# TOWARDS SUSTAINABLE CENTER OF LIFE



Central Pattana Public Company Limited (CPN)

## **Opportunity Day at SET**

For the first quarter 2019 financial results







## Agenda

**DASHBOARD** 









1**Q**12 Key Highlights



**1019 Financial Results** 



Business Updales



# 1Q19 Key Highlights & Performance



## **1Q19 Key Highlights**

Growing sustainably and a start of the overseas era

#### **DASHBOARD**









#### **CPN's FIRST INTERNATIONAL PROJECT**

The soft opening of Central i-City



#### **WORLD'S EXCLUSIVE ATTRACTION**

The launch of TRIBHUM at Central Phuket



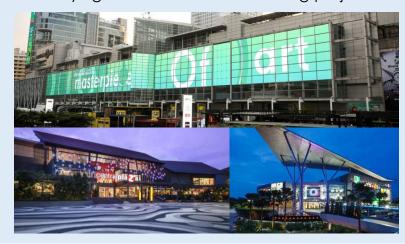
### **CONTINUOUS DEVELOPMENT**

Announced projects progressively on-track



### **CONTINUOUS ENHANCEMENTS**

Carrying out renovations at existing projects





### **1Q19 Financial Performance**

Revenue and profit growths delivered according to plan

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Strong contributions from new and renovated malls completed in 2018



Incremental revenue and profit growth from GLAND as expected



Resilient profitability levels according to changing business environment



Positive profit growth despite higher financing cost in near-term

### **Key Financial Performance and Ratios\*\*\***

A	g. Refo	
9	72%	
6	c. Rate	



Unit: THB mn
Total Revenue
Gross Profit
Operating Profit
Net Profit
EPS (THB/share)
Gross Profit Margin
EBITDA Margin
SG&A to Revenue
Net D/E Ratio

1Q18	4Q18	1Q19	YoY%	QoQ%
7,962	8,943	8,674	+8.9%	-3.0%
3,878	4,163	4,187	+8.0%	+0.6%
3,177	2,972	3,380	+6.4%	+13.7%
2,151	2,545	2,902	+2.8%	+14.0%
0.63	0.57	0.65	+2.8%	+14.0%
51.9%	50.0%	51.4%	-0.5%	+1.4%
57.2%	49.7%	56.1%	-1.1%	+6.4%
15.1%	21.0%	16.4%	+1.3%	-4.6%
0.03x	0.37x	0.35x	+0.32x	-0.02x

- \* Central Phuket, which includes the Floresta and Festival buildings, is counted as 1 project
  - Domestic malls only; Includes area transferred to CPNREIT and CPNCG

    \* Excludes non-recurring items; comparison periods adjusted for the impact of TFRS 15



## **CPN's Asset Performance Summary**

High occupancy rates sustained for domestic malls

NLA<sup>(1)(2)</sup> (mn sqm)

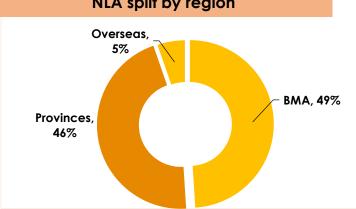
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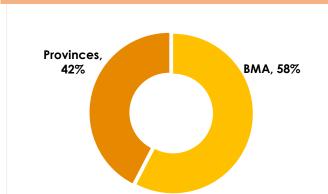




Retai	l Properties	Projects	Freehold	Leasehold	Freehold & Leasehold	Retail	Department Store	Total	1Q18	4Q18	1Q19
ВМА	Λ	14	4	7	3	0.71	0.06	0.77	91%	94%	93%
Prov	inces	18	12	4	2	0.66	0.06	0.72	92%	91%	90%
Dom	restic <sup>(1)</sup>	32	16	11	5	1.37	0.12	1.49	91%	92%	92%
Ove	rseas	1	1	0	0	0.08	0.00	0.08			50%
Total	l <sup>(1)</sup>	33	17	11	5	1.45	0.12	1.57	91%	92%	90%
	NLA split by region						Ren	t revenue	split by re	egion	



Land



Occupancy Rate<sup>(1)</sup>

Non-core Properties	No. of	NI A (agree)	Occupancy Rate <sup>(1)</sup> (%)			
	Projects	NLA (sqm)	1Q18	4Q18	1Q19	
Office in BMA <sup>(1)(2)</sup>	5	56,174	94%	94%	93%	
Residential in BMA	1	1,568	21%	21%	27%	
Hotel in provincial area	2	561 rooms	85%	83%	86%	

- 1) Counts Central Phuket (Floresta + Festival) as one project; Excludes area transferred to CPNREIT, CPNCG and area under GLAND
- 2) Excludes rental agreements < 1 year, such as kiosk, carts, ATMs and coin machines.





### **CPN's Financial Performance**

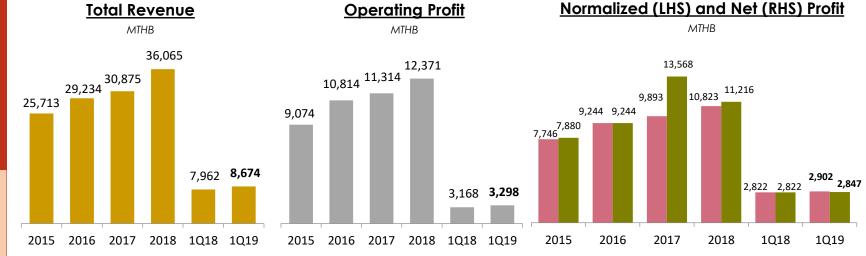
### Consistently growing revenue and core profit

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% YoY Growth	2015	2016	2017	2018	1Q18 <sup>/3</sup>	1Q19 <sup>/3</sup>
Total revenues (Exc. non-recurring items) /1	9%	14%	6%	17%	3%	9%
Operating profit (Exc. non-recurring items)	7%	19%	5%	9%	(1%)	4%
Normalized Net profit	7%	19%	7%	9%	2%	3%
Net profit	8%	17%	47%	(17%)	2%	1%
Same store revenue growth	2%	2%	4%	3%	3%	2.4% /2
Gross Profit Margin (Exc. Other Income) (%)	48%	49%	50%	48%	52%	50%
EBITDA Margin (%)	53%	54%	54%	51%	57%	56%



<sup>/2</sup> Excludes Central Phuket Floresta, Central i-City, CentralWorld, CentralPlaza Lardprao, CentralPlaza Chonburi and CentralPlaza Chiangrai, Central Phuket Festival, and CentralFestival Pattaya Beach.

<sup>3</sup> Due to the adoption of TFRS 15 on January 1, 2019 onwards, total revenue, gross profit margin and EBITDA margin for the current and comparison periods have been adjusted to reflect the nature of the food center services business.





### **Total Revenue**

### Strong growth achieved despite residential cooldown

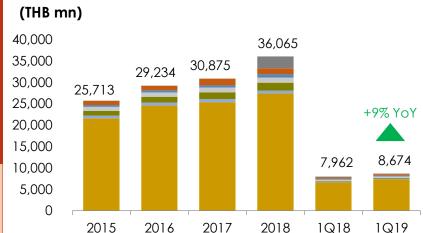
**DASHBOARD** 



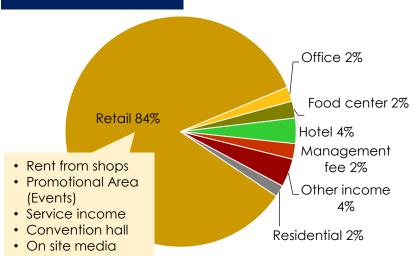












## 1Q19 total revenues /1 +9% YoY mainly contributed by Rent and services +10.5% YoY

- Contributions from new shopping malls in 2018: Central Phyket Floresta
- Improved performances at malls under renovation: CentralWorld and CentralPlaza Rama 3
- Strong performances of existing shopping malls, especially in Bangkok Metropolitan Area

#### Food center services /2 +20.6% YoY

- New food centers opened in 2018 at Central Phuket Floresta, as well as renovated food court opened in 2018 at CentralWorld and Rama 3.
- Strong performances of existing food centers from continuous roll-out of Food Destinations.

#### Hotel operations -0.5% YoY

• Lower overall occupancy rate as tourism seasonality softens whereas F&B sales remain strong.

#### Real estate sales -34.0% YoY

 Lower number of condominium transfers as almost all the units have been transferred since 2018

#### Active marketing and promotional events throughout the year

Collaboration with business partners, holding promotional campaigns to encourage more spending from local customers and cater for expanding foreign tourists visiting Thailand, are vital to the strong revenue performance throughout the year.

Note: /1 Includes revenues from residential projects and water & amusement park, and property management fees from CPNREIT & CPNCG. Excludes non-recurring items.

/2 Changed from "Revenue from food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards to better reflect the nature of business of food center services.



## **Cost of Operation**

### Closely aligned with revenue growth

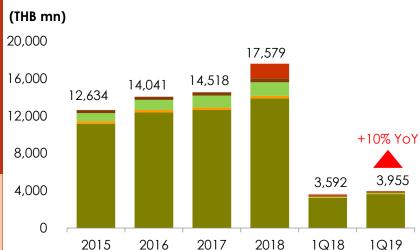
**DASHBOARD** 



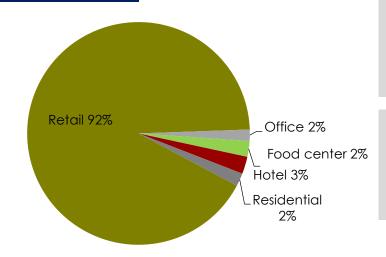








#### 1Q19 Breakdown



## 1Q19 total costs /1 +10% YoY mainly contributed by Cost of rent and services +11.9% YoY

- Higher operating and depreciation costs of newly opened malls and renovated projects in 2018, namely Central Phuket Floresta, CentralWorld and CentralPlaza Rama 3.
- Higher maintenance, repair and personnel expenses to support the expansion of new shopping malls.
- Higher utility cost, increased from the same period a year earlier amidst the continuous rise in electricity Ft rate throughout 2018.

#### Cost of food center services /2 +22.5% YoY

• Better cost management at existing food courts despite higher cost from newly opened food courts in 2018.

#### Cost of hotel operations +14.3% YoY

 Mainly driven by the increase in food and beverages sales at the hotels, otherwise in-line with revenue from hotel operations.

#### Cost of real estate sales -44.6% YoY

• Consistent with the lower number of transfers with gross profit margin maintained above target.

#### Continued focus on efficient cost management

Implementation of energy conservation initiatives at shopping malls to yield lower electricity unit consumption, in face of rising unit cost, is actively carried out to maintain or increase overall gross profit margin.

Note: /1 Excludes non-recurring items.

/2 Changed from "Cost of food and beverages sales" due to the adoption of TFRS 15 from January 1, 2019 onwards to better reflect the nature of business of food center services.



## **SG&A Expenses Breakdown**

Higher cost base amidst business expansion

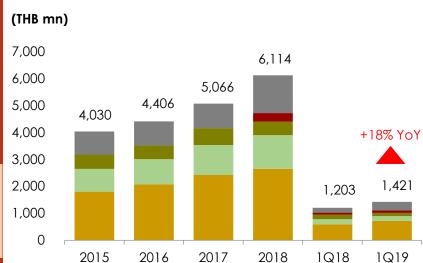
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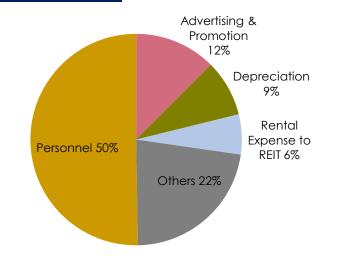








1Q19 Breakdown



#### 1Q19 SG&A expenses +18% YoY mainly contributed by

- Higher personnel expenses to support business expansion.
- Increase in various administrative expenses due to the larger business size, as well as to support future business expansion. The amount also includes administrative expenses associated with GLAND's operations.

#### Balancing overhead expenses with business plan

Close monitoring of operating performance and maintain optimal SG&A expenses level according to business requirements with potential incremental savings from 1) synergy with Central Group in marketing activities and supply chain management 2) preparing organizational readiness for future growth



## **Debt Analysis**

Higher interest cost from shares purchase in GLAND in 2018

Finance cost and average cost of debt

1Q19 Debt Breakdown



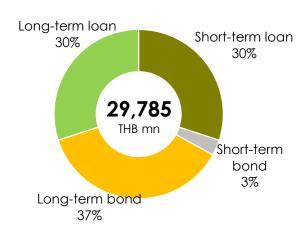
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Fixed 47%







Rating Outlook





## **Capital Structure**

Net gearing relatively stable compared to end of 2018

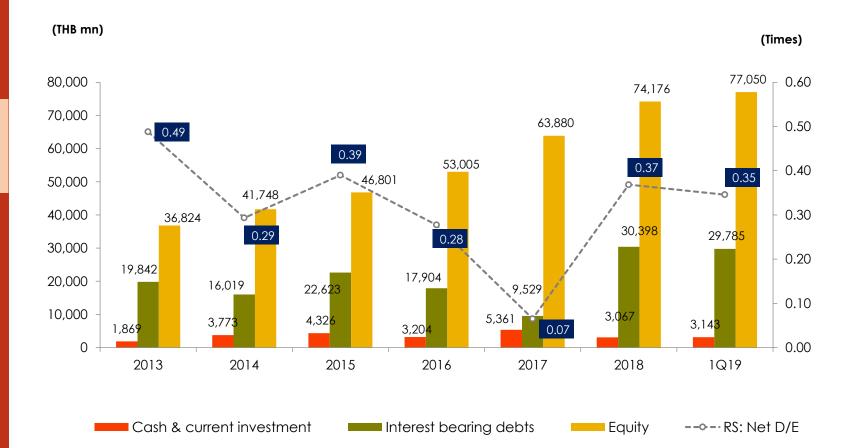
CPN's net D/E ratios are historically below its debt covenant of 1.75x



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## **Dividend Payment**

Consistently paying out at or above policy level

—Dividend Payout (% of net profit)

DPS (THB/share)

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<sup>\*</sup> Dividend payment based on the approval of shareholders at the Annual General Meeting of Shareholders (AGM) on April 26, 2019.



### **Rental Contract Structure**

Slightly higher consignment share from Central i-City

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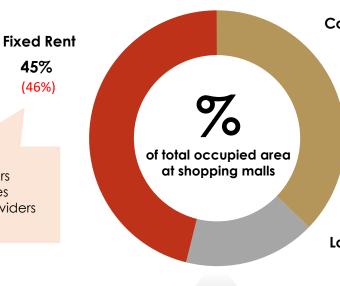
Mainly adopted by

- Local / small-size retailers
- Banks / financial services
- Technology service providers

45%

(46%)

Most specialty shops



Consignment

38%

(37%)

#### Mainly adopted by:

- International brands (e.g., fast fashion, fast food, café / restaurant / fine dining chains, etc.)
- Cinemas
- Food court vendors

**Long-term Lease** 17%

(17%)

### Upside from rental contracts from expiring long-term lease<sup>(2)</sup> contracts

cashflow currently generated from these contracts as they were paid up front to the previous owners prior to the mall purchase by CPN

35%

of LT lease area will expire in the next 3 years (2019 - 2021) and negotiations with the occupants are well underway

**65**%

of LT lease area are department stores, which serve as important magnets to shopping malls



Source: Company estimate as of March 31, 2019

(1) Percentage based on occupied area.

(%) 1Q18 figure

(2) Based on total long-term lease area of 149,614 sa.m. with less than 5% rental income contribution.

# **Business Update & Guidance**



## New Projects in 2019 / early 2020

Braced to deliver new experiences and formats

3Q19

2020

2020

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1Q19

















## **Central i-City**

The soft opening on March 23, 2019

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NEW EVERYDAY EXPERIENCES

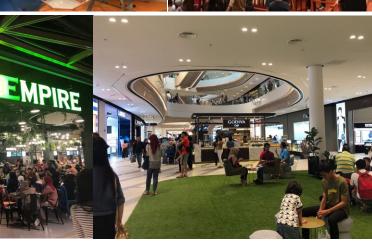
















## **Central Village**

Thailand's first international luxury outlet

CENTRAL VILLAGE

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Net leasable area (sq.m)

Rais of freehold land

The ultimate outlet shopping experience in Bangkok

**Expected opening date** 

**Future development of** 

Featuring world-class outlet brands































Conveniently accessible location





CENTRAL VILLAGE

Hotel



## Central Phuket Update (1/2)

TRIBHUM: the first 3D theme park walkthrough experience















## Central Phuket Update (2/2)

The new destination of luxury brands



VERSACE













### **Dusit Central Park**

The new era for one of Bangkok's most endearing heritages

dashboard Dusit Thani

HOTELS & RESORTS













Residential: 2 brands Total units: ~389 Total floors: 69 Open date: 1H 2024 CPN own'ship: 40% **Dusit Residences** Total units: ~159 Size/unit (sqm.): 120-600 **Dusit Parkside** Total units: ~230 Size/unit (sqm.): 60-260 Office: Central Park Offices ~90,000 sam. Total area: Total floors: Bldg. format: Grade A

APPENDICES.

23 rai land

>60 years Leasehold (extended in 2017)

36.7 bn THB total investment

440,000 sqm. total area

2H 2023

100%



### **Asset Enhancement Initiatives**

Activities completed in 2018 and planned for 2019

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Key activities in 1Q19





20	18			20	19			2020
		Centro	ılWorld <sup>1</sup>					
				CentralPlaza (	Chiangrai			
				Centra	IPlaza Chonbu	ri		
						Central Phuke	t Festival	
					C	CentralPlaza La	ırdprao	
C	ompleted ir	2018				CentralFestiva	ıl Pattaya Beac	h <sup>2</sup>
C	ommence i	n 2018-19						



## **Residential Development**

At least 3 new launches per year to complement core business

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SUMMARY

**Complete for Transfe** 

**Own Land** 

**Own Land** 

**Acquired Land** 







**High Rise Projects** 

2016





**Escent Escent** Rayong Chiangmai

**Escent** Khonkaen







**Escent Ville** Chiangrai



2017 **Escent Ville** Chiangmai



**Low Rise Projects** 



Niyham Borommratchachonni (Phase 1: 9 units)

Plan to announce at least 3 new projects in 2019



Phyll Pahol 34

Note: Year denotes year of launch



**Niyham** Borommratchachonni (Future phases)

Explore high potential stand-alone development in locations backed by strong demand



### **GLAND's Portfolio**

### Ample room to improve performance of existing assets

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SUMMARY

REIT

Trnf. to

Operational







The Ninth Tower

NLA (sqm.) 62,950
Occ. Rate 95%
Retail NLA 5,692
Retail OR 52%

Office Buildings







Residential

35-rai land on Kampangpetch Rd.

85-rai land at Don Muang



Mixed-use

48-rai land at Paholyothin

Bayswater Co., Ltd. (50-50 JV with BTS Group)



## **CPN Growth Strategy towards 2023**

Become a top 5 diversified regional developer

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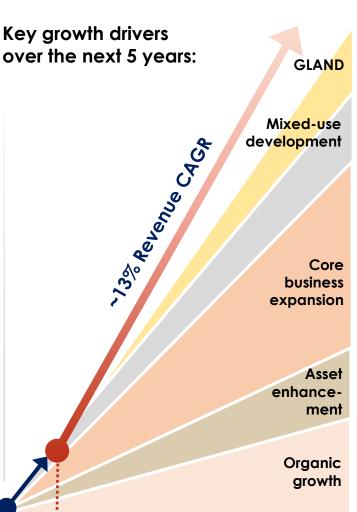




2018

~18% Growth 2019

exclude other income



### **Key Drivers**

### Optimize performance of existing GLAND assets

- Increase occupancy rates in retail areas
- Enhance connectivity with surrounding assets

**Residential:** 3-5 projects / year primarily on existing land bank **Hotel and Offices:** under study at prospective locations **Business Collaborations** with strategic partners

	Domestic	Overseas
2019 – early '20	Central Village CentralPlaza Ayutthaya	Central i-City (Malaysia)  Announce investment plan for first project in Vietnam
2020-'23		year including the Ousit JV mixed-use project and land locations

### Ongoing renovation program

2-3 existing projects / year to optimize design, format, tenant mix, thus occ. rate and NLA

#### Maintain leadership position as "Center of Life"

- Roll out "destination" concepts
- Integration of digitalized features to promote O2O interactivity and customer engagement
- Space utilization

2023



### 2019 Guidance

Another strong year of growth through business plan delivery

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YoY growth including contribution from GLAND since acquisition in 2018

- > Surge from new & renovated malls
- Continued residential project transfers
- Sustained same-store rental revenue growth from previous year

Total Revenue Growth

# Maintain At least similar to 2018 level

- Incremental same-store rental & services gross profit margin excl. impact from Rama 2 land lease renewal
- Continued utility cost savings initiatives

**Gross Profit Marain** 



- Optimize organization headcount to prepare for business expansion
- Continuous marketing events at malls to maintain position as the preferred destinations of customers

SG&A to Revenue Ratio







19

bn THB of annual CAPEX

approx.

- Develop new projects and renovate existing projects for near-term launches / re-opening respectively
- > Explore new investment opportunities

Annual CAPEX

1 O<sub>x</sub>

net debt-to-equity at policy level, with the aim not to exceed such, to fund new investments

Continue to optimize cost of funds

40% no less than

of net profit paid out to shareholders to balance return and need for capital re-investments

Gearing and Dividend

DJS I

5 ★

- Continue to engage and nurture livelihood of communities
- Maintain good CG practices
- > Achieve LEED certification for assets

Governance and Sustainability



### **End of Presentation**

Thank you for your kind attention!

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For more information, please contact:

Investor Relations Department Central Pattana Public Company Limited



Central Pattana Public Company Limited 31st Fl, the Offices at CentralWorld 999-9 Rama I Rd., Patumwan District Bangkok 10330 Thailand



ir@cpn.co.th



+662 667 5555 ext. 1614, 1632, 1688 or 1689

Facsimile: +662 264 5593



http://www.cpn.co.th





# **Appendices**



## Impact of TFRS 15

Amendment to the recognition of F&B revenue and costs

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Under TFRS 15, revenue and cost of food center services is determined by whether or not the company acts as <u>an agent or the principal</u> in the transaction

AMOUNT FOR EXAMPLE ONLY	BEFORE	ADJUSTMENT	AFTER
REVENUE FROM FOOD & BEVERAGES SALES (AGENT)	120	(70)	50
REVENUE FROM FOOD CENTER SERVICES  (PRINCIPAL)	30	-	30
REVENUE FROM FOOD & BEVERAGES BUSINESS	150	(70)	80
COST OF FOOD & BEVERAGES SALES (AGENT)	70	(70)	-
COST OF FOOD CENTER SERVICES (PRINCIPAL)	10	-	10
COST OF FOOD & BEVERAGES BUSINESS	80	(70)	10
GROSS PROFIT FROM F&B (FOOD CENTER SERVICES)	70	-	70

Note: The adoption of TFRS 15: Revenue from Contracts with Customers, effective for the fiscal period starting January 1, 2019 onwards, replaced TAS 18: Revenue, which the company assumes significant risk and reward of ownership of the goods.



## Capital Expenditure (CAPEX)

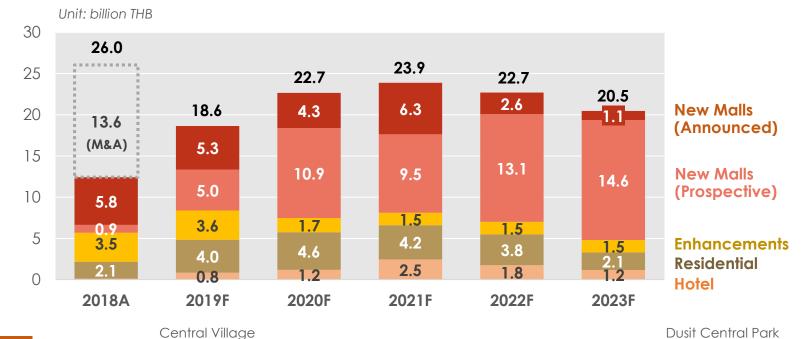
Focused on new retail and mixed-use development

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(2023-2024)

Central Phuket 2-3 projects / year Ayutthaya New **Projects** (unannounced) i-City (Malaysia) Pattava Beach Phuket Festival CentralWorld 2-3 projects / year Enhan-Rama 3 Lardprao cement Chiangrai Chonburi



Mixed-

Use

Phyll Pahol 34 At least 3 low-rise resi.

Common Ground

Approx. 9 new hotels in next 5 years

Prospective new malls include preliminary CAPEX for GLAND's future projects and two projects in Vietnam, subject to revision Excludes investments related to M&A, land lease acquisition / renewal and other non-business related investments



## **Financial Statements**

### Statement of Comprehensive Income

10

YoY

QoQ

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Unit: million THB	1	74	100	101	QUQ
OTHE. THIIIOTI THE	2018	2018	2019	(%)	(%)
Revenue from rent and services	6,776	7,370	7,488	11%	2%
Retail	6,603	7,193	7,310	11%	2%
Office	173	177	178	3%	0%
Revenue from hotel operations	310	370	309	(0%)	(17%)
Revenue from food center services	169	211	204	21%	(4%)
Revenue from real estate sales	216	377	142	(34%)	(62%)
Other income	492	699	577	17%	(17%)
Total revenues	7,962	9,028	8,719	10%	(3%)
Excluding non-recurring items	7,962	8,943	8,674	9%	(3%)
Cost of rent and services	3,299	3,797	3,790	15%	(0%)
Retail	3,234	3,729	3,725	15%	(0%)
Office	65	68	65	0%	(5%)
Cost of hotel operations	87	173	99	14%	(43%)
Cost of food center services	71	106	91	28%	(14%)
Cost of real estate sales	135	191	75	(44%)	(61%)
Total cost of operations	3,592	4,267	4,055	13%	(5%)
Excluding non-recurring items	3,592	4,167	3,955	10%	(5%)
Selling, general and admin expense	1,203	1,875	1,421	18%	(24%)
Operating profits	3,168	2,886	3,243	2%	12%
Excluding non-recurring items	3,168	2,901	3,298	4%	14%
Net finance cost/income tax/others	345	356	396	15%	11%
Net profit	2,822	2,530	2,847	1%	13%
Excluding non-recurring items	2,822	2,545	2,902	3%	14%
Earnings per basic share (THB)	0.63	0.56	0.63	1%	13%
Excluding non-recurring items	0.63	0.57	0.65	3%	14%



Note: Due to the adoption of TFRS 15 on January 1, 2019 onwards, revenue and cost of food center services for the current and comparison periods have been adjusted to reflect the nature of the food center services business (previously reported as revenue and costs of food and beverages).



## **Financial Statements**

### Statement of Financial Position

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PPENDICES

Hait william THD	End of 1Q	End of FY	End of 1Q	YoY	YTD
Unit: million THB	2018	2018	2019	(%)	(%)
Current assets					
Cash and current investments	7,157	3,067	3,143	(56%)	2%
Other current assets	8,591	12,235	11,872	38%	(3%)
Total current assets	15,749	15,301	15,015	(5%)	(2%)
Non-current assets					
Investment properties <sup>(1)</sup>	84,012	108,412	103,341	23%	(5%)
Leasehold rights	11,030	14,086	20,773	88%	47%
Property & equipment (PP&E)	1,593	1,646	1,606	1%	(2%)
Other non-current assets	9,982	22,262	22,348	124%	0%
Total non-current assets	106,617	146,407	148,068	39%	1%
Total assets	122,366	161,708	163,082	33%	1%
Current liabilities					
Interest-bearing debt - 1 year	2,234	10,876	10,133	354%	(7%)
Other current liabilities	11,044	13,737	13,214	20%	(4%)
Total current liabilities	13,278	24,613	23,347	76%	(5%)
Non-current liabilities					
Interest-bearing debt	7,172	19,522	19,652	174%	1%
Other non-current liabilities	35,122	43,397	43,033	23%	(1%)
Total non-current liabilities	42,294	62,919	62,685	48%	(0%)
Total liabilities	55,571	87,532	86,032	55%	(2%)
Shareholders' equity					
Retained earnings - unappropriated	53,604	55,094	57,694	8%	5%
Other shareholders' equity	13,190	19,082	19,356	47%	1%
Total shareholders' equity	66,794	74,176	77,050	15%	4%

<sup>(1)</sup> Investment Properties are booked at cost and depreciated with the straight-line basis over the life of the assets. The estimated fair value is THB 219,161 mn as of December 31, 2018 (stated in the disclosure notes to the audited 2017 financial statements no. 14 under "Investment Properties").



### **Awards and Accolades**

### Globally recognized for outstanding achievements

Sustainable Retail

**Property Developer** and Manager

**DASHBOARD** 

Dow Jones Sustainability Indices In Collaboration with RobecoSAM 40

MEMBER OF

consec. years (2014-18)

Member of Dow Jones Sustainability Indices (DJSI) in 2018 showcases a track record of excellence in performance, governance, social and environmental development

consec.



SET Thailand Sustainability Investment 2018 listing confirms CPN's commitment towards sustainable growth and focus on environmental, social and

governance (ESG) factors

**UPDATES** 

SUMMARY



Thailand's Top **Corporate Brands** 

2018 for property development sector in recognition of the most widely regarded brand amongst customers, investors and the general public.

**Top-Class Brand** and Management **Accredited** Energy Conserver







**Thailand Energy** Awards 2018 honors CPN on developing and promoting energy conservation retail facilities at 2 shopping centers.



#### Best CEO – SET Awards 2018

Mr. Preecha Ekkunagul, President & CEO of CPN was awarded the "Best CEO 2018" at the SET Awards 2018, in recognition for having demonstrated outstanding performances in the company's business, strategic vision and sustainable development



#### Drive Award 2018 - Finance Excellence

Sponsored by Chulalongkorn University, was given to the top Thai company that demonstrated excellence in financial leadership, performance, strategy and management.





## **CPN Shares Trading Statistics**

As at end of 1Q19

#### **DASHBOARD**







Key Trading Statistics as of 1Q19				
Key Metrics	ТНВ			
Par Value	0.50			
Share Price (THB)	73.25			
Earnings per Diluted Share (THB)	0.63			
P/E (x)	29.31			
P/BV (x)	5.00			
Dividend Yield <sup>(3)</sup> (%)	1.50%			
Market Capitalization (THB bn)	328.74			
Authorized Share Capital (mn shares)	4,488			

Dividend	History

Key Metrics	2018	2017	2016	2015	2014	2013
Par Value (THB)	0.50	0.50	0.50	0.50	0.50	0.50(1)
Dividend (THB/Share)	1.10	1.40	0.83	0.70	0.65	0.55
Dividend Paid (THB mn)	4,937	6,283	3,725	3,142	2,917	2,468
Dividend Payout Ratio	44%	46%	40%	40%	40%	39%

Dividend policy: paid annually approximately 40% of net profit (unless there is compelling reason against this).

Note 1: Par split from THB 1.00 to THB 0.50 per share effective on May 7, 2013





### **CPNREIT** and **CPNCG**

### Asset performance summary

DASHBOARD







On December 1, 2017, CPNRF was converted into CPNREIT, which also leased additional assets in CentralFestival Pattaya Beach and Hilton Pattaya. At the end of 4Q17, CPNREIT has five retail properties and two office towers in its portfolio, with CPN REIT Management Co., Ltd., as the REIT manager and CPN as the property manager.

CPNCG was established in September 2012 and currently owns one office with SCB Asset Management Co., Ltd. as the fund manager and CPN as the property manager.

CDNIDEIT Droportion	Remaining Life	Leasable Area <sup>(1)</sup>	Occupancy Rate (%) <sup>(2)</sup>		
CPNREIT Properties	(years)	(sq.m.)	1Q18	4Q18	1Q19
Rama 3 (Retail)	76 Yr & 4 M	37,137	84	94	94
Rama 2 (Retail)	6 Yr & 4 M	82,588		96	95
Pinklao (Retail)	5 Yr & 9 M	27,656	99	99	98
Chiangmai Airport (Retail)	25 Yr & 1 M	37,820	92	93	94
Pattaya Beach (Retail)	18 Yr & 4 M	29,404	95	98	98
Pinklao Tower A & B (Office)	5 Yr & 9 M	34,320	83	90	90
Total NLA and Occupacy Rate for Retail and Office		248,925	92	95	95
Hilton Pattaya (Hotel)	18 Yr & 4 M	302 rooms	98	91	93

CPNCG Office Property	Remaining Life	Louanblo Aron(1) (on m)	Occupancy Rate (%) (2)		
	(years)	Leasable Area <sup>(1)</sup> (sq.m.)	1Q18	4Q18	1Q19
CentralWorld (Office)	14 Yr & 6 M	81,490	99	99	98

