE Chiangmai and Belle Grand Rama 9 which completely transferred as Company's target.

2Q21 Cost of real estate sales +47.3% YoY, an increase is mainly attributed from:

· Consistent with revenue performance increased.

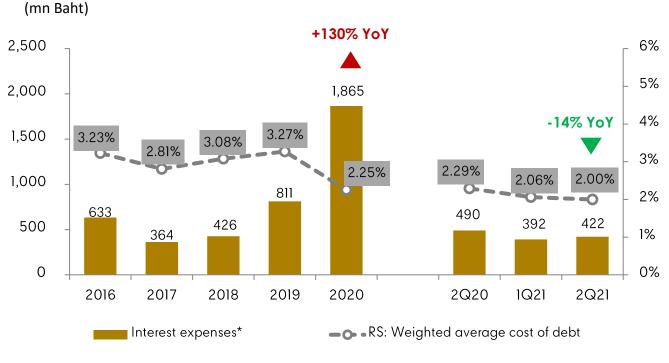
2Q21 Gross Profit Margin +0.8% YoY, an increase mainly attributed from:

 Majority of the transfer attributed by both new development in standalone land plot or projects outside of existing land bank including some discount offered to encouraging sales which achieved as plan.

Note: /1 Excludes non-recurring items.

Debt Analysis

Finance cost and average cost of debt





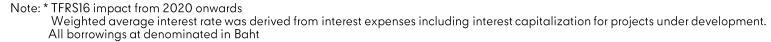


Corporate creditSenior unsecured debenture

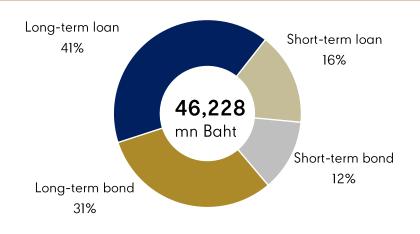
Negative

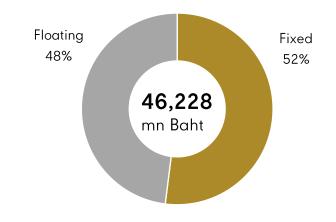
Credit Rating

Rating Outlook



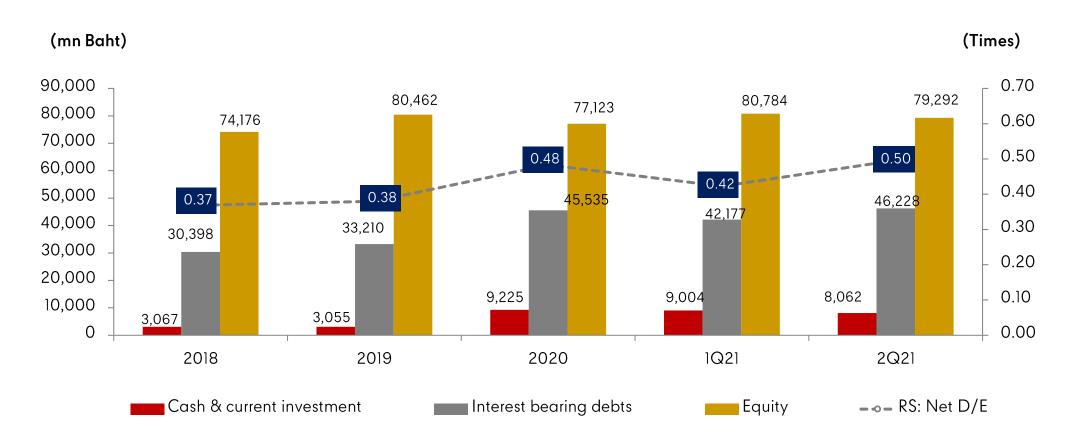
2Q21 Debt Breakdown





Capital Structure

CPN's net D/E ratios are historically below its debt covenant of 1.75x

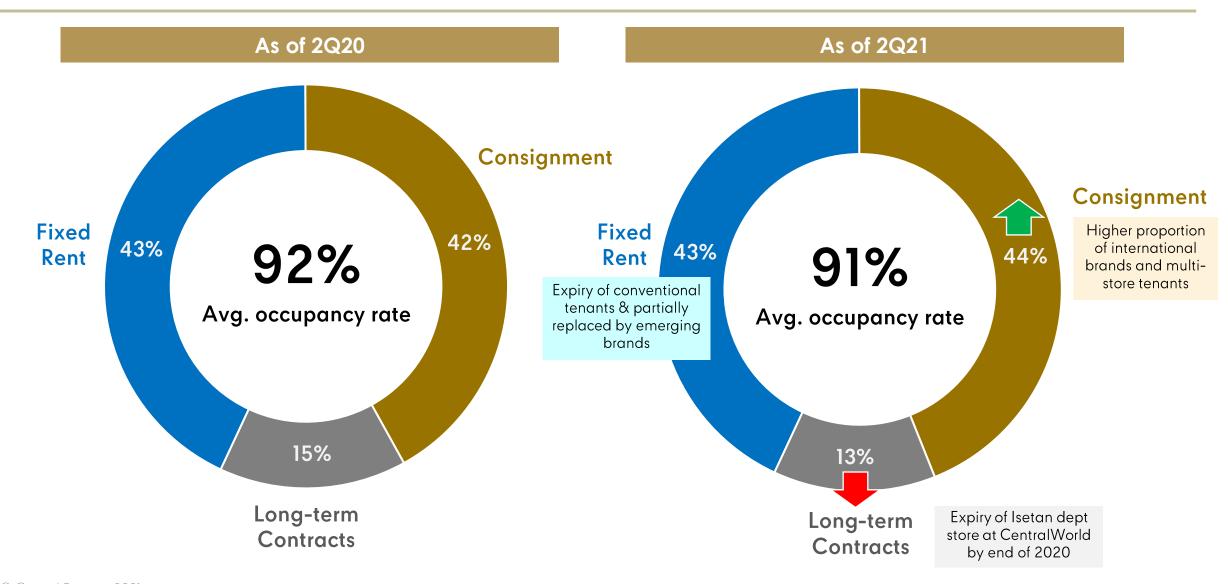


Noted: 1) Excludes lease liabilities arising from financial leases recorded under TFRS16

2) Interest bearing debt accounted only borrowings from financial institution and bond issuing

³⁾ Net D/E ratio is calculated based on borrowings from financial institution, bond issuing and borrowing from related parties

Rental Contract Structure



Appendices:
Joint Investment in the Mixed-Use
Development Project on the
British Embassy Land Plot

Project information



World-class mixed-use project in the bustling junctions



Central Pattana's stake:

25%*

~23 rai (Freehold) Land area & type:

~2026 onwards Expected opening year:

Offices:

No. of bldg / storeys:

2 bldg. / 36 storeys

~140,000

Estimated NLA (sq.m.):

Retail:

No. of bldg / storeys:

1 bldg. / 8 storeys

Estimated NLA (sq.m.):

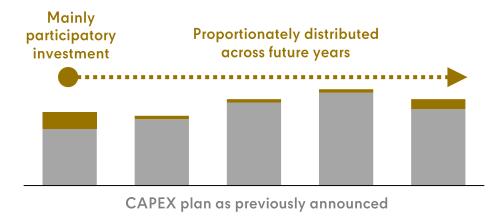
~70,000

Investment plan update and rationale

Value proposition from the investment

- ☑ One of the most in-demand commercial locations in central Bangkok relative to competing supply in the next several years
- ✓ Support from Central Group and Hongkong Land, leaders in the regional retail and offices industries respectively, to add cutting-edge contribution to the success of the project
- Synergy with Central Group's top-class retail and hotel properties in the same area, creating an iconic city-center business and lifestyle district
- ✓ Long-term asset value growth assured through freehold land in super-prime area in Bangkok
- Development and operational risks mitigated through equityportion investment
- ✓ Competitive long-term return profile vs. similarly positioned projects to sustain return and benefits to shareholders

Manageable incremental investment

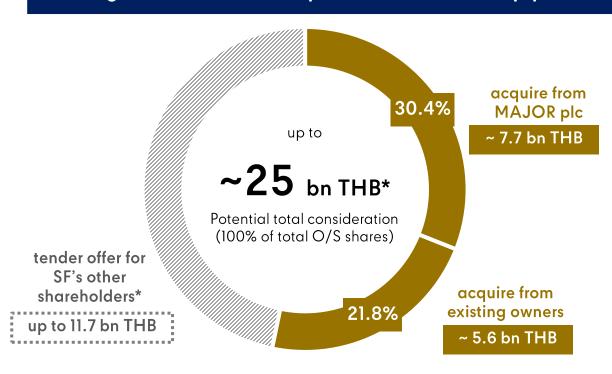


- ✓ Future years' CAPEX are mostly uncommitted and are flexible for adjustments depending on the circumstances going forward (as with other unannounced projects)
- ✓ **No imminent concern on capital structure** with adequate annual cash flow, debt headroom and ample access to additional sources of fund

Appendices: Announcement on the acquisition of shares in Siam Future Development plc (SF) from existing major shareholders

Investment overview

Strategic investment to capitalize on leadership position...



Key Dates to Complete the Transaction in 2021

July by 30 Aug after 30 Aug

Announce MOU on share acquisition from major owners

Complete SPA with SF outgoing major owners

Tender offer for existing SF shareholders*

...and strengthen the platform for long-term growth





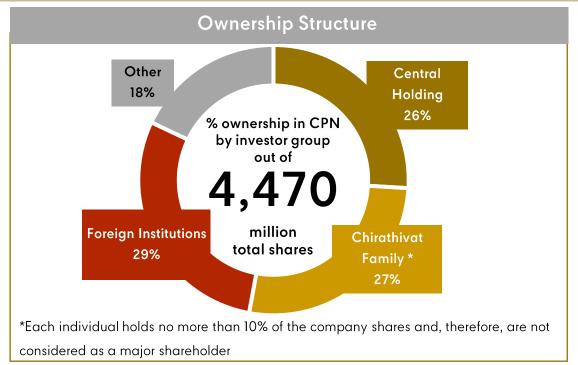
- Consolidation of market position via top-class retail properties (e.g., Mega Bangna)
- √ Team up with leading retail partners to enhance value in retail development and other businesses
- Diversification into small retail format (e.g., community malls, specialty centers)
- ✓ Access to high potential land bank for mixed-use projects
- Immediate revenue and cash flow contribution
- √ Well-managed capital structure post-transaction

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^{*} Based on acquisition price of 12.00 THB/share from MAJOR and expected tender offer price (assumes post-transaction 100% controlling interest);
Sales-Purchase Agreement (SPA) subject to fulfillment of certain conditions stipulated in all relevant agreements required by both the buyer and seller

Appendices: Other Corporate Information

Central Pattana "CPN" Shares Trading Statistics as of June 30, 2021



Dividend History						
Key Metrics	2020	2019	2018	2017	2016	2015
Par Value (Baht)	0.5	0.5	0.5	0.5	0.5	0.5
Dividend (Baht/Share)	0.7	0.8	1.1	1.4	0.83	0.7
Dividend Paid (mn Baht)	3,129	3,576	4,937	6,283	3,725	3,142
Dividend Payout Ratio	32.8%	30.5%	44%	46%	40%	40%

Top ten shareholders as of March 5, 2021	% own
Central Holding Co. Ltd.	26.21
Thai NVDR Co. Ltd	6.24
BBHISL NOMINEES LIMITED	2.23
Social Security Office, Thailand	2.16
SOUTH EAST ASIA UK (TYPE C) NOMINEES	2.15
STATE STREET EUROPE LIMITED	1.77
Niti Osathanugrah	1.72
BANK OF SINGAPORE LIMITED-THB SEG AC	1.29
UBS AG SINGAPORE BRANCH	1.25
CREDIT SUISSE AG, SINGAPORE BRANCH	1.12

Key Metrics	Baht
Par Value	0.50
Share Price (Baht)	52.50
Basic EPS (Baht)	0.28
P/E (x)	26.67
P/BV (x)	3.23
Dividend Yield (%)	1.33%
Market Capitalization (bn Baht)	235,620
Authorized Share Capital (mn shares)	4,488

Property Development Portfolio (1/2)

						erred to NREIT	Other		d or mand e area by	aged proj CPN	ects in
Retail Property Name	Open	Land (Expire)	Invest. (MTHB)	NLA (sqm)	% of area	Lease expire	Food Center	Office	Hotel	Resid.	Conv. Hall
Central Ladprao	1982	L(2028)	4,794	43,446				✓			✓
Central Ramindra	1993	L(2023)	682	17,163							
Central Pinklao	1995	L(2027)	4,697	62,987	44%	2027	✓	✓			
Central Rama 3	1997	F	3,764	53,332	68%	2045	✓				
Central Bangna ^{/A}	2001	F	5,807	64,163			✓	✓		✓	
Central Rama 2	2002	L(2055)	9,486	92,199	90%	2055	✓				✓
Central World /A	2002	L(2040)	15,555	195,869			✓	✓			
Central Rattanathibet /A	2003	F&L(2034)	2,380	75,388			✓				
Central Chaengwattana	2008	F	5,459	65,412			✓	✓			✓
Central Rama 9	2011	L(2040)	5,213	59,869				✓			
Central Salaya	2014	F&L(2044)	2,646	38,345			✓				
Central Westgate	2015	L(2043)	7,108	82,899			✓				✓
Central Eastville	2015	F&L(2045)	3,889	36,057			✓				
Central Mahachai	2017	F	2,843	24,918			✓				
Central Village	2019	F	2,732	21,313			✓				

Source: CPN Initial Package; Information as of December 31, 2020
/A = acquired projects
Land: F = Freehold, L = Leasehold, F&L = both; Investment of each project is reported at cost Net leasable area (NLA) excludes area invested by joint developer and convention hall

Property Development Portfolio (2/2)

						ferred to NREIT	Other dev	veloped o	r manage ea by CPI		in same
Retail Property Name	Open	Land (Expire)	Invest. (MTHB)	NLA (sqm)	% of area	Lease expire	Food Center	Office	Hotel	Resid.	Conv. Hall
Central Marina	1995	L(2035)	1,456	17,173	83%	2035	✓				
Central Chiangmai Airport /A	1996	F	3,589	75,559	50%	2044	✓				✓
Central Pattaya	2009	F&L(2038)	4,764	56,869	52%	2037	✓		✓		
Central Udonthani ^{/A}	2009	F	4,648	71,930			✓		✓		✓
Central Chonburi	2009	F&L(2027)	3,647	42,003			✓				
Central Khonkaen	2009	F	3,999	46,593			✓			✓	✓
Central Chiangrai	2011	F	2,272	26,518			✓			✓	
Central Phitsanulok	2011	F	1,557	26,586			✓				
Central Suratthani	2012	F	2,305	30,925			✓				✓
Central Lampang	2012	L(2041)	1,160	19,685	82%	2041	✓				
Central Ubon	2013	F	1,845	29,144			✓				
Central Chiangmai	2013	F	4,287	67,782			✓			✓	
Central Hatyai	2013	F	4,960	64,744			✓				✓
Central Samui	2014	L(2043)	1,947	31,953			✓				
Central Rayong	2015	F	2,698	30,755			✓			✓	✓
Central Phuket - Festival ^{/A} - Floresta	2015 2018	L(2056) L(2056)	8,297 5,692	49,678 33,272			✓				
Central Nakhon Si	2016	F	1,848	20,910			✓				
Central Korat	2017	F	4,615	48,971			✓			✓	✓

CPNREIT and CPNCG

On December 1, 2017, CPNRF was converted into CPNREIT, which also leased additional assets in Central Pattaya and Hilton Pattaya. At the end of 4Q17, CPNREIT has five retail properties and two office towers in its portfolio, with CPN REIT Management Co., Ltd., as the REIT manager and CPN as the property manager.

CPNREIT additionally invested in The Ninth Towers Office Building on March 1, 2020 and in Unilever House Office Building Project on March 2, 2020.

CPNCG was established in September 2012 and currently owns Central World Offices with SCB Asset Management Co., Ltd. as the fund manager and Central Pattana as the property manager.

CONDEIT Designs	Remaining Life	Leasable	Occup	ancy Rate	1(%)
CPNREIT - Project	(years)	Area (sq.m.)	2Q20	1Q21	2Q21
Central Rama 3	74 Yr & 1 M	36,476	97	94	90
Central Rama 2	34 Yr & 1 M	83,281	94	95	94
Central Pinklao	3 Yr & 6 M	27,689	99	100	99
Central Chiangmai Airport	25 Yr & 10 M	37,463	94	97	96
Central Pattaya	16 Yr & 1 M	29,388	97	92	92
Central Marina	13 Yr & 10 M	15,176	n/a	94	92
Central Lampang	20 Yr & 5 M	16,080	n/a	94	96
Pinklao Office Tower A	3 Yr & 6 M	22,762	84	81	78
Pinklao Office Tower B	3 Yr & 6 M	11,627	91	90	89
The Ninth Towers ²	26 Yr & 1 M	59,437	89	82	82
Unilever House ²	13 Yr & 9 M	18,527	100	100	100
Total/Average		357,906	94	92	91
Hilton Pattaya ³	16 Yr & 1 M	304 rooms	n/a	12	25

CPNCG - Project	Remaining Life	Leasable	Occup	oancy Rate	¹ (%)
CFNCO - Floject	(years)	Area (sq.m.)	2Q20	1Q21	2Q21
Central World Offices	12 Yr & 3 M	81,672	94	93	92



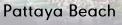
The Ninth Towers



Unilever House









^{/2} including assets acquired from GLANDRT on 31 Mar 2020

^{/3} Hotel was fully resumed its operation in 1Q21.

















CPNREIT

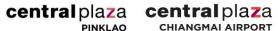
CPN Retail Growth Leasehold REIT

Analyst Meeting 2Q21 13 Aug 2021























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Agenda



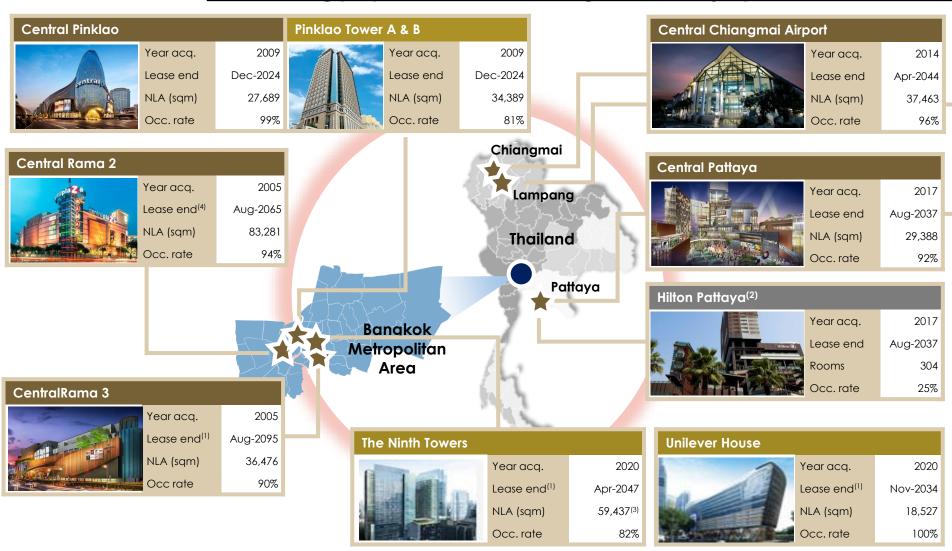






Top-class Assets at Prime Locations

Front-running properties in Greater Bangkok and major provinces for locals and tourists



Central Lampang Year aca. 2021 Dec-2041 Lease end NLA (sam) 16,080 96% Occ. rate

Central Marina (Pattaya) 2021 Year aca. Lease end Apr-2035

15,176 NLA (sqm) Occ. rate

4 Cities 7 Shopping Malls 4 Offices

1 Hotel

Year



Average assets life As of 30 Jun 2021(5)

Note: Asset information as 30 June 2021 and average occupancy rate in 2Q21

- (1) Includes option to extend lease 2 more times at 30 years each.
- (3) excluding meeting room area of 3,068 sq.m. (5) Average assets life including RM2 extension

- (2) Property subleased to CPN Pattaya Hotel Co., Ltd.in which CPNREIT earns rental income
- (4) Include the renewal period from Aug 2025-August 2065

91%



The Third Wave of COVID-19 Impact

3 rd COVID-19	08-Apr	15-Apr	18-Apr	25-Apr	01-May-21	17-May	14-Jun	21-Jun	28-Jun
Gov't Measures	- New zoning - Close entertainment venue, - No inter- provincial travel	close at 5pm	- Recategorize zoning area - Malls: 9pm - School close - WFH encouraged	BMA - F&B outside malls: 9pm for dining & 11pm for delivery - Close beauty & nails shop - Convenience stores 5am-10pm	F&B: delivery only till 9pm	Relaxation Dining 9pm, max 25%	Easing 5 Activities Beauty, Nail, Foot Massage, Park, Museum	Partial easing Dining 9pm, max 50%	Lockdown 5 activities Dining banned In malls, close cinema & food hall
CPN Malls	10am-10pm	10am-9pm	10am-9pm	Close 8pm	Close 8pm	11am-9pm	11am-9pm	10am-9pm	9pm
RM2, RM3, PKO			18 provinces	Red Zone: malls open 11am-8pm,	6 provinces	4 provinces	4 provinces	4 provinces	10 provinces
PTB, PTC				Supermarkets, hypermarts, and food		17 provinces	17 provinces	11 provinces	24 provines
СМА				halls in malls close 9pm.		56 provinces	56 provinces	53 provinces	18 provinces
LPG			28 provinces	28 provinces	45 provinces			Normal, close	e cinema & FEC

Dark Red	Maximum & Strict Controlled Areas
Red	Strict Controlled Areas
Orange	Controlled Areas
Yellow	High Surveillance Areas
Green	Surveillance Areas





10%

Jan

The Third Wave of COVID-19 Impact



10%

Jan

Mar

Apr

May

Jun

Feb

Feb

Mar

Apr

Jun

May



Central's Hygiene and Safety Master Plan

"Central's Hygiene and Safety" Master Plan covering 5 major scopes with over 75 detailed measures in place as follow:



ยึดมันแผนแม่บท

ต้นแบบมาตรการ ป้องกัน COVID-19 ให้ธุรกิจศูนย์การค้าไทย



SOCIAL DISTANCING งดความแออัด

SAFETY TRACKING ติดตามให้มันใจ



TOUCHLESS EXPERIENCE ลดการสัมผัส



Tenant – Centric Business Partnership Strategy

เพิ่มสภาพคล่อง เข้าถึงสินเชื่อ Multi-Bank

ผนึก 7 ธนาคารชั้นนำ ช่วยค่ค้าเข้าถึง "สินเชื่อฟื้นฟ"

หรือ เงินกั้ Soft Loan และวงเงิน O/D











มีระบบ Grading จานข้อมล Credit Score ช่วยสร้างความน่ำเชื่อถือและ Tailor-Made แผนสินเชื่อให้คู่ค้าแต่ละราย

· Supply Chain Financing Programme ช่วยเหลือกลุ่ม Vendors & Suppliers ที่กำธรกิจกับบริษัทษ มากกว่า 5.000 ราย ทั่วประเทศ

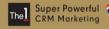
ดแลค่าเช่าและ 🚄 เงินหมุนเวียนธุรกิจ

ช่วยแน่นอน ช่วงโควิด ให้ส่วนลดเหมาะสม ทันทีตามสถานการณ์

- รายแรกที่ประกาศลดค่าเช่า ช่วยเหลือจนถึงปัจจบัน
- ลดค่าเช่าตามสถานการณ์จริง จนถึง 100% ในกรณีที่ต้อง
- · Flexible-Leasing Programme ช่วยผู้เช่าขยายธุรกิจ ต่อไปได้ในโครงการใหม่

Tenant-Centric Marketing

กลยุทธ์ดันยอดขายร้านค้าทุก Category อัดแคมเปญการตลาดต่อเนื่องถึงสิ้นปี











M VACCINATED ชวนฉีดแล้วช้อป

รกแพลตฟอร์ม 🕂 และบริการใหม่

Worry-Free Omnichannel:





New Services:









Strategy 1: Increase liquidity and access to multi-bank loans

• To offer "business recovery soft loans and O/D (overdraft) accounts" to boost the businesses' liquidity

Strategy 2: Reduce rental fees and assist with revolving capital

· Lower rental fees in according with the actual situation, or a 100% waiver in the case of a temporary closure of shopping centre by government order.

Strategy 3: Tenant-Centric Marketing

- Super Powerful CRM Marketing with The 1 database
- Food Destination
- Tailor-Made Marketing

Strategy 4: New platforms and services

- Worry-Free Omnichannel
- The 1 Biz
- Serve Application

CENTERAL centralplaza centralfestival centralwOrld Central connect #เชื่อมต่อทุกความสุขให้ทุกไลฟ์สไตล์ ช้อปที่ศูนย์ฯ ก็ปลอดภัย ช้อปออนไลน์ก็สะดวก









TAKE HOME FOOD DESTINATION

จุดซื้ออาหารกลับบ้าน สะอาด สะดวก อร่อย คับ ครบในที่เดียว





สั่งความอร่อยกลับบ้านได้ทุกร้าน ส่งตรงจากศูนย์การค้า รับได้ที่จุด Drive Thru หรือให้เราเรียก Rider ส่งถึงบ้านให้ เอ็นกรัลเวลล์ - เอ็นกรัล บางนา - เจ็นกรัล พระราน 2 - เอ็นกรัล พระราน 3
 เอ็นกรัล ปันเทล้า - เอ็นกรัล เวลล์เกล - เอ็นกรัล แว้งวัฒนะ

Essentials connect รวมธุรกิจที่เปิดให้บริการ

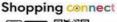


















BROUGHT TO YOU BY CENTRALPATTANA



Cost Saving Initiatives After COVID-19

Fixed Costs





Outsource

- Increase usage of autonomous systems and technology, such as CCTV
- Reallocation of security guards and cleaners
- Reduction of unnecessary headcount by 15-20% for each shopping mall while maintaining productivity and efficiency

Personnel

- Maintaining overhead costs
- Improvement in process and productivity
- Allocation of personnel to match work suitability

Variable Costs





Marketing

Readjust marketing activities and communication channels

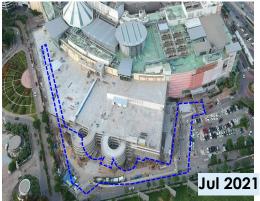
Utilities

- Control and monitor the use of water and electricity
- Solar rooftop installation in some projects



Asset Enhancement – Central Rama2

Before











- •Renovation period: Jul 2020 Nov 2021
- •Investment cost: Baht 1.1 billion
- •Credit Facilities: Bank loan
- •GFA ▲ ~18,000 sq.m.
- •GLA ▲ ~10,000 sq.m.
- To be one of the biggest regional malls in southern Bangkok
- Retail expansion
- New parking building
- Reconfigure existing mall area
- Upgrade lifestyle mer-mixed & uplift fashion brands
- New food destination

Renovation progress delayed for 1 month due to the lockdown restrictions of construction worker camps

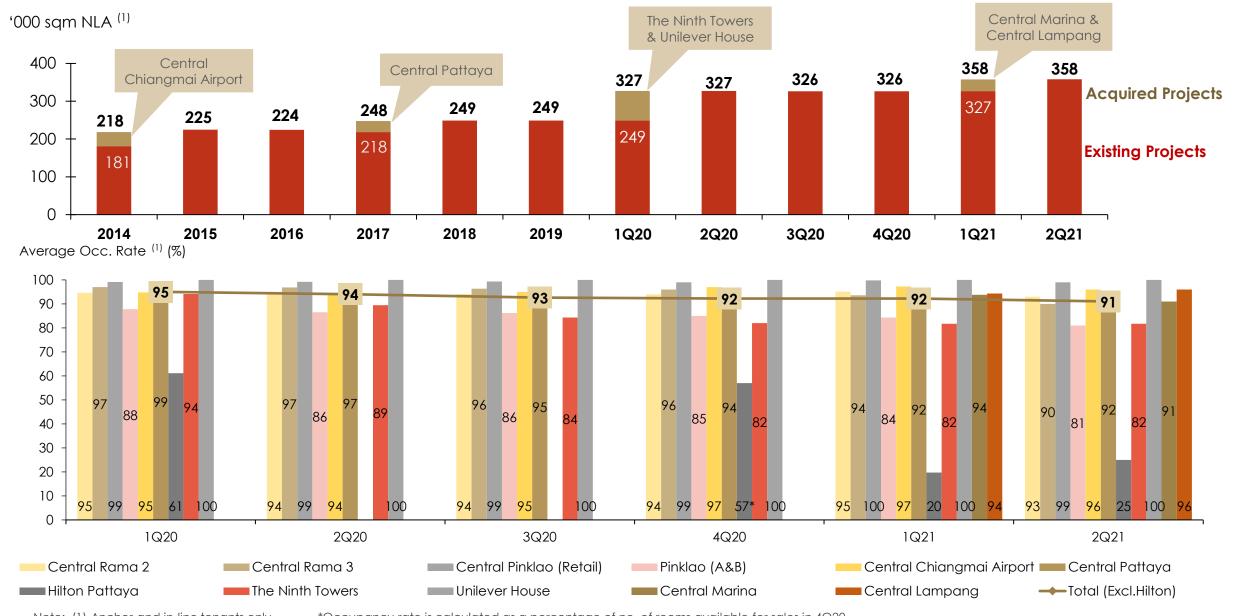








NLA and Occupancy Rates



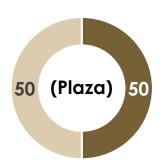
Note: (1) Anchor and in-line tenants only, *Occupancy rate is calculated as a percentage of no. of rooms available for sales in 4Q20

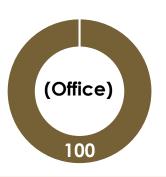


Rental Structure & New and Renewed Leases

Rental Structure % of occupied area







	Rental Str	ucture (%)	From 1 April to 30 June 2021				
Project	Eived Donk	of Calas	Renev	ases ^{/1}			
	Fixed Rent	% of Sales	No. of Leases	Area (sqm)	% of Total/2		
Central Rama 2	38	62	24	548	10%		
Central Rama 3	58	42	11	1,682	8%		
Central Pinklao	65	35	8	1,146	6%		
Pinklao Tower A and B	100	-	32	4,657	17%		
Central Chiangmai Airport	58	42	7	4,786	19%		
Central Pattaya	42	58	2	699	4%		
The Ninth Towers	100	-	2	1,853	4%		
Central Marina	44	56	2	124	2%		
Central Lampang	62	38	2	183	2%		
Total/Average	64	36	106	18,677	9%		



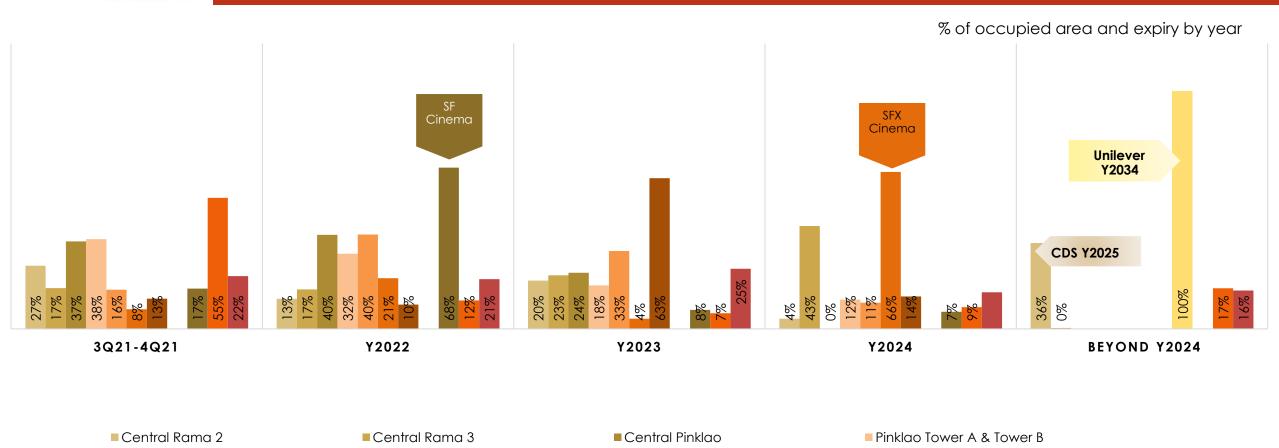
Note: 1 Exclude rental agreements < 1 year and Anchor tenants Percentage of in-line tenants' leasable area as of 30 June 2021



Lease Expiry Profile

■ Central Pattaya

■ Central Lampang



■ The Ninth Towers

■ CPNREIT

Note: Information as of 30 June 2021 Lease expiry excludes rental agreements < 1 year

■ Central Marina

Central Chiangmai Airport

Unilever House







Thai Financial Reporting Standard 16 ("TFRS 16") "Leases"

Right-of-Use Asset & Lease Liability

- Lease over 1-year period is recognized as a **rights-of-use asset** and corresponding **lease liability**. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to P&L over the lease period.
- The rights-of-use assets are measured at fair value and recorded under the investments in leasehold properties.
- The lease payment is discounted using the interest rate implicit in the lease, or the lessor's incremental borrowing rate is used if no interest rate implicit
 in the lease.

TFRS 16	Balance Sheet	Profit & Loss Statements
Lease of the wastewater treatment of Central Rama 2	+ Assets: rights-of-use asset + Liabilities: lease liability	+ Expense: (non-cash item) finance cost is charged over the lease period
Lease of Central Rama 2 (Renewal) (Apr 2020-Aug 2025)	+ Asset: rights-of-use asset+ Liabilities: lease liability	+ Expense: (non-cash item) finance cost is charged over the pre-lease renewal period

Straight-Line Basis

- Rental income and discount from lease over 1-year period is recognized by the lessor on a straight-line basis over the lease term.
- In the early period of the contract, rental income would be higher than the actual revenue as it includes the future rate increases. Towards the end of the period, the positions become inverted.
- Discount amortization may vary based on the best estimated amount provided to tenants at a certain point in time.

TFRS 16	Balance Sheet	Profit & Loss Statements
Rental income	+Assets: Rental and service receivable The discrepancy between rental income based on contract and straight-line income	+ Rental & service income: (adjustment item) Lessor recognizes rental income on a straight-line basis
Rental discount	+Assets: Rental and service receivable The discrepancy between actual rental discount and straight-line rental discount	+ Rental & service income (adjustment item) Rental discount on a straight-line basis



CPNREIT TFRS 16: Straight-line Rental & Discount Adjustment

1H 2021 (Baht mn)	Mall & Office	Hotel	NTG & UHG	P&L
Rental & service income	1,400.9	-	322.8	1,723.7
- Contract	2,097.2	-	322.8	2,420.0
- Actual discount	(696.3)	-	-	(696.3)
Straight-line adjustment for lease over 1-year term				
- Rental income	0.5	6.8	12.3	19.6
- Rental discount	109.7	-	-	109.7
Total	1,511.1	6.8	335.1	1,853.0

As at 30 Jun 2021 (Baht mn)	Mall & Office	Hotel	NTG & UHG	Balance Sheet
Rental & service receivable	291.3	167.1	10.2	468.6
AR from straight-line	304.4	80.5	40.9	425.8
Total	595.7	247.6	51.1	894.4

Hotel Business

Fixed-rent income from hotel business in 2Q21 was waived due to the ongoing COVID-19 which is classified as force majeure circumstance

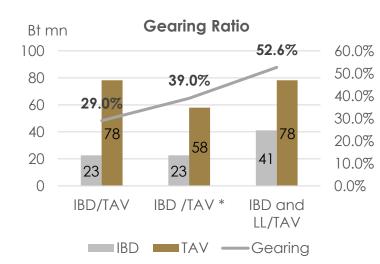
Hotel – fixed rent (THB mn)	Contract	Straight line	Contract rent waiver	Straight line rent waiver	+/(-) in AR from straight line
2020	225	242	225	242	17
2021	233	246	118	131	13
2022	242	246	242	246	4
Total (9Y)	2,206	2,206	2,091	2,091	



Balance Sheet

Unit: Baht Million CPNREIT					% QoQ	
Unit: Bant Million	30 Jun 20	30 Sep 20	31 Dec 20	31 Mar 21	30 Jun 21	Change
Investment in leasehold properties						
Central Rama 2	23,180	23,229	24,221	24,578	24,791	0.9%
Central Rama 3	11,447	11,447	11,888	11,888	11,888	0.0%
Central Pinklao and Offices	5,216	5,216	4,226	4,226	4,226	0.0%
Chiangmai Airport	10,655	10,655	10,287	10,287	10,287	0.0%
Central Pattaya	7,290	7,290	7,145	7,145	7,145	0.0%
Hilton Pattaya	3,505	3,505	3,452	3,546	3,546	0.0%
The Ninth Towers	6,107	5,521	5,704	5,704	5,704	0.0%
Unilever House	1,673	1,354	1,347	1,347	1,347	0.0%
Central Marina	-	-	-	2,635	2,635	0.0%
Cenrtral Lampang	-	-	-	3,260	3,260	0.0%
Total investment in leasehold propertie	69,074	68,217	68,270	74,617	74,829	0.3%
Investment in securities	768	768	1,073	1,072	1,072	0.1%
Cash on hand and at banks	231	875	1,162	992	935	(5.8%)
Accrued rental and service receivables	588	724	644	864	894	3.5%
Refundable value added tax	763	352	319	409	404	(1.2%)
Other assets	148	192	109	68	39	(42.9%)
Total assets	71,572	71,128	71,577	78,022	78,173	0.2%
Deposits received from customers	1,697	1,689	1,664	1,780	1,773	(0.4%)
Lease liability	16,980	17,353	17,727	18,095	18,501	2.2%
Borrowings	8,373	8,373	8,524	7,144	7,307	2.3%
Debentures	14,526	14,527	14,511	15,325	15,326	0.0%
Provision for decommissioning	-	-	-	89	89	0.7%
Other liabilities	947	630	1,107	1,180	1,182	0.1%
Total liabilities	42,523	42,572	43,533	43,613	44,178	1.3%
Net Asset	29,049	28,556	28,044	34,409	33,995	(1.2%)
Capital received from unitholders	29,016	29,016	28,552	32,469	31,954	(1.6%)
Capital surplus	216	216	216	2,201	2,201	0.0%
Retained earning (deficit)	(183.0)	(677.0)	(724.0)	(262.0)	(160.0)	38.9%
NAV per unit (in Baht)	13.1297	12.9066	12.6753	13.3988	13.2379	(1.2%)



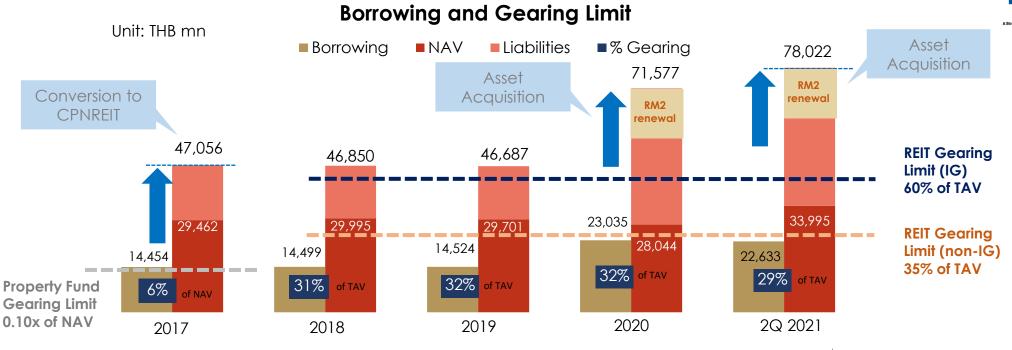


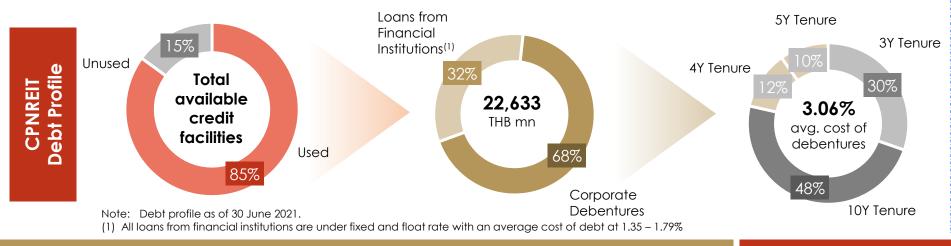
^{*}TAV excluded Investments in leasehold properties of Central Rama 2 (renewal)



Flexible funding capacity for portfolio expansion





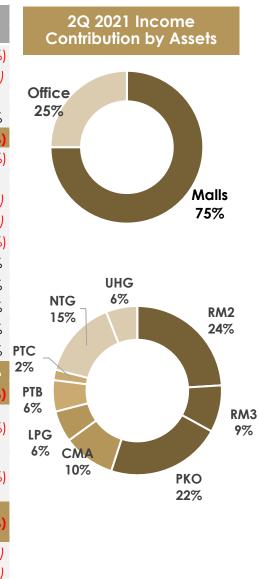


Newly issued bond 13 Aug 2021	CPNREIT 268A	CPNREIT 318A		
Size (THB mn)	1,650	1,000		
Coupon	1.65%	2.96%		
Tenor	5 years	10 years		
Due	13 Aug 2026	13 Aug 2031		
Objective	Refinance CPNREIT218A			



CPNREIT Profit and Loss Statements

Unit: Baht Million	6M21	6M20	Change YoY	2Q21	2Q20	Change YoY	1Q21	Change QoQ
Property income	1,864.5	1,913.5	(2.6%)	840.4	735.8	14.2%	1,024.1	(17.9%)
Rental and service income	1,853.0	1,900.7	(2.5%)	832.5	729.0	14.2%	1,020.5	(18.4%)
Other income	11.5	12.8	(9.8%)	7.9	6.8	16.0%	3.6	116.3%
Interest income	1.5	5.5	(72.6%)	0.8	2.6	(70.8%)	0.7	2.7%
Total income	1,866.0	1,919.0	(2.8%)	841.1	738.5	13.9%	1,024.8	(17.9%)
Property expenses	382	292	31.2%	184.9	104.1	77.5%	197.5	(6.4%)
Cost of rental and service	123.4	74.4	65.8%	68.4	30.0	128.3%	55.0	24.3%
Other expenses	44.8	35.9	24.7%	20.7	2.1	908.1%	24.0	(13.7%)
Property management fee	214.3	181.2	18.2%	95. <i>7</i>	<i>7</i> 2.1	32.8%	118.5	(19.2%)
Interest expense	311.2	290.2	7.2%	144.7	157.9	(8.3%)	166.4	(13.0%)
Interest on lease liability	780.4	373.9	108.7%	406.7	373.7	8.8%	373.7	8.8%
Management fee	80.8	73.7	9.6%	41.2	38.7	6.6%	39.6	4.2%
Trustee fee	21.8	20.1	8.7%	11.1	10.6	5.6%	10.7	4.0%
Registrar fee	2.3	2.1	11.5%	1.2	1.0	12.1%	1.1	1.1%
Professional fee	0.7	0.6	2.3%	0.3	0.5	(22.9%)	0.3	12.5% P
Total expense	1,579.6	1,052.1	50.1%	790.2	686.4	15.1%	789.3	0.1%
Net investment income	286.4	866.9	(67.0%)	51.0	52.0	(2.1%)	235.5	(78.4%)
Net realised gain (loss) from changes in investment value	0.3	1.4	(79.5%)	(0.3)	1.3	(126.7%)	0.6	(153.4%)
Net unrealised gain (loss) from changes in investment value	277.0	(22.9)	1,307.4%	51.2	(8.9)	677.5%	225.7	(77.3%)
Net increase in net assets from operations	563.7	845.3	(33.3%)	101.8	44.4	129.2%	461.8	(77.9%)
Net property income margin	0.8	0.8	(5.3%)	0.8	0.9	(7.8%)	0.8	(2.7%)
Net investment income margin	0.2	0.5	(29.9%)	0.1	0.1	(1.0%)	0.2	(16.9%)
NII Margin (ex interest from lease liability)	0.6	0.6	(7.6%)	0.5	0.6	(3.4%)	0.6	(5.0%)





FS 2Q 2021 vs Core Performance

Statement of income (in thousand Baht)	2Q21	2Q21 adjusted*	1Q21 adjusted*	Change QoQ	%	2Q20 adjusted*	Change YoY	%
Income								
Rental and service income	832,486	787,177	936,526	(149,349)	(15.9%)	547,087	240,090	43.9%
Interest income	767	767	747	20	2.7%	2,630	(1,863)	(70.8%)
Other income	7,892	7,892	3,650	4,242	116.2%	6,806	1,086	16.0%
Total income	841,145	795,836	940,923	(145,087)	(15.4%)	556,523	(556,523)	43.0%
Expenses								
Management fee	41,234	41,234	39,567	1,667	4.2%	38,687	2,547	6.6%
Trustee fee	11,140	11,140	10,709	431	4.0%	10,551	589	5.6%
Registrar fee	1,160	1,160	1,147	13	1.1%	1,035	125	12.1%
Professional fee	348	348	310	38	12.3%	453	(105)	(23.2%)
Property management fee	95,741	95,741	118,549	(22,808)	(19.2%)	72,112	23,629	32.8%
Costs of rental and services	68,413	68,413	55,028	13,385	24.3%	29,966	38,447	128.3%
Other expenses	20,734	20,734	24,024	(3,290)	(13.7%)	2,057	18,677	908.0%
Interest on lease liability	406,696	-	-	-	N/A	-	-	N/A
Finance cost	144,729	144,874	149,612	(4,738)	(3.2%)	157,853	(12,979)	(8.2%)
Total expenses	790,195	383,644	398,946	(15,302)	(3.8%)	312,714	70,930	22.7%
Net profit on investments	50,950	412,192	541,977	(129,785)	(23.9%)	243,809	168,383	69.1%
Net gain (losses) on investments								
Net gain (loss) on investments	(336)	(336)	630	(966)	(153.3%)	1,261	(1,597)	(126.6%)
Net gain (losses) on change in fair value of investments	51,221	51,221	225,739	(174,518)	(77.3%)	(8,868)	60,089	(677.6%)
Total net losses on investments	50,885	50,885	226,369	(175,484)	(77.5%)	(7,607)	58,492	(768.9%)
Net increase in net assets resulting from operations	101,835	463,077	768,346	(305,269)	(39.7%)	236,202	226,875	96.1%

Same Store

Same Store (Bt mn)	2Q21	1Q21	QoQ
Rental Income	722	907	(20.5%)
Cost	41	41	(1.0%)
Expense	15	18	(15.3%)

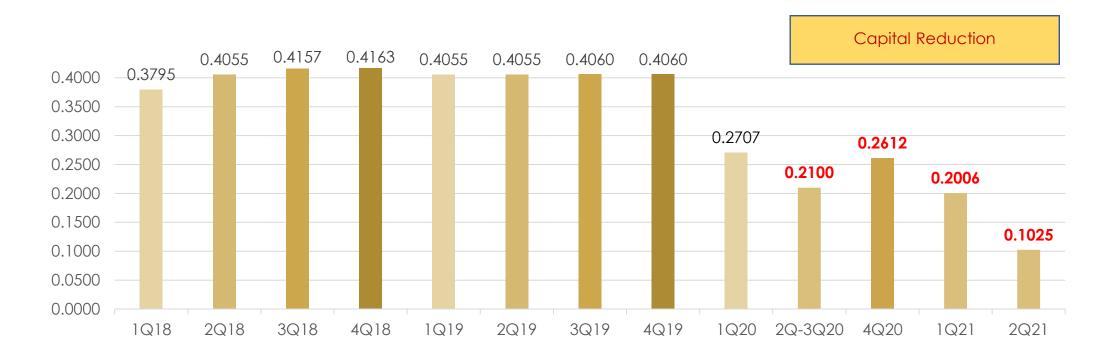
Same Store (Bt mn)	2Q21	2Q20	YoY
Rental Income	722	547	31.9%
Cost	41	30	37.1%
Expense	15	1	2,468.6%

^{*} Excluded Straight line income, interest on lease liability and Effective interest rate



Distribution Payment

Distribution Period	1 April – 30 Jun 2021
Capital Reduction	0.1025 Baht/Unit
XN	24 Aug 2021
Book Closing	26 Aug 2021
Payment	10 Sep 2021



End of presentation

For more information, please contact:

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